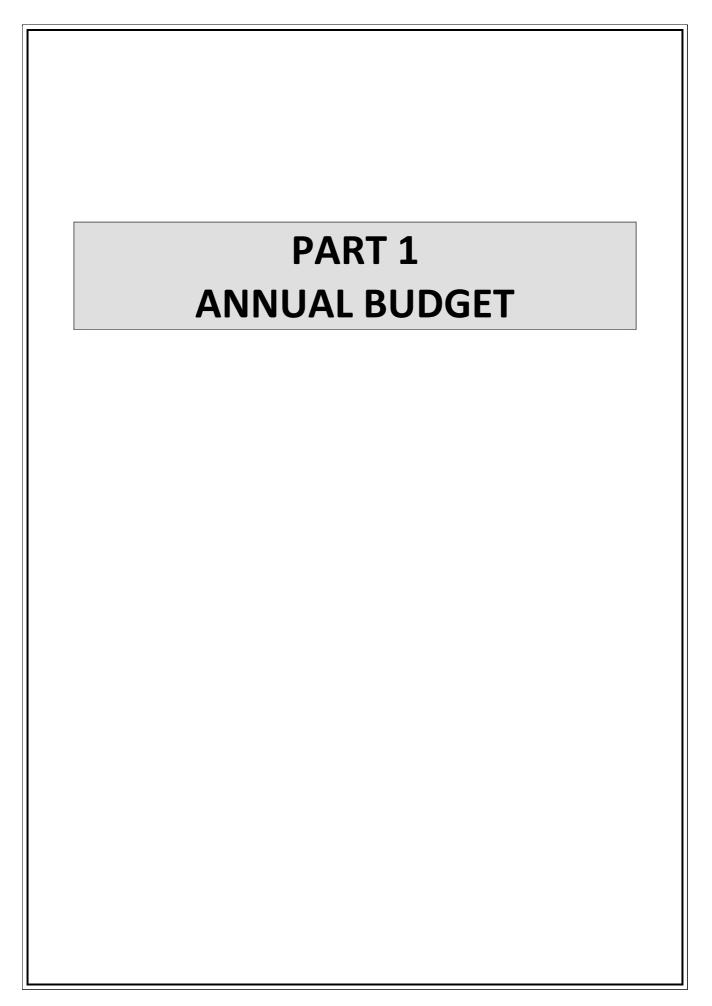
# **UMTSHEZI MUNICIPALITY**



# DRAFT ANNUAL BUDGET 2011/2012

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## **MAYOR'S REPORT**

The 2011/12 draft budget and its related policies has been compiled in compliance with the Municipal Finance Management Act No. 56 of 2003 and the Municipal Budget and Reporting Regulations which is aimed at improving credibility, sustainability, transparency, accuracy and reliability of municipal budgets.

The objective of the budget formats reform is to:

- 1. Ensure that the municipal budget and financial reporting formats support the other financial management reforms introduced by the MFMA;
- 2. Improve the local governments spheres' ability to deliver basic services to all by-
  - addressing issues of financial sustainability, and
  - facilitating informed policy choices and medium term planning of service delivery by requiring targets to be aligned to achieve backlog elimination.

The draft 2011/12 budget has been prepared using realistically anticipated estimates and are guided by the guidelines as per the National Treasury budget circulars. The main aim of the budget is SERVICE DELIVERY. It is also aimed at ensuring that services are effectively and efficiently rendered in the most economical way.

A brief overview of the draft budget is as follows:

Total operating income – R237,934,000 Total Operating expenditure – R254,151,000 Operating Deficit – R16,217,000 Capital Budget – R47,352,175

The capital budget would be financed from capital grants received from the Municipal Infrastructure Grant, Neighbourhood Development Grant, INEP, DBSA external loan and council funding. In addition to these grants, province has gazetted R20millon for the CRU – Community Residential Units Programme.

The operating budget is extremely constrained and focuses on service delivery. The reason for this is the limiting income realistically anticipated.

We know that working together we can always achieve better results. Let us continue to strive for "Better Transformation and Sustainability" for all in uMtshezi.

MAYOR COUNCILLOR BA DLAMINI



# **RESOLUTIONS**

#### Full Council resolved to:

- 1. approve the draft 2011/12 annual budget of the Municipality
- 2. approve all proposed rates, taxes and tariffs for services provided by the municipality
- 3. approve the measurable performance objectives for the annual budget for each year of the medium term revenue and expenditure framework
- 4. approve the transfer of funds to a separate bank account for purposes contemplated in section 12 of the Act; and
- 5. approve all the budget-related policies or amendments to such policies



## **EXECUTIVE SUMMARY**

#### **BACKGROUND**

The country is currently recovering from the downturn in the economy that had resulted in many job losses and many consumers taking financial strain resulting in an increase in debt consolidations and debt counseling by consumers. The draft budget considers these factors and close examination of the consumer price index (CPI) figures was done. Although CPI was recorded in January 2011 at 3.7% as compared to 6.7% at the same time in January 2010, analysts expect that figure to grow to 5.5% by the end of the year. Using these estimates and guidelines from the National Treasury MFA Circular No. 55, estimates for tariff increases were proposed and included in the draft budget.

S21 of the Municipal Finance Management Act deals with Municipal Budgets and describes the entire budgeting process. The Mayor is tasked with co-ordinating the processes for preparing the budget, reviewing the Integrated Development Plan (IDP) and budget related policies. The Accounting officer, as per S68 of the MFMA, is required to assist the mayor in developing and implementing the budgetary process.

When drafting this budget, consideration was given to Section 18 of the MFMA which states that:

"An annual budget may only be funded from-

- a) realistically anticipated revenues to be collected;
- b) cash-backed accumulated funds from previous years' surpluses not committed for other purposes; and
- c) borrowed funds, but only for the capital budget referred to in section 17(2)
- (2) Revenue projections in the budget must be realistic, taking into account
  - a) projected revenue for the current year based on collection levels to date; and
  - b) actual revenue collected in previous financial years."

Great emphasis was placed in ensuring that the budget is realistically funded. A complete analysis of the various financial scenarios and outcomes was done and the best viable solution sought.

In addition to the budget, an amendment to the Municipal Systems Act (MSA) and Chapter 4 of the MFMA require that the Integrated Development Plan (IDP) be adopted at the same time of adopting the budget. The IDP informs the budget and their simultaneous adoption will ensure that the budget is properly aligned to the IDP and ensure that planned projects are credible and that the budgets are realistic and implementable. This draft budget was drafted in conjunction with the IDP.

The annual budget was prepared in accordance to the National Treasury's content and format as contained in circulars 28, 42 and 45. The two concepts considered were:



- 1) that the budget must be funded according to S18 of the MFMA (as mentioned above), and
- 2) that the budget must be credible.

A credible budget is described as one that:

- Funds only activities consistent with the revised IDP and vice versa ensuring the IDP is realistically achievable given the financial constraints of the municipality
- Is achievable in terms of agreed service delivery and performance targets
- Contains revenue and expenditure projections that are consistent with current and past performance and supported by documented evidence of future assumptions
- Does not jeopardize the financial viability of the municipality (ensures that the financial position is maintained within generally accepted prudential limits and that obligations can be met in the short, medium and long term); and
- Provides managers with appropriate levels of delegation sufficient to meet their financial management responsibilities.

As mentioned above, the draft budget was also compiled taking into consideration the guidelines outlined in MFMA Circular 55, Municipal Budget Circular for the 2011/12 MTREF.

#### CONSULTATIVE PROCESS

The consultative process for the IDP had commenced. The input gathered at the public meetings was consolidated in the IDP document and used to inform the budget regarding priority areas and the focus for the capital budget.

#### PAST AND CURRENT PERFORMANCE

The 2009/10 financial year yielded favourable results with a small surplus and an unqualified audit opinion. Matters disclosed in the auditors report as requiring attention are being dealt with in an action plan. Most of the matters have been cleared. The current challenge facing the financial performance and cash flow of the municipality is the collection of debt. A new service provider had been procured to assist with the debt collection process and have shown positive results. In their first month of being awarded the contract, they had collected R1million rand. Another challenge facing the current financial position situation is the valuation of the infrastructure assets. A tender is in progress and it is envisaged that the process will commence soon and result in a GRAP aligned fixed asset register.

#### ALIGNMENT WITH NATIONAL AND PROVINCIAL PRIORITIES

MFMA Circular No 55 places emphasis on the creation of jobs. The current employment percentage versus income of the municipality is approximately 28%. In order to align with the objectives and focus of Circular 55, most of the operating projects will be labour intensive and done internally. Major capital projects are funded by the Municipal



Infrastructure Grant (MIG) and the current service providers are engaging local labour for those projects.

#### LEVELS OF RATES, SERVICE CHARGES AND OTHER FEES AND CHARGES

#### **RATES**

The collection of rates started off slowly in the beginning of the year and is slowly increasing. The slow collection rate in the beginning of the financial year related to disputes that some consumers had about their property valuations. There were a few queries relating to categories or unity of use of properties. From the more than one thousand objectives received, less than fifty (50) consumers had taken the matters on appeal. The appeals process was done and the matters resolved. There is currently a supplementary 4 valuation roll being issued and only two objections have been lodged relating to that roll.

Whilst dealing with all the queries arising from the new Municipal Property Rates Act (MPRA), it became evident that a new category should be created that would cater for the recreational clubs. This category is currently being proposed for inclusion in the rates policy as well as a tariff for this category being proposed in the tariff of charges.

As mentioned above, considerable effort was made in ensuring that the budget was realistically funded and credible and that the economic situation is considered. With this is mind, it is proposed that the rates tariff increase by 8%.

#### SERVICE CHARGES AND OTHER FEES AND CHARGES

An analysis of the electricity income and bulk purchases is summarized as follows:

INCOME	Adj Budget R'000	21% R'000	23% R'000
Bulk, Commercial, Domestic _	126619	153209	155741
COST OF SALES			
Bulk Purchases (26,71%)	96242	121948	121948
_	96242	121948	121948
<u>-</u>			
GROSS PROFIT	30377	31261	33793
GROSS PROFIT %	23.99%	20.40%	21.70%
NERSA BENCHMARK	ACTUAL	s	
Bulk Purchases - 70%	76.01%	79.60%	

The table above shows the impact that a 21% increase in electricity tariffs and a 23% increase in electricity tariffs would have on the Nersa Benchmarks. Currently, the



2010/2011 percentage of bulk purchases to sales is 76.01% which is 6.01% more than the benchmark. There is one of two factors:

- 1. The bulk purchases are too high, or
- 2. The electricity tariffs are too low.

The increase in the bulk purchases is set by Eskom and approved by NERSA as 26,71% for the 2011/2012 financial year. This cannot be changed. The only alternative to align the percentage to Nersa benchmarks was to consider a higher percentage increase in tariffs.

However, the economic climate was considered and agreed by the finance committee that the tariff increase by 23%. At this tariff increase, the benchmark percentages are still not aligning, instead they are increasing, but under the circumstances, it seems like the only possible alternative.

In addition to the above, the inclining block tariff would be introduced from the beginning of the new financial year.

Regarding the increase in other services, the proposal was that they increase by 6%.

#### **SUMMARY**

Increase in tariffs:

Property Rates Charges	8%
Electricity	239
Refuse Removal Charges	6%
Rent	6%
Hire Charges	6%
Other Services	6%

# FISCAL STRATEGY, FINANCIAL POSITION, CONSTRAINTS, ONGOING VAIBILITY AND SUSTAINABILITY

The Umtshezi Municipality has identified the need of linking the IDP to a workable financial plan. Development of this plan is important to:

- Ensure a close planning and budgeting link
- > Inform municipal budgeting over tier
- ➤ Facilitate inter-governmental alignment with regard to capital requirements and sources of funding
- > Assess financial management arrangements and financial strategy; and
- > Outline revenue and expenditure forecasts.

This financial plan also addresses the following important issues:

➤ Establishing financial management systems and efficient, effective internal audit systems



- Funding availability over a 3-5 year planning period
- > The balancing of income with objectives established in terms of the IDP.

The Municipality believes that forward planning, proper controls and good budgeting will enable it to continue with its financial plan and will ensure financial stability.

#### HIGHLIGHTS FROM THE BUDGET

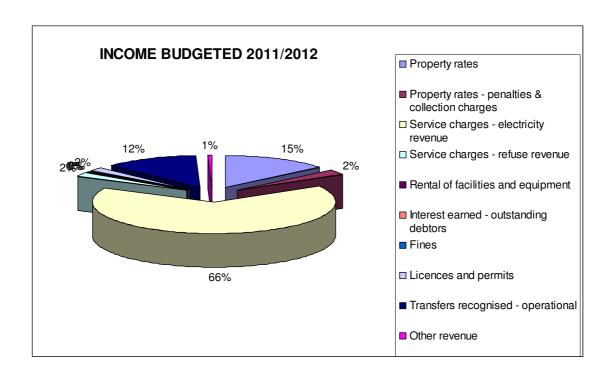
#### **OPERATING BUDGET**

The total operating income reported in the operating budget, including operating grants, is R237,934mil. The total operating expenditure is budgeted at R254,151mil. This results in a net deficit situation of R16,217mil. The deficit arises as a result of depreciation and is a non-cash deficit. In other words, the cash flow situation is still favourable considering that a deficit is being budgeted for. With the inclusion of the capital grants received, a surplus of R22,793mil is recorded.

Below is a summary of the total income received:

Description	Amount (R'000)
Property Rates	33,839
Rates penalties	5,786
Electricity	155,741
Refuse	5,535
Rent of facilities	778
Interest earned	249
Fines	299
Licenses and Permits	4,589
Transfers / Grants	29,608
Other	1,511

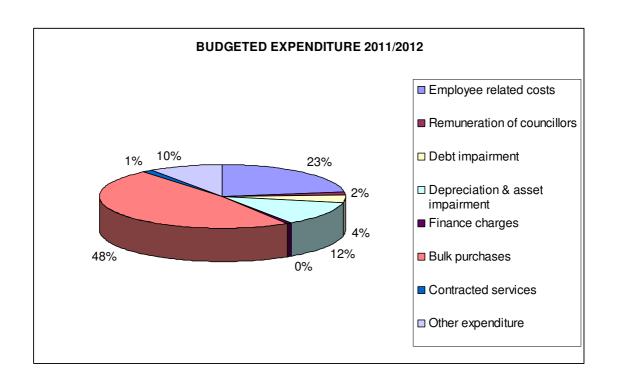




## Operating expenditure is summarized as follows:

Description	Amount (R'000)
Employee related costs	57,620
Remuneration of councilors	4,024
Debt Impairment	10,000
Depreciation & asset impairment	31,686
Finance charges	1,050
Bulk purchases	121,948
Contracted services	3,180
Other expenditure	24,643





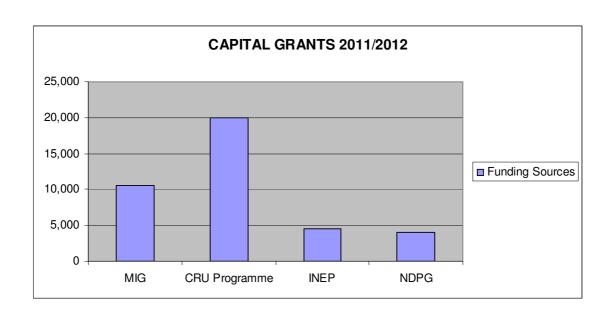
## CAPITAL EXPENDITURE

Total capital expenditure is estimated to be R47,352,175. It is funded as follows:

DBSA	R4,500,000
MIG	R10,510,000
INEP	R4,500,000
NDPG	R4,000,000
CRU	R20,000,000
COUNCIL	R3,842,175
TOTAL	R47,352,175

The total capital grants are as follows:

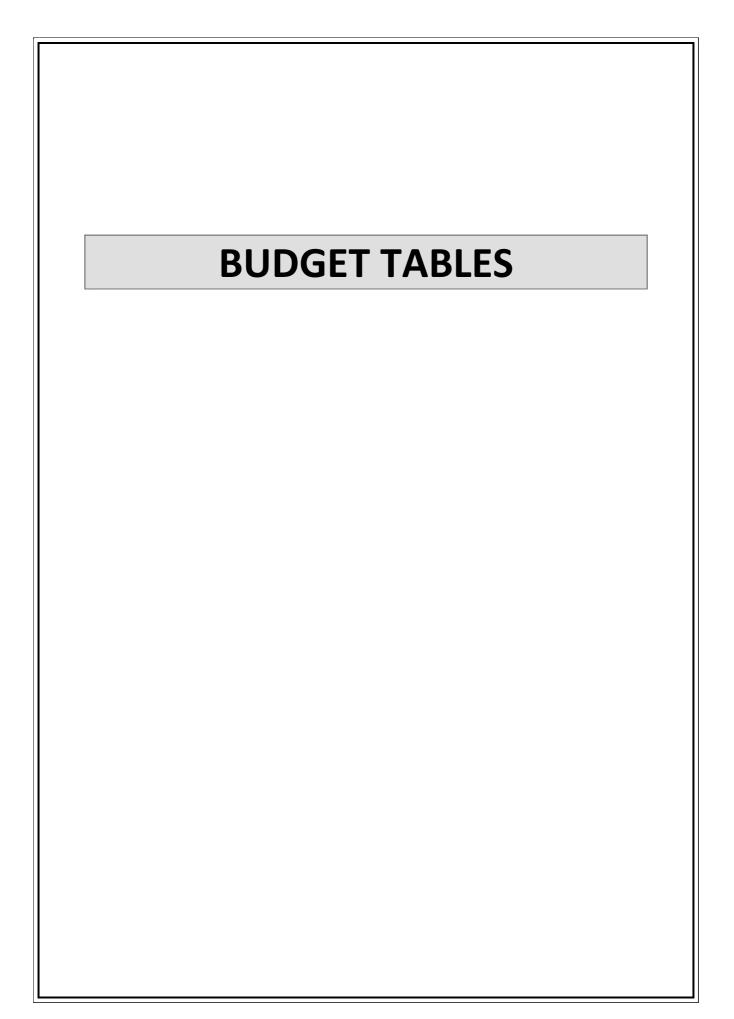




## **CONCLUSION**

The draft budget for the 2011/12 financial year was based on realistically anticipated incomes and expenditure of the municipality. Working together with the community, the Municipality can achieve the projected results.





KZN234 Umtshezi - Table A1 Budget Summary

Description	2007/8	2008/9	2009/10		Current Ye	ar 2010/11		2011/12 Medium Term Revenue & Expenditure Framework			
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
Financial Performance											
Property rates	28,556	31,415	34,172	36,689	36,689	36,689	36,689	39,624	42,389	45,371	
Service charges	57,382	76,621	101,724	132,004	131,841	131,841	131,841	161,277	197,429	241,841	
Investment revenue	-	-	-	-	-	-	-	_	-	_	
Transfers recognised - operational	13,157	18,328	20,894	35,935	25,916	25,916	25,916	29,608	32,320	35,571	
Other own revenue	7,549	12,340	7,808	6,759	6,623	6,623	6,623	7,425	7,787	8,168	
Total Revenue (excluding capital transfers and	106,644	138,704	164,597	211,387	201,069	201,069	201,069	237,934	279,926	330,950	
contributions)			,,,,	,	,,,,,,,	,,,,,,	,,,,,,	,,,,	.,.	,	
Employee costs	37,874	37,012	47,351	47,258	53,106	53,106	53,106	57,620	62,518	67,832	
Remuneration of councillors	3,299	3,621	3,843	3,964	3,796	3,796	3,796	4,024	4,266	4,522	
Depreciation & asset impairment	6,307	17,220		27,100	27,100	27,100	27,100	31,686	31,686	31,686	
·			18,576								
Finance charges	305	491	917	964	515	515	515	1,050	1,071	1,092	
Materials and bulk purchases	40,614	55,371	74,023	98,242	96,242	96,242	96,242	121,948	149,996	184,495	
Transfers and grants	1,050		<del>-</del>							_	
Other expenditure	23,090	46,893	40,694	23,338	35,418	35,418	35,418	37,823	39,213	40,673	
Total Expenditure	112,539	160,607	185,404	200,866	216,177	216,177	216,177	254,151	288,750	330,300	
Surplus/(Deficit)	(5,896)	(21,903)	(20,806)	10,521	(15,108)	(15,108)	(15,108)	(16,217)	(8,824)	650	
Transfers recognised - capital	4,030	18,895	23,055	28,900	21,750	21,750	21,750	39,010	35,779	35,142	
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	_	-	-	_	
Surplus/(Deficit) after capital transfers & contributions	(1,866)	(3,008)	2,249	39,421	6,642	6,642	6,642	22,793	26,955	35,792	
Share of surplus/ (deficit) of associate	_	_	_	_	_	_	_	_	_	_	
Surplus/(Deficit) for the year	(1,866)	(3,008)	2,249	39,421	6,642	6,642	6,642	22,793	26,955	35,792	
	(1,000)	(0,000)	2,240	03,421	0,042	0,042	0,042	22,730	20,000	05,752	
Capital expenditure & funds sources											
Capital expenditure	10,256	20,451	30,065	44,568	42,012	42,012	42,012	47,352	65,045	51,459	
Transfers recognised - capital	7,024	18,895	27,619	28,899	21,730	21,730	21,730	39,010	35,779	35,142	
Public contributions & donations	-	-	-	-	-	-	_	-	_	_	
Borrowing	-	-	-	13,500	13,026	13,026	13,026	4,500	-	_	
Internally generated funds	3,232	1,556	2,446	2,169	7,257	7,257	7,257	3,842	29,267	16,326	
Total sources of capital funds	10,256	20,451	30,065	44,568	42,012	42,012	42,012	47,352	65,046	51,468	
Financial position											
Total current assets	77,083	69,181	55,788	59,485	59,485	59,485	59,485	55,230	65,843	83,172	
Total non current assets	629,624	620,981	633,440	663,951	651,172	651,172	651,172	670,376	703,786	723,618	
Total current liabilities	50,388	46,377	36,042	23,427	43,427	43,427	43,427	36,323	56,819	61,988	
Total non current liabilities	2,059	5,565	5,600	13,928	13,928	13,928	13,928	13,928	10,000	6,200	
Community wealth/Equity	654,260	638,220	647,586	686,081	653,302	653,302	653,302	675,355	702,810	738,602	
Cash flows											
Net cash from (used) operating	(3,962)	14,798	16,544	35,747	34,578	34,578	34,578	60,328	78,724	70,495	
Net cash from (used) investing	(7,585)	(10,094)	(25,239)	(43,508)	(42,108)	(42,108)	(42,108)	(47,387)	(65,046)	(51,469)	
Net cash from (used) financing	2,843	1,896	402	9,588	9,588	(3,912)	(3,912)		(5,500)	(5,500)	
Cash/cash equivalents at the year end	(3,452)	3,147	(5,146)	3,835	4,066	(9,434)	(9,434)	3,507	11,685	25,211	
Cash backing/surplus reconciliation											
	24 010	10 707	(4.901)	4 115	4 115	4 115	4 115	4,807	14 405	20 561	
Cash and investments available	24,818	12,787	(4,891)	4,115	4,115	4,115	4,115	· · · · · · · · · · · · · · · · · · ·	14,485	30,561	
Application of cash and investments	20,066	28	(29,974)	(35,862)	(22,865)	(22,865)	(22,865)	(22,310)	(3,851)		
Balance - surplus (shortfall)	4,753	12,759	25,083	39,977	26,980	26,980	26,980	27,117	18,336	23,830	
Asset management											
Asset register summary (WDV)	624,021	619,924	632,536	662,980	650,201	650,201	669,320	669,320	702,680	722,462	
Depreciation & asset impairment	6,307	17,220	18,576	27,100	27,100	27,100	31,686	31,686	31,686	31,686	
Renewal of Existing Assets	-	-	-	-	-	-	500	500	-	_	
Repairs and Maintenance	6,161	5,923	7,221	4,177	4,476	4,476	6,600	6,600	6,930	7,277	
·											
Free services	000	040	040	004	0.014	0.044	0.400	0.400	0.000	4 4 4 5	
Cost of Free Basic Services provided	220	240	219	291	2,814	2,814	3,183	3,183	3,623	4,145	
Revenue cost of free services provided	4,640	4,880	22,909	30,473	30,473	30,473	33,410	33,410	34,609	35,957	
Households below minimum service level											
Water:	-	-	-	-	-	-	-	-	-	-	
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-	
Energy:	-	-	-	-	-	-	-	-	-	-	
Refuse:	5,000	5,000	5,000	6,000	6,000	6,000	7,000	7,000	7,000	7,000	

KZN234 Umtshezi - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/10	Cu	rrent Year 2010/1	11	2011/12 Mediu	m Term Revenu Framework	e & Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard										
Governance and administration		44,482	58,707	65,968	69,685	73,244	73,244	73,111	94,215	106,965
Executive and council		365	470	826	686	778	778	1,123	1,179	1,238
Budget and treasury office		44,088	58,200	64,873	68,945	72,416	72,416	71,910	92,955	105,641
Corporate services		29	37	269	54	49	49	78	81	85
Community and public safety		1,791	15,703	2,488	10,444	2,766	2,766	21,724	21,810	21,901
Community and social services		167	215	480	313	278	278	1,413	1,484	1,558
Sport and recreation		38	49	37	72	7	7	-	_	_
Public safety		195	252	397	368	348	348	311	326	342
Housing		293	13,771	0	7,500	-	_	20,000	20,000	20,000
Health		1,098	1,416	1,574	2,191	2,134	2,134	-	_	_
Economic and environmental services		8,807	12,505	16,489	28,233	15,811	15,811	15,811	25,566	40,844
Planning and development		-	-	628	15,000	2,407	2,407	417	438	459
Road transport		8,672	12,332	15,862	12,980	13,405	13,405	15,394	25,129	40,385
Environmental protection		135	173	-	253	-	_	_	_	_
Trading services		55,594	70,684	102,707	131,925	130,998	130,998	166,298	174,113	196,383
Electricity		53,213	67,614	97,646	127,442	127,774	127,774	160,761	168,299	190,278
Water		-	_	_	-	-	_	_	_	_
Waste water management		-	_	_	-	-	_	_	_	_
Waste management		2,381	3,071	5,061	4,483	3,224	3,224	5,537	5,814	6,104
Other	4	-	_	_	-	-	_	_	_	_
Total Revenue - Standard	2	110,674	157,599	187,653	240,287	222,819	222,819	276,944	315,705	366,092
Expenditure - Standard										
Governance and administration		23,511	33,551	57,262	55,589	46,374	46,374	52,411	55,032	57,783
Executive and council		5,384	7,682	9,384	7,758	7,871	7,871	8,563	8,992	9,441
Budget and treasury office		14,113	20,141	29,023	42,047	32,966	32,966	32,763	34,401	36,121
Corporate services		4,014	5,728	18,855	5,784	5,537	5,537	11,085	11,639	12,221
Community and public safety		6,765	9,656	11,375	9,710	8,031	8,031	7,086	7,441	7,813
Community and social services		1,681	2,401	3,454	2,425	2,962	2,962	1,697	1,781	1,870
Sport and recreation		275	392	370	396	38	38	65	68	72
Public safety		3,689	5,265	4,994	5,316	4,736	4,736	2,199	2,309	2,425
Housing		28	40	32	-	-	_	_	_	_
Health		1,092	1,558	2,525	1,573	295	295	3,126	3,282	3,446
Economic and environmental services		20,894	29,819	24,701	23,897	41,942	41,942	45,294	58,689	75,181
Planning and development		6,505	9,283	11,740	5,278	24,403	24,403	24,035	25,237	26,499
Road transport		8,689	12,401	12,961	10,414	17,538	17,538	21,258	33,452	48,682
Environmental protection		5,700	8,135	_	8,205	1	1	_	_	_
Trading services		60,891	86,899	92,044	110,993	119,485	119,485	149,064	167,277	189,197
Electricity		56,855	81,139	84,960	106,655	112,694	112,694	142,209	160,264	181,834
Water		_	_	_	_	_	_	l -		'-
Waste water management		_	_	_	_	_	_	_	_	_
Waste management		4,036	5,760	7,084	4,338	6,791	6,791	6,855	7,013	7,363
Other	4	478	682	21	677	344	344	296	311	326
Total Expenditure - Standard	3	112,539	160,607	185,404	200,866	216,177	216,177	254,151	288,750	330,300
Surplus/(Deficit) for the year		(1,866)	(3,008)	2,249	39,421	6,642	6,642	22,793	26.955	35,792

#### References

<sup>1.</sup> Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes

<sup>2.</sup> Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)

<sup>3.</sup> Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

<sup>4.</sup> All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

KZN234 Umtshezi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2007/8 2008/9 2009/10 Current Year 2010/11 2011/12 Medium Term Revenue Framework									
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
Revenue by Vote	1										
Corporate Services		2,911	3,753	5,798	5,478	6,162	6,162	7,451	7,823	8,487	
Municipal Manager		-	-	-	-	-	-	-	_	-	
Finance and Budget		44,087	58,201	64,873	68,946	71,083	71,083	91,910	105,530	119,000	
Civil Services		6,464	9,485	11,852	8,739	8,984	8,984	10,783	19,517	34,745	
Planning, Economic and Community Services		3,998	18,547	7,484	29,682	8,816	8,816	6,038	6,340	6,657	
Electrical Services		53,214	67,613	97,646	127,442	127,774	127,774	160,761	176,494	197,203	
Vote7 - Example 7		-	-	_	-	-	_	-	_	_	
Vote8 - Example 8		-	-	_	-	-	_	-	_	_	
Vote9 - Example 9		-	-	-	-	-	-	-	_	_	
Vote10 - Example 10		-	-	_	-	-	_	-	_	_	
Vote11 - Example 11		-	-	_	-	-	_	-	_	_	
Vote12 - Example 12		-	-	_	-	-	_	_	_	_	
Vote13 - Example 13		-	-	_	-	-	_	-	_	_	
Vote14 - Example 14		-	-	_	-	-	_	-	_	_	
Vote15 - Example 15		-	-	_	-	-	_	-	_	_	
Total Revenue by Vote	2	110,674	157,599	187,653	240,287	222,819	222,819	276,944	315,705	366,092	
Expenditure by Vote to be appropriated	1										
Corporate Services		14,323	20,441	35,625	20,641	19,907	19,907	22,792	23,934	25,130	
Municipal Manager		757	1,079	1,082	1,090	1,085	1,085	1,031	1,082	1,136	
Finance and Budget		14,113	20,141	29,023	42,046	32,966	32,966	32,763	41,697	48,301	
Civil Services		7,422	10,592	11,604	8,587	15,705	15,705	19,115	27,367	37,969	
Planning, Economic and Community Services		19,069	27,215	23,110	21,848	33,820	33,820	36,241	38,053	44,475	
Electrical Services		56,855	81,139	84,960	106,654	112,694	112,694	142,209	156,616	173,289	
Vote7 - Example 7		-	-	_	_	-	_	-	_	_	
Vote8 - Example 8		-	-	_	_	-	_	-	_	_	
Vote9 - Example 9		-	-	_	-	-	_	-	_	_	
Vote10 - Example 10		-	-	_	_	-	_	_	_	_	
Vote11 - Example 11		-	-	_	_	-	_	-	_	_	
Vote12 - Example 12		_	-	_	_	-	_	-	_	_	
Vote13 - Example 13		_	-	_	_	-	_	-	_	_	
Vote14 - Example 14		_	-	_	_	-	_	-	_	_	
Vote15 - Example 15		0	-	0	-	(0)	(0)	0	0	_	
Total Expenditure by Vote	2	112,539	160,607	185,404	200,866	216,177	216,177	254,151	288,750	330,300	
Surplus/(Deficit) for the year	2	(1,866)	(3,008)	2,249	39,421	6,642	6,642	22,793	26,955	35,792	

References

1. Insert 'Vote'; e.g. department, if different to standard classification structure

Must reconcile to Budgeted Financial Performance (revenue and expenditure)
 Assign share in 'associate' to relevant Vote

KZN234 Umtshezi - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2007/8	2008/9	2009/10		Current Yea	ar 2010/11		2011/12 Medium Term Revenue & Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
Revenue By Source												
Property rates	2	23,787	26,232	29,164	31,332	31,332	31,332	31,332	33,839	36,546	39,469	
Property rates - penalties & collection charges		4,769	5,183	5,008	5,357	5,357	5,357	5,357	5,786	5,843	5,902	
Service charges - electricity revenue	2	53,298	71,850	96,669	126,782	126,619	126,619	126,619	155,741	191,562	235,621	
Service charges - water revenue	2	_		_	'_	_	_	· _	_			
Service charges - sanitation revenue	2	_	_	_	_	_	_	_	_	_	_	
Service charges - refuse revenue	2	4,084	4,771	5,055	5,222	5,222	5,222	5,222	5,535	5,867	6,219	
Service charges - other	-	1,001	4,771	0,000	O,EEE	O,EEE	O,LLL	O,LLL	0,000	0,007	0,210	
Rental of facilities and equipment		306	749	748	840	741	741	741	778	816	857	
Interest earned - external investments		300	743	740	040	741	741	741	770	010	057	
		4 000	0.504	200		207	007	007	0.40		075	
Interest earned - outstanding debtors		1,366	2,591	333	237	237	237	237	249	261	275	
Dividends received												
Fines		239	199	346	293	293	293	293	299	305	311	
Licences and permits		4,349	4,554	4,010	4,602	4,370	4,370	4,370	4,589	4,818	5,059	
Agency services												
Transfers recognised - operational		13,157	18,328	20,894	35,935	25,916	25,916	25,916	29,608	32,320	35,571	
Other revenue	2	1,289	4,247	2,371	787	982	982	982	1,511	1,586	1,665	
Gains on disposal of PPE										0	(0)	
Total Revenue (excluding capital transfers and contributions)		106,644	138,704	164,597	211,387	201,069	201,069	201,069	237,934	279,926	330,950	
Expenditure By Type												
Employee related costs	2	37,874	37,012	47,351	47,258	53,106	53,106	53,106	57,620	62,518	67,832	
Remuneration of councillors		3,299	3,621	3,843	3,964	3,796	3,796	3,796	4,024	4,266	4,522	
Debt impairment	3	1,767	8,342	10,489	6,000	6,000	6,000	6,000	10,000	10,000	10,000	
Depreciation & asset impairment	2	6,307	17,220	18,576	27,100	27,100	27,100	27,100	31,686	31,686	31,686	
Finance charges		305	491	917	964	515	515	515	1,050	1,071	1,092	
Bulk purchases	2	40,614	55,371	74,023	98,242	96,242	96,242	96,242	121,948	149,996	184,495	
Other materials	8											
Contracted services		1,771	1,868	2,477	1,966	2,891	2,891	2,891	3,180	3,338	3,504	
Transfers and grants	١. ـ	1,050										
Other expenditure	4, 5	19,552	36,683	27,594	15,372	24,527	24,527	24,527	24,643	25,875	27,168	
Loss on disposal of PPE		110 500	400 007	134	000.000	2,000	2,000	2,000	054.454	000 750	000 000	
Total Expenditure		112,539	160,607	185,404	200,866	216,177	216,177	216,177	254,151	288,750	330,300	
Surplus/(Deficit)		(5,896)	(21,903)	(20,806)		(15,108)	(15,108)	(15,108)	(16,217)			
Transfers recognised - capital		4,030	18,895	23,055	28,900	21,750	21,750	21,750	39,010	35,779	35,142	
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-	
Contributed assets		(1.000)	(2.22)									
		(1,866)	(3,008)	2,249	39,421	6,642	6,642	6,642	22,793	26,955	35,792	
Surplus/(Deficit) after capital transfers & contributions	·											
Taxation Surplus/(Deficit) after taxation		(4.000)	(0.000)		20.40:	0.045	0.040	0.075	00 500	20.05-	05 955	
' ' '		(1,866)	(3,008)	2,249	39,421	6,642	6,642	6,642	22,793	26,955	35,792	
Attributable to minorities		(4.000)	(0.000)	0.040	00.404	0.040	0.040	0.040	00 700	00.055	05.700	
Surplus/(Deficit) attributable to municipality	_	(1,866)	(3,008)	2,249	39,421	6,642	6,642	6,642	22,793	26,955	35,792	
Share of surplus/ (deficit) of associate	7											
Surplus/(Deficit) for the year		(1,866)	(3,008)	2,249	39,421	6,642	6,642	6,642	22,793	26,955	35,792	

- References
  1. Classifications are revenue sources and expenditure type
  2. Detail to be provided in Table SA1
  3. Previously described as 'bad or doubtful debts' amounts shown should reflect the change in the provision for debt impairment
  4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
  5. Repairs & maintenance detailed in Table A9 and Table SA34c
  6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
  7. Equity method

KZN234 Umtshezi - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10		Current Ye	ar 2010/11		2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure - Vote Multi-year expenditure to be appropriated	2										
	4	_			_			_	_	_	
Corporate Services			-	_		-	-		_		_
Municipal Manager		-	-	-	-	-	-	-	_	-	-
Finance and Budget		-	-	-	-	-	-	-	_	-	-
Civil Services		-	_	-	-	-	-	-	_	-	-
Planning, Economic and Community Services		-	-	-	_	-	-	_	-	-	-
Electrical Services Vote7 - Example 7		-	-	_	-	-	-	_	_	_	_
·		-	-	_	_	-		_	_	_	_
Vote8 - Example 8		_ [	-	_	_	-		_	_		_
Vote9 - Example 9		_ [	-	_	_	-		_	_	_	_
Vote10 - Example 10		_	_	_	_	-	-	_	_	_	_
Vote11 - Example 11		_ [	_			-		_	_	_	_
Vote12 - Example 12		_ [	_	-		-			_	_	_
Vote13 - Example 13				-	-	-		-			
Vote14 - Example 14		-	-	-	-	-	-	-	-	_	-
Vote15 - Example 15		-	_	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2									1	
Corporate Services	_	3,265	403	491	518	803	803	803	240	2,250	691
Municipal Manager		- 0,200	-		_	_	_	_	3	5	10
Finance and Budget		_	_	214	26	362	362	362	50	57	"
Civil Services		2,278	109	12,068	12,741	12,339	12,339	12,339	7,679	11,179	13,482
Planning, Economic and Community Services		2,090	18,114	15,768	22,814	20,392	20,392	20,392	28,954	45,048	32,079
Electrical Services		2,623	1,826	1,524	8,470	8,117	8,117	8,117	10,426	6,507	5,206
Vote7 - Example 7		2,023	1,020	1,524	0,470	0,117	0,117	0,117	10,420	0,307	3,200
Vote8 - Example 8			_	_		_ [ ]	_	_	_	_	_
Vote9 - Example 9			_	_		_ [ ]	_ [ ]		_		I .
Vote10 - Example 10		]	_	_		-		_	_	_	_
		_ [	_	_		-		_	_	_	_
Vote11 - Example 11		-	-	_	-	-	-	_	_	_	_
Vote12 - Example 12		_ [		_	_	-	_ [	_	_		_
Vote13 - Example 13						-					
Vote14 - Example 14		-	-	-	-	-	-	-	-	_	-
Vote15 - Example 15		-	-	-	-	-	-	-		-	
Capital single-year expenditure sub-total		10,256	20,451	30,065	44,568	42,012	42,012	42,012	47,352	65,046	51,468
Total Capital Expenditure - Vote		10,256	20,451	30,065	44,568	42,012	42,012	42,012	47,352	65,046	51,468
Capital Expenditure - Standard											
Governance and administration		2,851	403	705	502	1,139	1,139	1,139	290	1,908	691
Executive and council		1,367			175	207	207	207	90	-	-
Budget and treasury office				214	26	362	362	362	50	57	_
Corporate services		1,484	403	491	302	570	570	570	150	1,851	691
Community and public safety		923	18,114	15,535	8,006	5,068	5,068	5,068	24,956	40,250	27,930
Community and social services		509	138	15,515	7,964	5,041	5,041	5,041	4,931	19,457	7,930
Sport and recreation					,,,,						,
Public safety		414			27	27	27	27	_	400	_
Housing			17,977						20,000	20,000	20,000
Health			,-	20	15	_	_	_	25	393	_
Economic and environmental services		2,278	109	11,816	24,741	24,339	24,339	24,339	11,679	15,179	17,482
Planning and development		2,2.0	.33	,010	12,000	12,000	12,000	12,000	4,000	4,000	4,000
Road transport		2,278	109	11,816	12,741	12,339	12,339	12,339	7,679	11,179	13,482
Environmental protection		2,270	100	11,010	12,741	12,009	12,000	12,000	7,075	11,173	10,402
Trading services		4,204	1,826	1,857	11,320	11,468	11,468	11,468	10,426	7,708	5,356
Electricity		2,623	1,826	1,776	8,470	8,117	8,117	8,117	10,426	6,508	5,206
Water		2,023	1,020	1,776	0,470	0,117	0,117	0,117	10,420	0,300	5,200
Waste water management		1 501		81	2.050	2 251	2 251	0.054	_	1 200	150
Waste management		1,581			2,850	3,351	3,351	3,351	_	1,200	150
Other	_			153				** ***			
Total Capital Expenditure - Standard	3	10,256	20,451	30,065	44,568	42,012	42,012	42,012	47,352	65,045	51,459
Funded by:											
National Government		1,192	18,895	12,104	21,399	21,730	21,730	21,730	19,010	15,779	15,142
Provincial Government		.,.52	,.50	15,515	7,500			-	20,000	20,000	20,000
District Municipality				,	,,,,,,,						-
District Municipality		5,832									
						04 700	21,730	21,730	39,010	35,779	35,142
Other transfers and grants	4	7 024	18 895	27 610	28 Rug						
Other transfers and grants  Transfers recognised - capital	4	7,024	18,895	27,619	28,899	21,730	21,730	21,700	00,010	30,110	
Other transfers and grants  Transfers recognised - capital  Public contributions & donations	5	7,024	18,895	27,619						50,110	
Other transfers and grants Transfers recognised - capital Public contributions & donations Borrowing					13,500	13,026	13,026	13,026	4,500	-	-
Other transfers and grants  Transfers recognised - capital  Public contributions & donations	5	3,232 10,256	1,556 20,451	27,619 2,446 30,065						- 29,267 65,046	- 16,326 51,468

- References

  1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for y/2 and y/3).

  2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year

  3. Capital expenditure by standard classification must reconcile to the appropriations by vote

  4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)

  5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)

  5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)

- 6. Include finance leases and PPP capital funding component of unitary payment total borrowing/repayments to reconcile to changes in Table SA17
  7. Total Capital Funding must balance with Total Capital Expenditure
  8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

KZN234 Umtshezi - Table A6 Budgeted Financial Position

Description	Ref	Ref 2007/8 2008/9 2009/10				Current Year 2010/11				2011/12 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14		
ASSETS													
Current assets		_											
Cash		5	3,148	-	1,835	1,835	1,835	1,835	3,507	11,685	25,211		
Call investment deposits	1	23,941	9,308	156	2,000	2,000	2,000	2,000	1,050	2,500	5,000		
Consumer debtors	1	51,241	48,519	49,433	46,958	46,958	46,958	46,958	46,723	47,658	48,611		
Other debtors		1,101	7,837	5,810	8,307	8,307	8,307	8,307	3,500	3,500	3,800		
Current portion of long-term receivables		707	200	000	35	35	35	35	-	-	_		
Inventory	2	797	369	388	350	350	350	350	450	500	550		
Total current assets		77,083	69,181	55,788	59,485	59,485	59,485	59,485	55,230	65,843	83,172		
Non current assets													
Long-term receivables		1,274	726	806	691	691	691	691	806	806	806		
Investments		4,329	331	98	280	280	280	280	250	300	350		
Investment property													
Investment in Associate													
Property, plant and equipment	3	624,021	619,924	632,536	662,980	650,201	650,201	650,201	669,320	702,680	722,462		
Agricultural													
Biological													
Intangible													
Other non-current assets													
Total non current assets		629,624	620,981	633,440	663,951	651,172	651,172	651,172	670,376	703,786	723,618		
TOTAL ASSETS		706,707	690,162	689,228	723,436	710,657	710,657	710,657	725,606	769,629	806,790		
LIABILITIES													
Current liabilities													
Bank overdraft	1	3,456	_	5,146	-				_	_	-		
Borrowing	4	733	900	1,112	3,125	3,125	3,125	3,125	1,002	950	855		
Consumer deposits		1,720	2,041	2,197	2,070	2,070	2,070	2,070	2,200	2,300	2,400		
Trade and other payables	4	41,042	39,923	21,227	15,900	35,900	35,900	35,900	26,621	47,069	52,233		
Provisions		3,437	3,513	6,361	2,332	2,332	2,332	2,332	6,500	6,500	6,500		
Total current liabilities		50,388	46,377	36,042	23,427	43,427	43,427	43,427	36,323	56,819	61,988		
Non current liabilities													
Borrowing		2,059	5,565	5,600	13,928	13,928	13,928	13,928	13,928	10,000	6,200		
Provisions		2,009	3,303	5,000	10,320	10,320	13,920	10,920	10,320	10,000	0,200		
Total non current liabilities		2,059	5,565	5,600	13,928	13,928	13,928	13,928	13,928	10,000	6,200		
TOTAL LIABILITIES		52,447	51,943	41,642	37,355	57,355	57,355	57,355	50,251	66,819	68,188		
	+-	· ·			,	,		•	· ·		,		
NET ASSETS	5	654,260	638,220	647,586	686,081	653,302	653,302	653,302	675,355	702,810	738,602		
COMMUNITY WEALTH/EQUITY													
Accumulated Surplus/(Deficit)		653,038	637,125	646,491	684,246	651,467	651,467	651,467	674,260	701,715	737,507		
Reserves	4	1,222	1,095	1,095	1,835	1,835	1,835	1,835	1,095	1,095	1,095		
Minorities' interests													
TOTAL COMMUNITY WEALTH/EQUITY	5	654,260	638,220	647,586	686,081	653,302	653,302	653,302	675,355	702,810	738,602		

#### References

- 1. Detail to be provided in Table SA3
- 2. Include completed low cost housing to be transferred to beneficiaries within 12 months
- 3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
- 4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
- 5. Net assets must balance with Total Community Wealth/Equity

KZN234 Umtshezi - Table A7 Budgeted Cash Flows

Description	Ref	2007/8	2008/9	2009/10						m Term Revenue Framework	Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14		
CASH FLOW FROM OPERATING ACTIVITIES													
Receipts													
Ratepayers and other		83,081	109,243	140,697	172,011	188,011	188,011	188,011	207,287	247,040	254,235		
Government - operating	1	13,157	18,328	20,894	35,935	35,935	35,935	35,935	30,398	32,320	35,571		
Government - capital	1	4,030	18,895	23,055	28,900	11,731	11,731	11,731	39,010	35,779	35,142		
Interest		1,366	2,591	333	237	237	237	237	249	261	274		
Dividends													
Payments													
Suppliers and employees		(105,189)	(133,641)	(167,518)	(200,373)	(200,373)	(200,373)	(200,373)	(215,566)	(235,605)	(253,635)		
Finance charges		(303)	(491)	(917)	(963)	(963)	(963)	(963)	(1,050)	(1,071)	(1,092)		
Transfers and Grants	1	(103)	(127)	_									
NET CASH FROM/(USED) OPERATING ACTIVITIES		(3,962)	14,798	16,544	35,747	34,578	34,578	34,578	60,328	78,724	70,495		
CASH FLOWS FROM INVESTING ACTIVITIES													
Receipts													
Proceeds on disposal of PPE		16,510	20,354	9,227	_	1,400	1,400	1,400	_	_	-		
Decrease (Increase) in non-current debtors		1,366	2,591	333					_	_	-		
Decrease (increase) other non-current receivables		1,081	548	(80)	984	984	984	984					
Decrease (increase) in non-current investments		(13,097)	(13,136)	(9,815)	51	51	51	51					
Payments		, , ,	, ,	,									
Capital assets		(13,444)	(20,451)	(24,904)	(44,543)	(44,543)	(44,543)	(44,543)	(47,387)	(65,046)	(51,469)		
NET CASH FROM/(USED) INVESTING ACTIVITIES		(7,585)	(10,094)	(25,239)	(43,508)	(42,108)	(42,108)	(42,108)	(47,387)	(65,046)			
CASH FLOWS FROM FINANCING ACTIVITIES													
Receipts													
Short term loans		2,792	(630)	239	_	_	_	_	_	_	-		
Borrowing long term/refinancing		_	2,205	7	13,500	13,500	_	_	4,500	_	_		
Increase (decrease) in consumer deposits		51	321	156	_	_	_	_	_	_	_		
Payments													
Repayment of borrowing		-	-	-	(3,912)	(3,912)	(3,912)	(3,912)	(4,500)	(5,500)	(5,500)		
NET CASH FROM/(USED) FINANCING ACTIVITIES		2,843	1,896	402	9,588	9,588	(3,912)	(3,912)	_	(5,500)			
NET INCREASE/ (DECREASE) IN CASH HELD		(8,704)	6,599	(8,293)	1,827	2,058	(11,442)	(11,442)	12,941	8,178	13,526		
Cash/cash equivalents at the year begin:	2	5,252	(3,452)	3,147	2,008	2,008	2,008	2,008	(9,434)	3,507	11,685		
Cash/cash equivalents at the year end:	2	(3,452)	3,147	(5,146)	3,835	4,066	(9,434)	(9,434)		11,685	25,211		

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities

<sup>2.</sup> Cash equivalents includes investments with maturities of 3 months or less

KZN234 Umtshezi - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2007/8	2008/9	2009/10		Current Year 2010/11 2011/12 Medium Term Rev					
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash and investments available											
Cash/cash equivalents at the year end	1	(3,452)	3,147	(5,146)	3,835	4,066	(9,434)	(9,434)	3,507	11,685	25,211
Other current investments > 90 days		23,941	9,309	157	-	(231)	13,269	13,269	1,050	2,500	5,000
Non current assets - Investments	1	4,329	331	98	280	280	280	280	250	300	350
Cash and investments available:		24,818	12,787	(4,891)	4,115	4,115	4,115	4,115	4,807	14,485	30,561
Application of cash and investments											
Unspent conditional transfers		25,830	12,693	2,879	-	-	-	-	-	-	-
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	(5,764)	(12,665)	(32,853)	(35,862)	(22,865)	(22,865)	(22,865)	(22,310)	(3,851)	6,731
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	_	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		20,066	28	(29,974)	(35,862)	(22,865)	(22,865)	(22,865)	(22,310)	(3,851)	6,731
Surplus(shortfall)		4,753	12,759	25,083	39,977	26,980	26,980	26,980	27,117	18,336	23,830

- 1. Must reconcile with Budgeted Cash Flows
- 2. For example: VAT, taxation
  3. Council approval for policy required include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
- For example: sinking fund requirements for borrowing
   Council approval required for each reserve created and basis of cash backing of reserves

KZN234 Umtshezi - Table A9 Asset Management

KZN234 Umtshezi - Table A9 Asset Manager  Description	Ref	2007/8	2008/9	2009/10	Cu	rrent Year 2010/1	1	2011/12 Medium Term Revenue & Expenditure			
R thousand		Audited	Audited	Audited		Adjusted	Full Year	Budget Year	Framework  Budget Year +1	Budget Year +2	
		Outcome	Outcome	Outcome	Original Budget	Budget	Forecast	2011/12	2012/13	2013/14	
CAPITAL EXPENDITURE  Total New Assets	1	10,256	20,451	30,065	44,568	42,012	42,012	46,853	65,046	51,469	
Infrastructure - Road transport	'	1,802	109	11,565	9,149	12,339	12,339	7,679	11,179	13,482	
Infrastructure - Electricity		2,695	1,826	1,524	7,670	8,117	8,117	10,426	6,507	5,569	
Infrastructure - Water		-	-	-	-	-	-	-	-	-	
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-	
Infrastructure - Other		-	-	-	-	-	-	-	_	_	
Infrastructure		4,498	1,934	13,089	16,819	20,455	20,455	18,105	17,686	19,051	
Community		367	138	101	808	1,836	1,836	3,755	16,270	10,568	
Heritage assets Investment properties		_ [	17,977	15,667	19,500	15,600	15,600	24,000	23,000	21,000	
Other assets	6	5,392	403	1,208	7,442	4,121	4,121	993	8,090	850	
Agricultural Assets	-	-	-	-,		_	-	_	_	_	
Biological assets		-	-	_	_	_	_	_	_	_	
Intangibles		-	-	-	-	-	-	-	-	-	
Total Renewal of Existing Assets	2	_	_	_	_	_	_	500	_	_	
Infrastructure - Road transport	-	-	_	_	_	_	_	-	_	_	
Infrastructure - Electricity		-	-	_	_	_	_	_	_	_	
Infrastructure - Water		-	-	-	-	-	-	-	-	-	
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-	
Infrastructure - Other		-	-	-	-	-	-	-	-	-	
Infrastructure		-	-	-	-	-	-	-	-	-	
Community Heritage assets		-	-	_	-	-	-	500	_	-	
Investment properties		-		_	_	_	_	_	_	_	
Other assets	6	_	_	_	_	_	_	_	_	_	
Agricultural Assets		_	_	_	_	_	_	_	_	_	
Biological assets		-	-	_	_	_	_	_	_	_	
Intangibles		-	-	-	-	-	-	-	-	-	
Total Capital Expenditure	4										
Infrastructure - Road transport	1	1,802	109	11,565	9,149	12,339	12,339	7,679	11,179	13,482	
Infrastructure - Electricity		2,695	1,826	1,524	7,670	8,117	8,117	10,426	6,507	5,569	
Infrastructure - Water		-	-	-			-	_	_	_	
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-	
Infrastructure - Other		-	-		-	-	-	-	-	-	
Infrastructure		4,498	1,934	13,089	16,819	20,455	20,455	18,105	17,686	19,051	
Community		367	138	101	808	1,836	1,836	4,255	16,270	10,568	
Heritage assets Investment properties		-	17,977	15,667	19,500	15,600	15,600	24,000	23,000	21,000	
Other assets		5,392	403	1,208	7,442	4,121	4,121	993	8,090	850	
Agricultural Assets		- 0,002	_	-,200	.,	.,	.,	_	0,000	_	
Biological assets		_ [	_	_	_ [	_	_	_	_	_	
Intangibles		-	-	_	_	_	_	_	_	_	
TOTAL CAPITAL EXPENDITURE - Asset class	2	10,256	20,451	30,065	44,568	42,012	42,012	47,353	65,046	51,469	
ASSET REGISTER SUMMARY - PPE (WDV)	5										
Infrastructure - Road transport	3	16,874	15,251	26,620	30,769	30,769	30,769	38,448	38,832	39,221	
Infrastructure - Electricity		29,814	29,222	26,802	36,465	36,465	36,465	46,891	47,360	47,834	
Infrastructure - Water					.,,		,		-	_	
Infrastructure - Sanitation									-	-	
Infrastructure - Other		568,388	567,703	564,965	569,018	556,239	556,239	552,005	584,192	602,789	
Infrastructure		615,076	612,175	618,387	636,251	623,472	623,472	637,344	670,384	689,843	
Community		(0)							(0)	(0)	
Heritage assets Investment properties		(0)	0						(0)	(0)	
Other assets		8,945	7,749	14,150	26,729	26,729	26,729	31,976	32,296	32,619	
Agricultural Assets		0,545	7,740	14,130	20,729	20,723	20,723	01,070	02,200	OL,013	
Biological assets			-	_		_	_	_	_	_	
Intangibles		-	_	_	_	-	-	_	_	-	
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	624,021	619,924	632,536	662,980	650,201	650,201	669,320	702,680	722,462	
EXPENDITURE OTHER ITEMS											
Depreciation & asset impairment		6,307	17,220	18,576	27,100	27,100	27,100	31,686	31,686	31,686	
Repairs and Maintenance by Asset Class	3	6,161	5,923	7,221	4,177	4,476	4,476	6,600	6,930	7,277	
Infrastructure - Road transport		801	237	3,573	1,084	2,212	2,212	2,515	2,641	2,773	
Infrastructure - Electricity		2,711	4,383	2,108	754	1,679	1,679	3,060	3,213	3,374	
Infrastructure - Water		-	-	-	-	-	-	-	-	-	
Infrastructure - Sanitation		-	-	-	-	-	-	-	_	-	
Infrastructure - Other		2 512	4 000	- 5 691	1,524 3,362	169	169	-		6 147	
Infrastructure Community		3,512 185	4,620 355	5,681 876	3,362	4,060 330	4,060 330	<i>5,575</i> 675	5,854 709	6,147 744	
Heritage assets		-	-	-	-	-	-	-	- 109	-	
Investment properties		-	-	_	-	-	-	_	_	-	
Other assets	6, 7	2,464	948	664	7	87	87	350	368	386	
TOTAL EXPENDITURE OTHER ITEMS		12,468	23,143	25,797	31,277	31,576	31,576	38,286	38,616	38,963	
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.1%	0.0%	0.0%	
Renewal of Existing Assets as % of total capex  Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	1.6%	0.0%	0.0%	
R&M as a % of PPE		1.0%	1.0%	1.1%	0.6%	0.7%	0.7%	1.0%	1.0%	1.0%	
nam as a % of FFE											
Renewal and R&M as a % of PPE		1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	

- References
  1. Detail of new assets provided in Table SA34a
  2. Detail of new assets provided in Table SA34b
  3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
  4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
  5. Must reconcile to "Budgeted Financial Position" (written down value)
  6. Donated/contributed and assets funded by finance leases to be allocated to the respective category

K7N234 IImtshezi - Tahle A10 Basic service delivery measurement

Red			i					
Mousehold service targets (000)   Water   Processed	8 2008/9 2009/10 Current Year 2010/11 2011/12 Medium Term Revenue & Expendite Framework	urrent Year 2010	Ci	2009/10	2008/9	2007/8 20		Description
Marker   Piped water racide circularing   Piped water racide circularing   Piped water racide circularing   Piped water racide circularing public large that minimate circular exists water (apply of least minimate circularing and the piped water publy of least minimate circularing   Piped water publy of least water public least circular   Piped water public circularing   P			Original Budget	Outcome	Outcome	Outcome	nei	Description
Popel unter inside divelling							1	
Pipel wither sould your float on the release of the company of t								
Subsequent to the service level   Come water supply   test arm is anxive to level   Come water supply   test arm is anxive to level   Come water supply   test arm is anxive to level   Come water supply   test arm is anxive to level   Come water supply   test arm is anxive to level   Come water supply   test arm is anxive to level   Come water supply   test supply   test arm is anxive to level   Come water supply   test arm is anxive to level   Come water supply   test arm is anxive to level   Come water supply   test arm is anxive to level   Come to late provisions   test arm is anxive to level   Come to late provisions   test arm is anxive to level   Come to late provisions   test arm is anxive to level   Come to late provisions   test arm is anxive to level   Come to late provisions   test arm is anxive to level   Come to late provisions   test arm is anxive to level   Come to late provisions   test arm is anxive to level   Come to late provisions   test arm is anxive to level   Come to late provisions   test arm is anxive to level   Come to late provisions   test arm is anxive to level   Come to								
Minimum Service Level and Above sub-botal billion patic large from service level)   4							2	, , , , , , , , , , , , , , , , , , , ,
Substitution   Subs							4	
Dots with supply (- min anervice level)   Service (- min anervice (- min ane		-	-	-	-	-		
No water supply								
Total number of households							'	
Sanitation/serverage:   Plush totel (connected to severage)   Plush totel (wind stoted   Plush (wind stoted   Pl		-	-	-		-		
Flush bell (connected to swerage)		-	-	-	-	-	5	Total number of households
Content provisions (- prima service level)								Flush toilet (connected to sewerage) Flush toilet (with septic tank)
Minimum Service Level and Above sub-total Bucket total Cheer totale provisions (c. mis. service level)   No totalet provisions (c. mis. service level)   No totalet provisions (c. mis. service level)   Below Minimum Service Level sub-total Total number of households								Pit toilet (ventilated)
Bubbet Total (Ther tollet provisions (c min service level)   No tollet provisions   Delaw Afinimum Service Level sub-total								
Chief tolet provisions (c. mis.nevice level)		-	-	-	-	-		
No tolle provisions   Bellow Minimum Service Level sub-total   Total number of households								
Total number of households								
Energy:   Electricity   repeal (min.service level)   5   5   5   5   5   5   5   5   5								
Electricity   critical (min.service level)   8		-	-	-	-	_	5	Total number of households
Electricity - prepatal (min. service level)								
Minimum Service Level and Above sub-total					-			
Electricity (								
Other energy sources   Below Minimum Service Level sub-total   Total number of households   5   13   13   13   13   13   13   13								
Below Minimum Service Level sub-total								
Total number of households								
### Removed at least once a week ### Removed at least once a week ### Removed be requestly than once a week Using communal refuse dump Using communal refuse dump Using own refu							5	
Removed at least once a week   8			[					
Minimum Service Level and Above sub-total   8   8   0   8   8   8   8   8   8   8	8 8 0 8 8 8 8	8	8	0	8	8		
Using communal refuse dump   S   S   S   S   S   S   S   S   S								
Using own refuse dump								
Other rubbish disposal   No rubbish disposal   Below Minimum Service Level sub-total   5   5   5   5   6   6   6   6   7	5 5 6 6 6 7 7	6	6	5	5	5		1 -
No rubbish disposal   Below Minimum Service Level sub-total   5   5   5   5   6   6   6   6   7								
Total number of households								
Households receiving Free Basic Service							l _ l	
Water (6 kilolitres per household per month)   3   3   3   3   4   4   4   4   4   4	13 13 5 14 14 14 15 15	14	14	5	13	13	5	Total number of households
Sanitation (free minimum level service)							7	Households receiving Free Basic Service
Electricity/other energy (50kwh per household per month)   3   3   3   4   4   4   4   4   4   4								
Refuse (removed at least once a week)   3   3   3   4   4   4   4   4	3 3 4 4 4 5	4	4	2	9	9		
Cost of Free Basic Services provided (R'000)   8   Water (6 kilolitres per household per month)   Sanitation (free sanitation service)   Electricity/other energy (56/wh) per household per month)   165   168   91   211   1,185   1,185   1,457   1,185   1,457   1,268   1,629   1,726							1	
Water (6 kilolitres per household per month)   Sanitation (free sanitation service)   Electricity/tokinp er neruy (5(ki)wh per household per month)   165   168   91   211   1,185   1,185   1,457   1,265   1,266   1,629   1,726		7	7	0			ρ	
Sanitation (free sanitation service)								
Refuse (removed once a week)   55   72   128   80   1,629   1,629   1,726     Total cost of FBS provided (minimum social package)   220   240   219   291   2,814   2,814   2,814   3,183     Hilghest level of free service provided   Property rates (R value threshold)   30,000   30								Sanitation (free sanitation service)
Total cost of FBS provided (minimum social package)   220   240   219   291   2,814   2,814   3,183     Highest level of free service provided							h)	
Highest level of free service provided								
Property rates (R value threshold)   30,000		2,014	231	213	2-10	1 220	$\vdash$	
Water (kilolitres per household per month) Sanitation (kilolitres per household per month) Sanitation (Rand per household per month) Electricity (kwh per household per month) 161,050 156,600 183,750 4,500 4,500 4,500	30,000 30,000 30,000 30,000 30,000 30	30,000	30,000					
Sanitation (Rand per household per month)  Electricity (kwh per household per month)  161,050  156,600  183,750  4,500  4,500  4,950								Water (kilolitres per household per month)
Electricity (kwh per household per month) 161,050 156,600 183,750 4,500 4,500 4,950								
	1,050 156,600 183,750 4,500 4,500 4,950 5,445 5	4 500	183 750		156 600	161.050		
Revenue cost of free services provided (R'000) 9							9	
Property rates (R15 000 threshold rebate) 11,617 12,388 12,388 12,388 13,379 1								Property rates (R15 000 threshold rebate)
	11,291 11,877 11,877 12,827 12,827 12	11,877	11,877	11,291			s)	
Water Sanitation								
	2,657 2,866 3,670 3,670 4,514 5,552 6	3,670	3,670		2,866	2,657		
Refuse 1,983 2,014 2,538 2,538 2,538 2,690								Refuse
Municipal Housing - rental rebates								
Housing - top structure subsidies 6 Other							6	
Total revenue cost of free services provided (total								
	4,640 4,880 22,909 30,473 30,473 30,473 33,410 34,609 35	30.473	30.473	22.909	4.880	4.640		
References			,	,.00	.,	.,,,,,,,	_	

References

1. Include services provided by another entity; e.g. Eskom

2. Stand distance ~ 200m from dwelling

3. Stand distance > 200m from dwelling

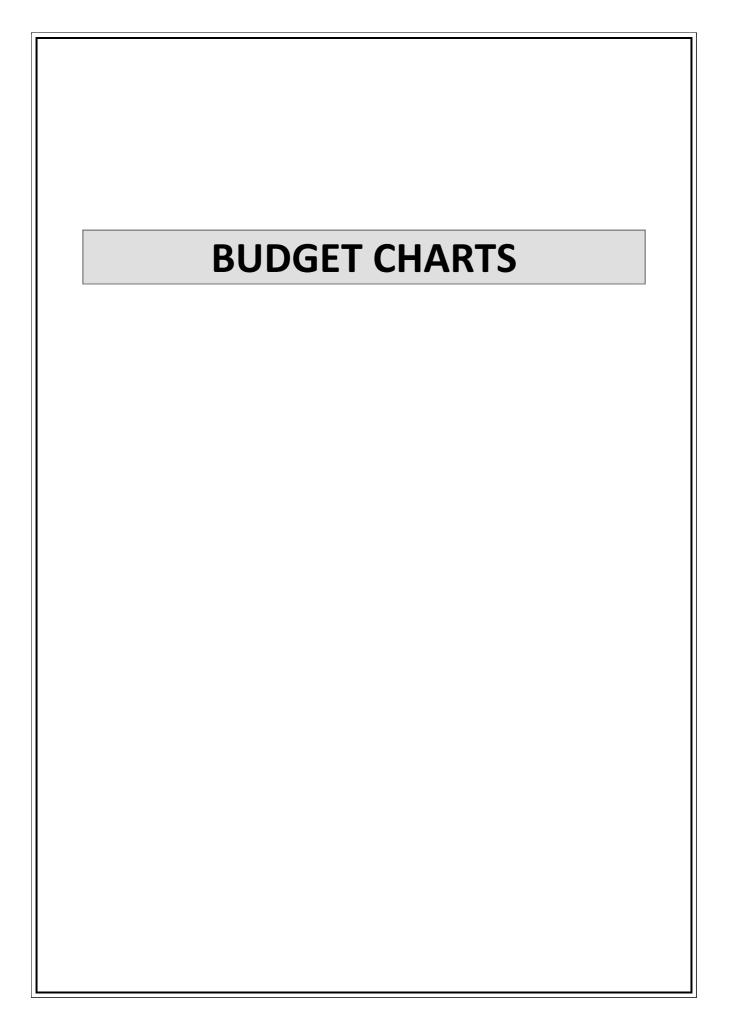
4. Borehole, spring, rain-water tank etc.

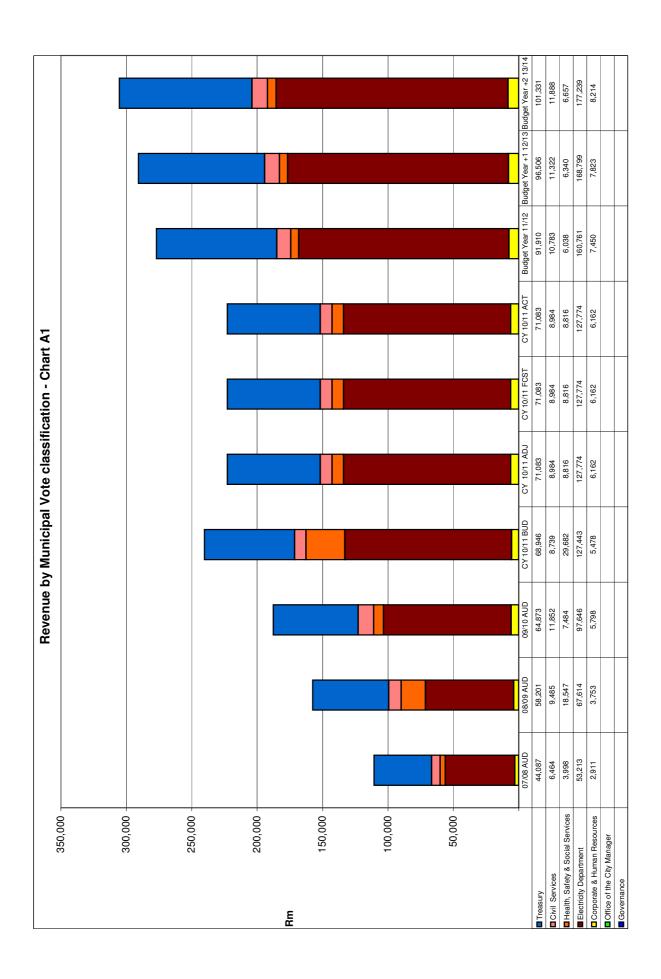
5. Must agree to total number of households in municipal area

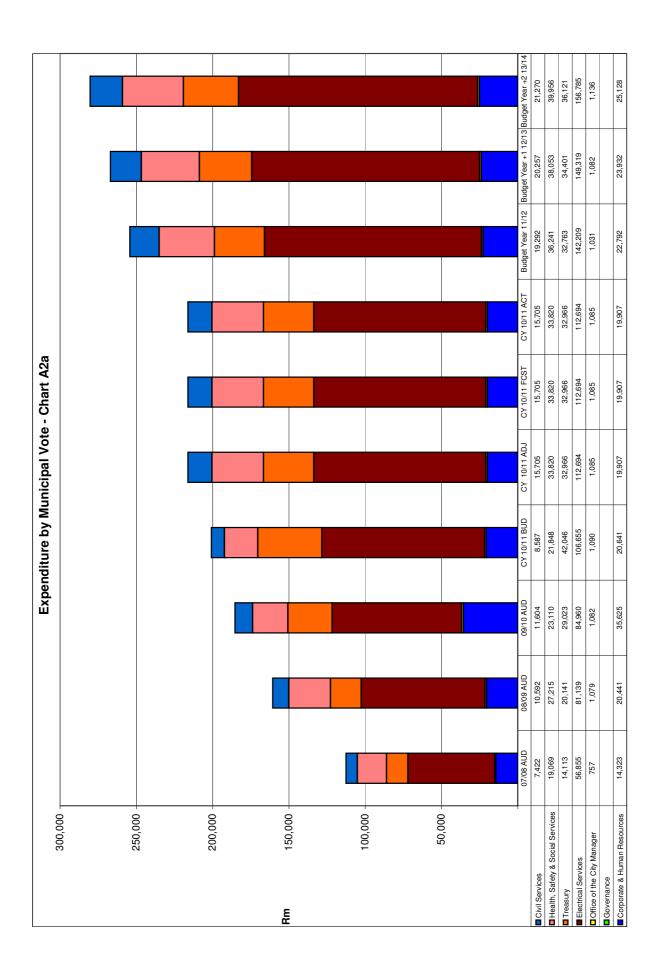
6. Include value of subsidy provided by municipality above provincial subsidy level

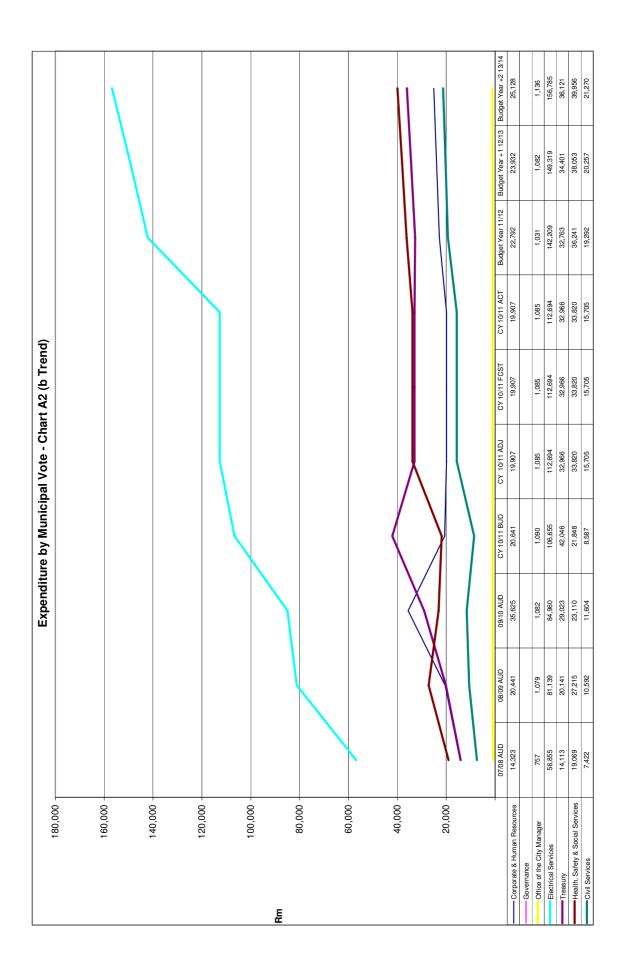
7. Show number of households receiving at least these levels of services completely free

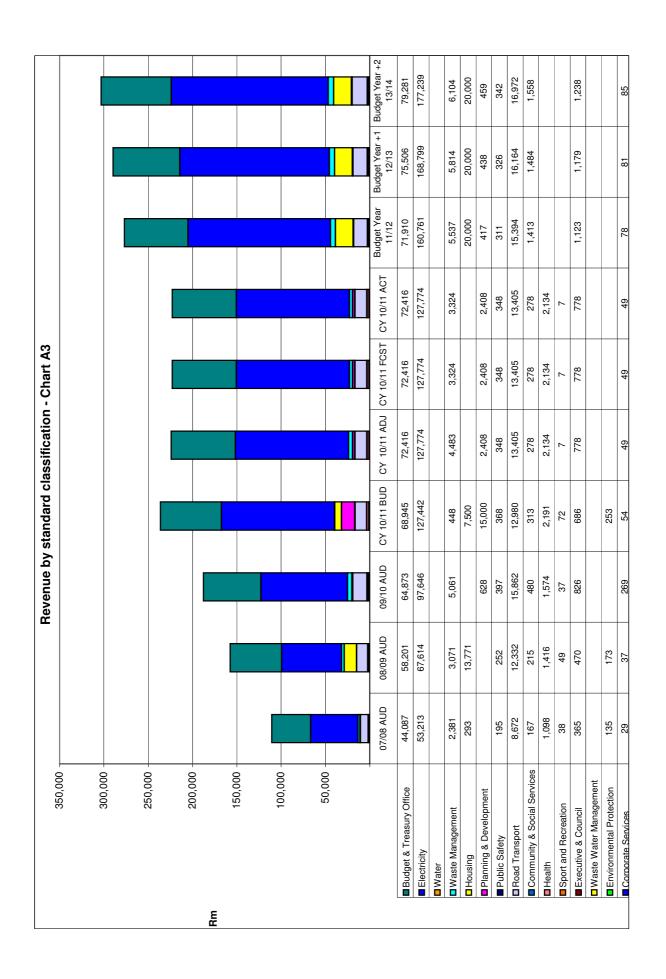
8. Must reflect the cost to the municipality of providing the Free Basic Service

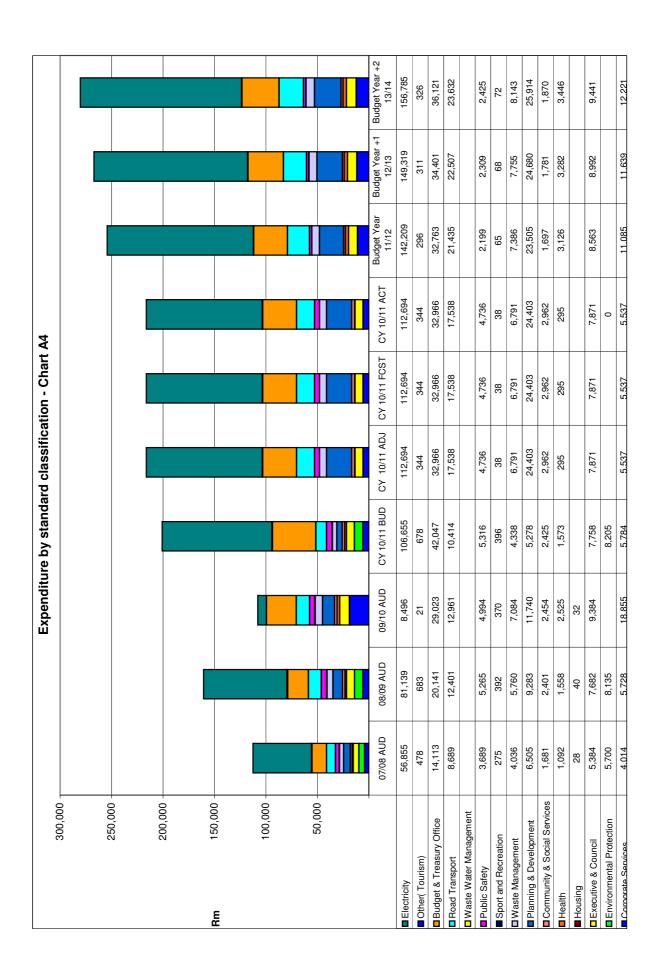


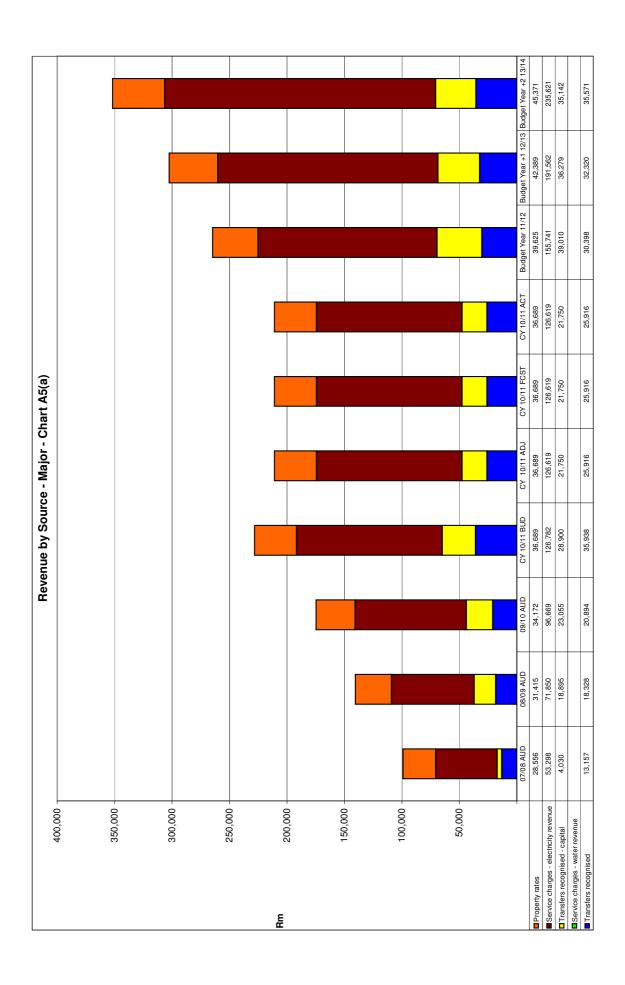


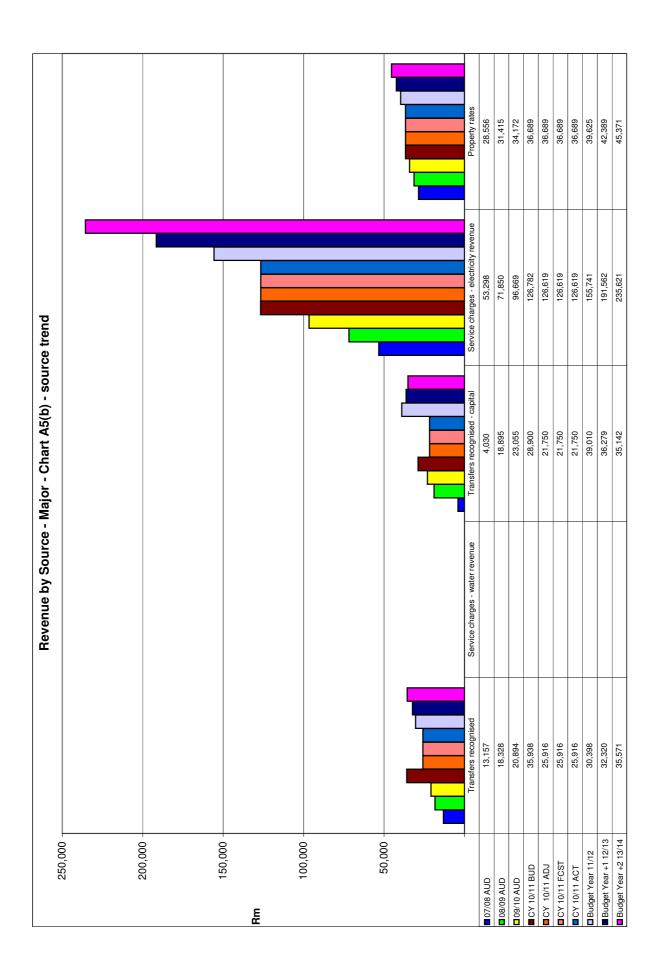


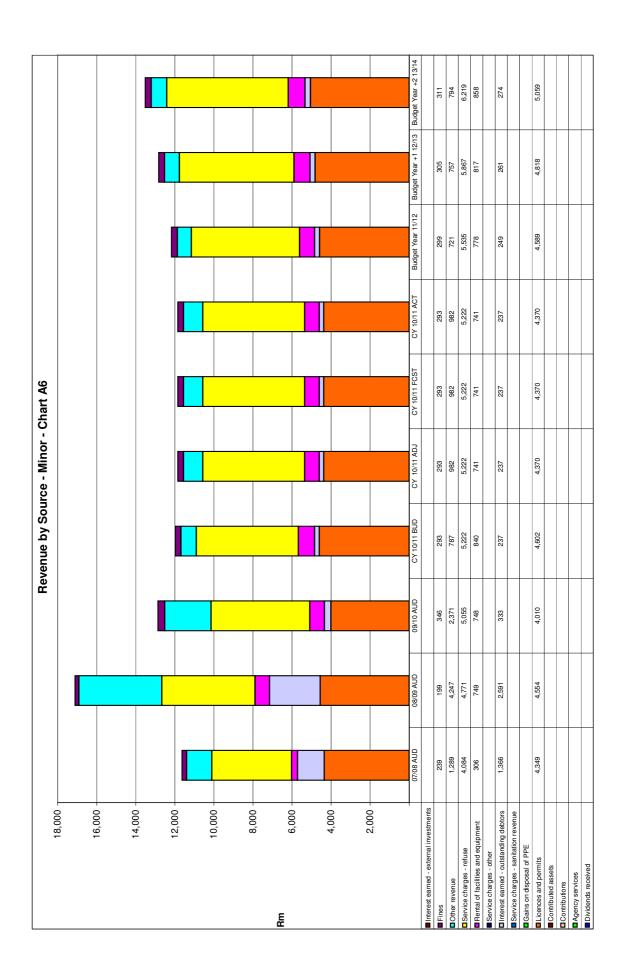


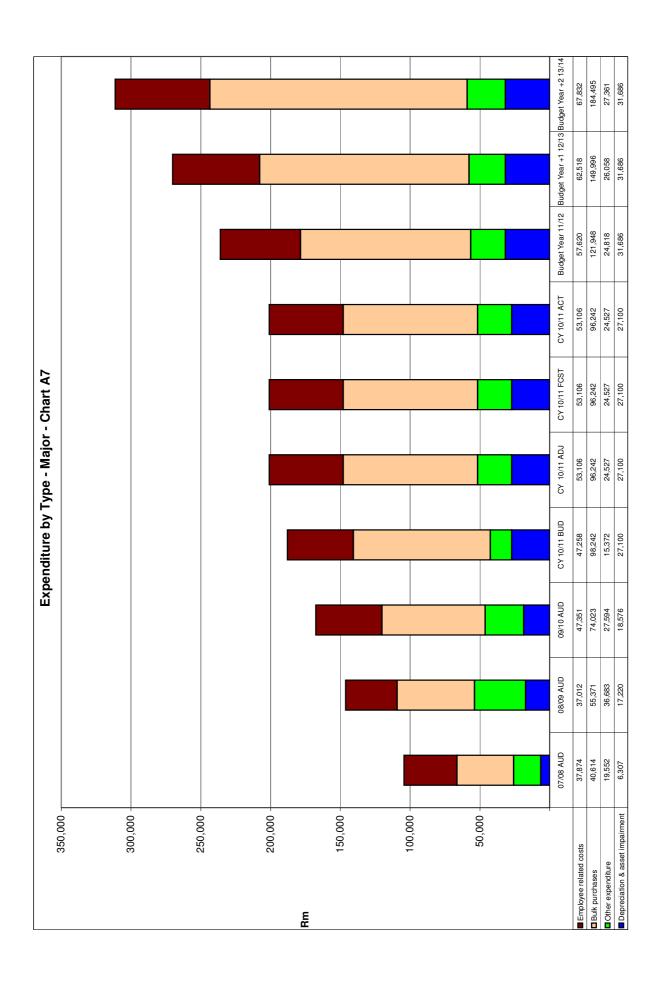


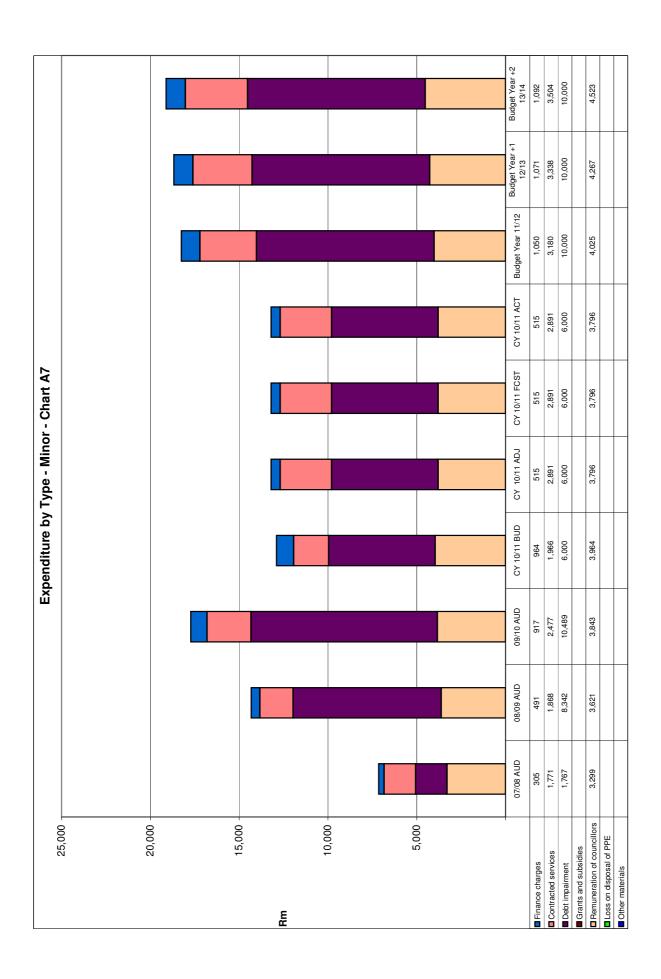


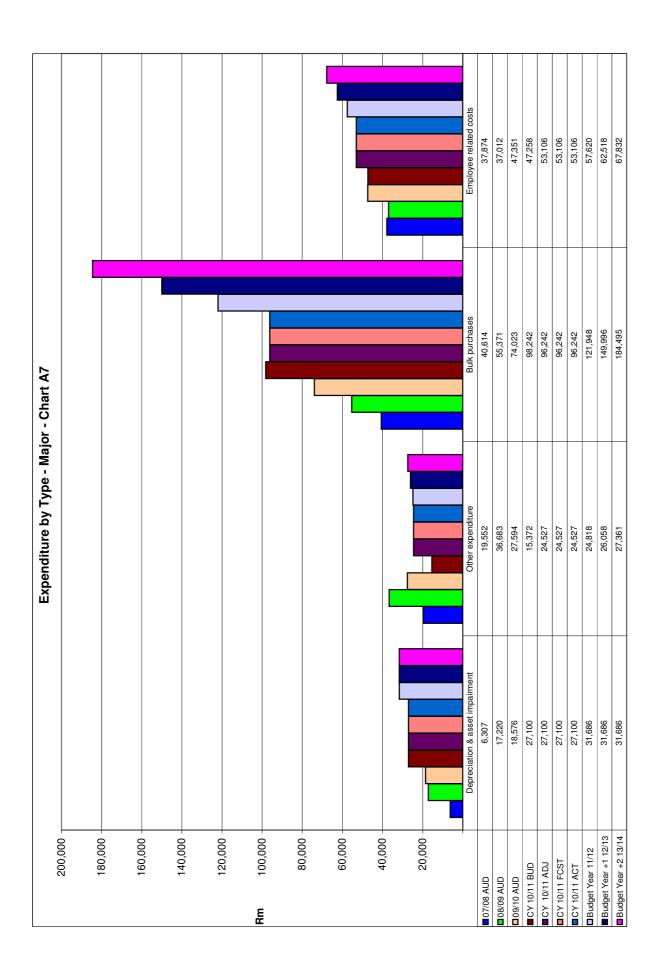


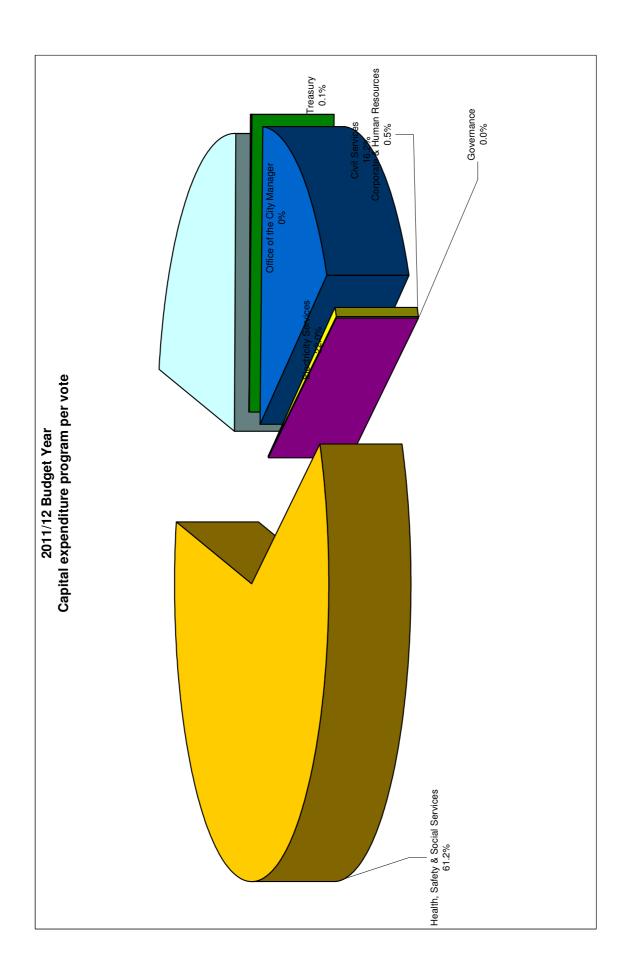


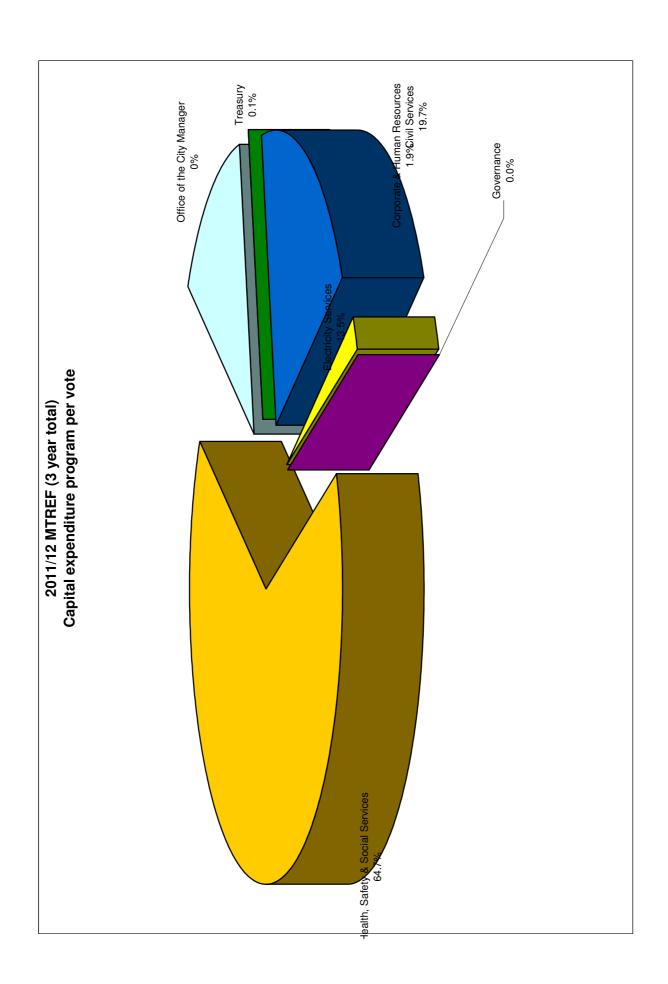


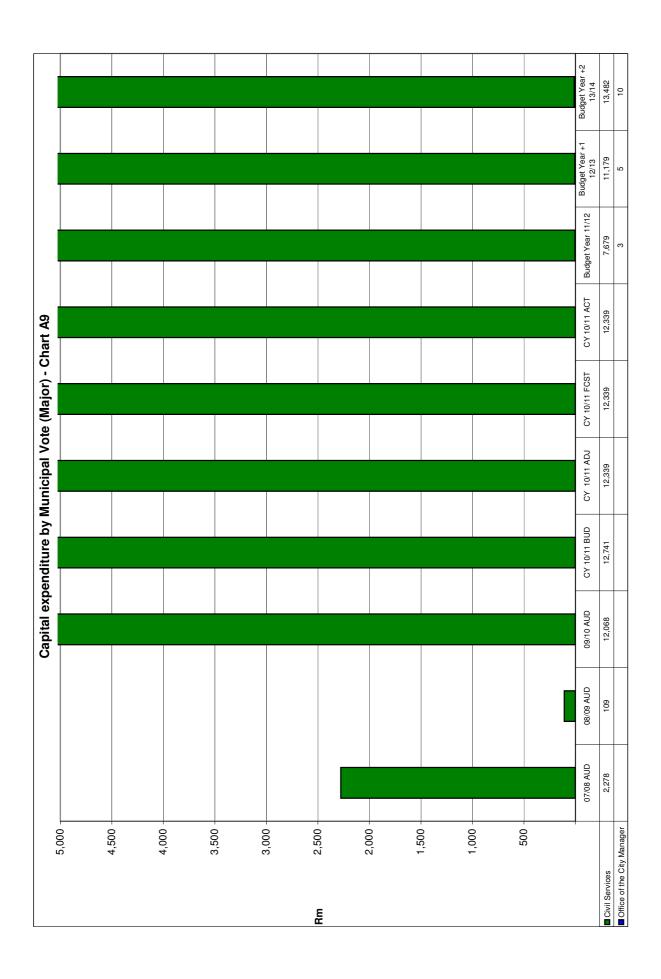


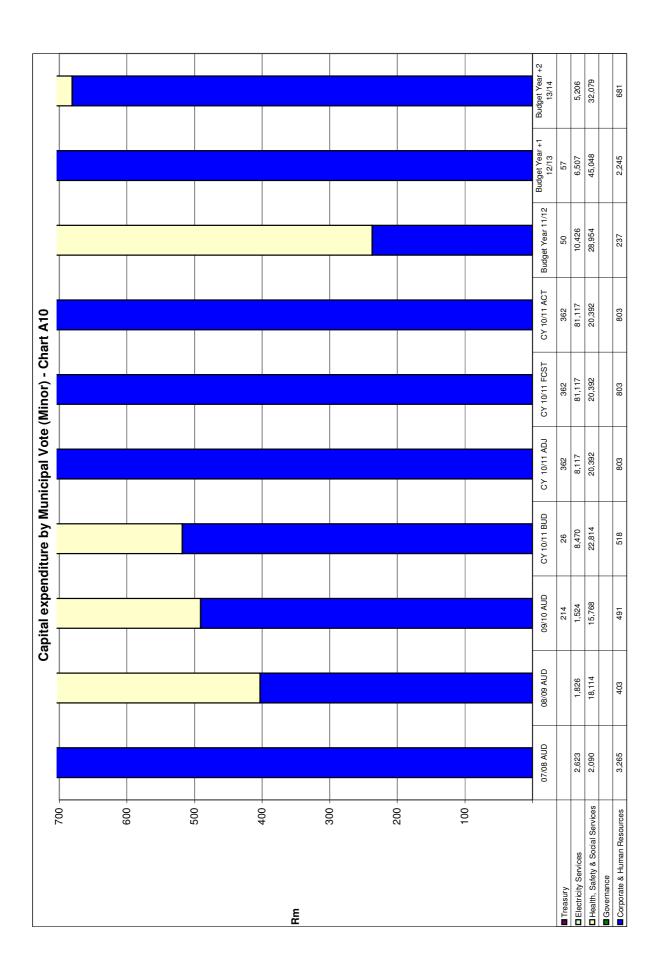


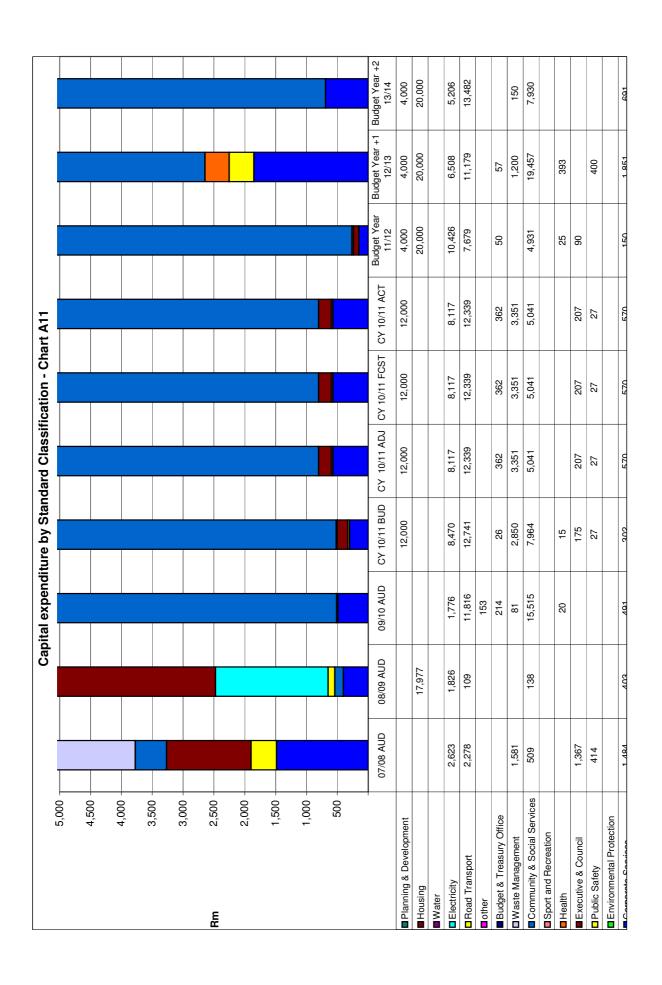


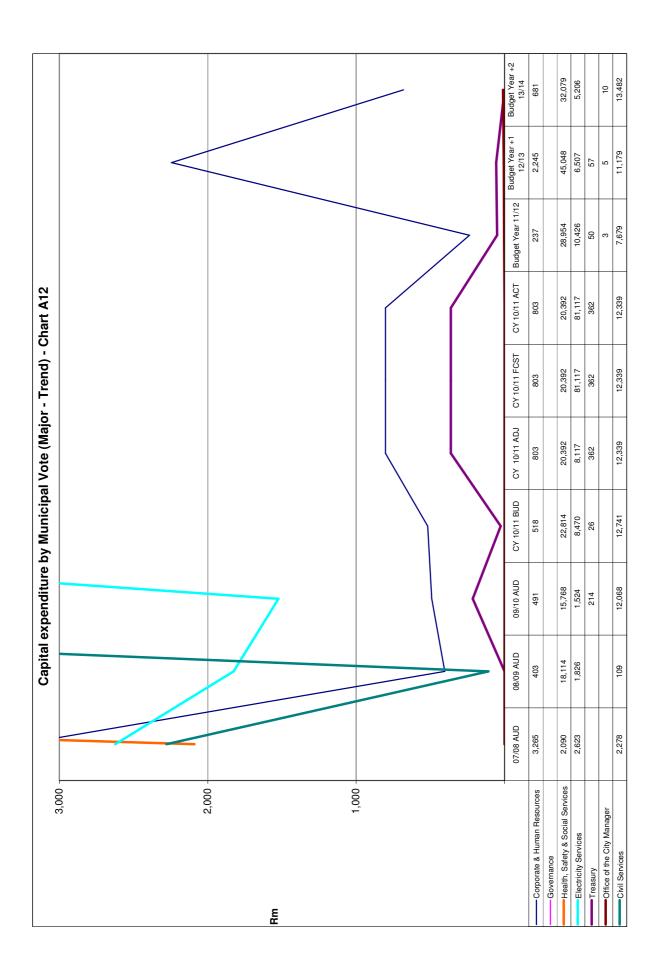


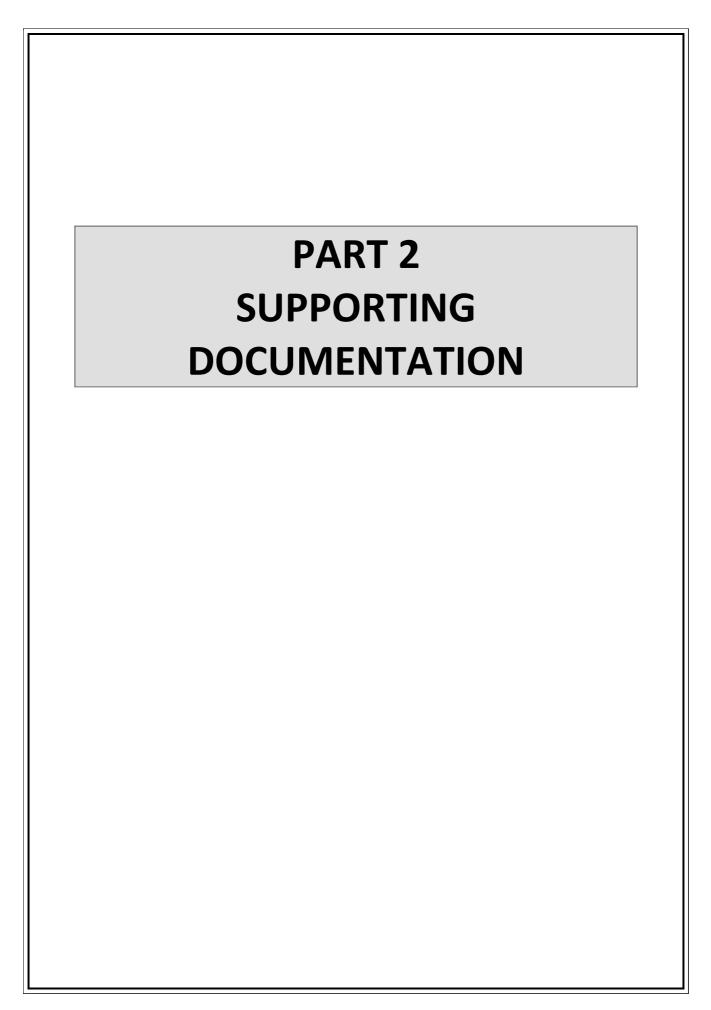












#### **OVERVIEW OF ANNUAL BUDGET PROCESS**

The budget process is an effective process that every local government must undertake to ensure good governance and accountability. The process of the preparation of the annual budget is described in Chapter 4 of the Municipal Finance Management Act No 56 of 2003.

The Mayor of the Municipality must table the annual budget at a Council Meeting at least 90 days before the start of the budget year.

#### POLITICAL OVERSIGHT OF THE BUDGET PROCESS

THE Mayor of the Municipality drives the budget process. He is instrumental in ensuring that the Municipality approves its annual budget before the start of the budget year and providing political guidance over the budget process and the priorities that guide its preparation.

#### **BUDGET STEERING COMMITTEE**

A budget Steering committee of a Municipality was established to provide assistance to the Mayor in discharging the responsibilities set out in Section 53 of the Act. This committee is responsible for the:

- 1. Reviewing the annual and revised budget by the Management.
- 2. Ensure that the annual budget is linked to the Integrated Development Plan (IDP).
- 3. Review the Key Budget Deadlines and ensure that the timetable is adhered to.

This committee consists of the following members:

- 1. The Councillor responsible for Finance matters (Mayor)
- 2. Municipal Manager
- 3. Chief Financial Officer
- 4. Head of Departments
- 5. Accountant Income
- 6. Accountant Expenditure
- 7. Budget Control Officer

The Budget Steering Committee reviewed the budget and adjustments made to the budget.



#### SCHEDULE OF KEY DEADLINES RELATING TO THE BUDGET PROCESS

One of the objectives of the budget timetable is to ensure integration between the development of the IDP and the budget and also to ensure that a balanced budget is tabled for consideration and approval. The schedule of key deadlines was approved by Council on the 26 August 2010. Below is the table of key deadlines.

TIME	SCHEDULE OF KEY DEADL	INES
Month	MTSHEZI MUNICIPALITY	Budget Year 2011/2012
	layor and Council / Entity Board	Administration - Municipality and Entity
July	ayor begins planning for next three-year budget in accordance ith co-ordination role of budget process  FMA s 53	Accounting officers and senior officials of municipality and entities begin planning for next three-year budget  MFMA s 68, 77
	anning includes review of the previous years budget process and impletion of the Budget Evaluation Checklist	Accounting officers and senior officials of municipality review options and contracts for service delivery  MSA s 76-81
August	ayor tables in Council a time schedule outlining key deadlines for:	
	eparing, tabling and approving the budget; reviewing the IDP s per s 34 of MSA) and budget related policies and consultation ocesses at least 10 months before the start of the budget year.	
	IFMA s 21,22, 23;	
	SAs 34, Ch 4 as amended	
	ayor establishes committees and consultation forums for the udget process	
Septembe	rouncil through the IDP review process determines strategic bjectives for service delivery and development for next three-year udgets including review of provincial and national government and strategic plans	projections and proposed rate and service charges
		Engages with Provincial and National sector departments on sector specific programmes for alignment with municipalities plans (schools, libraries, clinics, electricity, roads, etc)
October		Accounting officer does initial review of national policies and budget plans and potential price increases of bulk resources with function and department officials
		MFMA s 35, 36, 42; MTBPS



November		Accounting officer reviews and drafts initial changes to IDP
		MSA s 34
December		Accounting officer and senior officials consolidate and prepare proposed budget and plans for next financial year taking into account previous years performance as per audited financial statements
January		Accounting officer reviews proposed national and provincial allocations to municipality for incorporation into the draft budget for tabling. (Proposed national and provincial allocations for three years must be available by 20 January)
		MFMA s 36
February		Accounting officer finalises and submits to Mayor proposed budgets and plans for next three-year budgets taking into account the recent mid-year review and any corrective measures proposed as part of the oversight report for the previous years audited financial statements and annual report
		Accounting officer to notify relevant municipalities of projected allocations for next three budget years 120 days prior to start of budget year
		MFMA s 37(2)
March	ouncil finalises tariff (rates and service charges) policies for next nancial year	Accounting officer publishes tabled budget, plans, and proposed revisions to IDP, invites local community comment and submits to NT, PT and
	MSA s 74, 75	others as prescribed  MFMA s 22 & 37; MSA Ch 4 as amended
	Mayor tables municipality budget, resolutions, plans, and proposed revisions to IDP at least 90 days before start of budget year	
	MFMA s 16, 22, 23, 87; MSA s 34	MFMA s 42
April	Consultation with national and provincial treasuries and finalise sector plans for water, sanitation, electricity etc  MFMA s 21	Accounting officer assists the Mayor in revising budget documentation in accordance with consultative processes and taking into account the results from the third quarterly review of the current year
Мау	Public hearings on the budget, and council debate. Council consider views of the local community, NT, PT, other provincial and national organs of state and municipalities. Mayor to be provided with an opportunity to respond to submissions during consultation and table amendments for council consideration. Council to consider approval of budget and plans at least 30 days before start of budget year.  MFMA s 23, 24; MSA Ch 4 as amended	the final budget documentation for consideration for approval at least 30 days before the start of the budget year taking into account consultative processes and any other new information of a
June	Council must approve annual budget by resolution, setting taxes	
	and tariffs, approving changes to IDP and budget related policies, approving measurable performance objectives for revenue by	



	source and expenditure by vote before start of budget year	required by s 57(1)(b) of the MSA.
	MFMA s 16, 24, 26, 53	MFMA s 69; MSA s 57
	Mayor must approve SDBIP within 28 days after approval of the budget and ensure that annual performance contracts are concluded in accordance with s 57(2) of the MSA. Mayor to ensure that the annual performance agreements are linked to the measurable performance objectives approved with the budget and SDBIP. The mayor submits the approved SDBIP and performance agreements to council, MEC for local government and makes public within 14 days after approval.  MFMA s 53; MSA s 38-45, 57(2)	adopted budget and plans  MFMA s 75, 87
	Council must finalise a system of delegations.	
	MFMA s 59, 79, 82; MSA s 59-65	
2003; MSA publication,	<ul> <li>is: IDP - Integrated Development Plan; MFMA - Local Governme</li> <li>Local Government: Municipal Systems Act, No. 32 of 2000,</li> <li>Medium Term Budget and Policy Statement; NT - National Treat</li> <li>Budget Implementation Plan</li> </ul>	as amended; MTBPS - National Treasury annual

#### **PLANNING PROCESS**

Management has analysed the entire financial situation and various proposals regarding the tariff increases. This was also tabled in the finance committee and these proposals were analysed again and final proposals were made.

Workshops with councilors were held to deal with the detailed operating budget and capital budget on a line by line basis. Prior to this, Management has summarised some of the critical issues of the IDP that have been prioritised by councilors previously and not previously budgeted for, into the budget.

In summary, the planning process involved Management analysis of key priorities, finance committee analyzing suitable tariffs, workshops with councilors regarding detailed budget items and overall review of budget related policies namely the rates policy. Adjustments to the rates policy are summarised in the overview of the budget related policies.

#### **CONSULTATION PROCESS**

The budget is informed by the IDP. A meeting with the community and key stakeholders was held to obtain comments for the IDP on 09/02/2011 and during the latter half of 2010.

Information was gathered in the meeting and included in the IDP. During the planning process as highlighted above, these inputs were considered and used in the preparation of the budget. Once the draft budget has been approved by Council further consultations with



the community and key stakeholders will be held in order to obtain further comments and to make any adjustments necessary with the final budget.

Considerable effort has been made and many processes were followed to ensure a realistically funded, credible budget that fulfills the needs of the community.



# ALIGNMENT OF THE BUDGET WITH THE INTEGRATED DEVELOPMENT PLAN (IDP)

The IDP was based on the municipal theme i.e. "Transforming For Better Service Delivery". The theme places emphasis on what the Municipality plans to achieve, how this will be implemented, who will implement it and what resources in terms of budgets, infrastructure and institutional capacity are available to fulfill that purpose.

The municipal theme was further translated into a time-based vision.

#### **VISION**

"By 2020, Umtshezi Local Municipality will be the champion of a sustainable Development and Safe Environment"

Based on the above vision, the Municipality has formulated a consolidated, brief and holistic mission statement which describes how the vision will be achieved.

#### MISSION STATEMENT

The Umtshezi Municipality in partnership with other sectors / stakeholders are committed to:

- Providing and enabling an economic and social development environment
- Striving to provide housing with bulk infrastructure
- Establishing and maintaining community networks that promote healthy engagement between the Municipality and its stakeholders
- Developing Umtshezi in a way that does not compromise future generations
- Work co-operatively with other spheres of government and the private sector.
- Continuously provide service in an equitable manner taking into account Batho Pele Principles

#### COMMUNITY PARTICIPATION, BACKLOGS AND BUDGET

Consultation with the various stakeholders was held in order to obtain comments for inclusion for the drafting of the IDP. Meetings were held with management and all councilors to align the projects identified in the IDP with the budget. Projects in the IDP were prioritized and included in the budget. This process is identified in the Budget Process Overview.

#### **CONCLUSION**

The draft IDP and budget will now be made public and road shows are being planned from the 11 April 2011 to 15 April 2011 to obtain comments from all stakeholders and communities about the IDP and budget.



# MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

The following are the key financial ratios and indicators for the budgeted 2011/2012 financial year. The 2010/2011 budgeted figures and the 2009/2010 actual figures are also represented as a comparative:

Financial Benchmarks	Basis of Calculation	2009/2010	2010/2011	2011/2012
Debt to Asset Ratio	Total Debt / Total Assets	0.072 : 1	0.052 : 1	0.069 : 1
Debt to Revenue	Total Debt / Annual Income	0.36 : 1	0.17 : 1	0.18:1
Average Interest Paid on Debt	Interest paid / Total Interest Bearing Debt	0.14 : 1	0.07 : 1	0.02 : 1
Interest as a percentage of operating expenditure	Interest paid / Operating Expenditure	0.003 : 1	0.005 : 1	0.004 : 1
Current Ratio	Current Assets / Current Liabilities	1.5 : 1	2.5 : 1	1.52 : 1
Creditors System Efficiency	% of Creditors paid within terms	75%	90%	90%



#### **OVERVIEW OF BUDGET RELATED POLICIES**

Below is a brief overview of each of the policies that has a direct or indirect influence on the budgeting process.

These policies are reviewed on an annual basis and the necessary changes are tabled before council to ensure that the policies are relevant to the ever changing economic climate, and relate to the needs of the municipality, and the consumers within the municipalities jurisdiction.

Copies of these policies can be viewed at the municipal offices and on the municipal website.

#### **Risk Management Policy**

The onus is placed on the Accounting Officer (Municipal Manager) to mitigate all risks in the municipal entity. Although all staff will be aware of the need to prevent loss and to safeguard stakeholders' interests, they may not be quite so clear about the institution's standpoint on risk. The risk policy gives direction on ways to mitigate or eliminate risks in the entity. The risk management policy is a brief statement about the institution's commitment to risk management. Risk management promotes good governance in terms of accountability, transparency and either obviate risk, identify it timeously or minimize its impact. No adjustments are proposed for this policy.

#### **Credit control and Debt Collection Policy**

It is a tool to help fulfil the municipality's constitutional obligations to develop the local economy and to provide acceptable services to its residents. It ensures that all monies due to the municipality are collected by ensuring billing is done accurately and timeously and ensuring payment is done promptly. It provides a framework within which the municipality can exercise its executive and legislative authority for debt collection and credit control. It sets realistic targets for debt collection.

#### **Virements Policy**

This policy seeks to build a regulatory framework and guidance around adjustment of the municipality's internal processes leading to the adjustment of the municipality's budget. The policy is not meant to encourage Directorates to continuously change plans butrather encourages efficient utilization of scarce financial resources. No proposed amendments are being made to this policy.

#### **Funding and Reserve policy**

This policy aims to set standards and guidelines towards ensuring financial viability over both the short- and long term goals and includes funding as well as reserves requirements. The municipality's objective is that the user of municipal resources must pay for such usage in the period it occurs. The municipality, however, recognises the plight of the poor, and in



line with national and provincial objectives, the municipality commits itself to subsidised services to the poor. This will necessitate cross subsidisation in tariffs to be calculated in the budget process.

#### **Municipal Long term Borrowing Policy**

An Investment Framework policy and Guidelines as required by the Municipal Finance Management Act and in conformity with the Municipal Cash Management Regulations. The Umtshezi Municipality has also prepared a borrowing policy in compliance with the Municipal Finance Management Act and the Municipal Regulations on Debt Disclosure. No adjustments are being proposed for this policy.

#### **Tariff Policy**

The objective of the policy which is consistently applied to all tariffs is to ensure that:

- The tariffs of the Municipality comply with the legislation prevailing at the time of implementation;
- The municipal services are financially sustainable, affordable, and equitable;
- The needs of the indigent, aged and physically challenged are taken into consideration.

The policy is developed in line with principles as outlined in the municipal Systems Act.

Amendments are proposed to this policy as follows:

#### **Rates Rebate**

- ➤ Bed & Breakfast 25%
- ➤ Bed & Breakfast (Non Resident) 20%
- ➤ Pensioner 12.50%

Electricity – 23 % (Increase 2010/2011)

Refuse Removal Charges – 6% (Increase 2010/2011)

Rent – 6% (Increase 2010/2011)

Hire Charges – 6% (Increase 2010/2011)

Other Services – 6% (Increase 2010/2011)

#### **Indigent policy**

The policy gives directive to the entity, in terms of the municipal finance management act, on which consumers can be given a subsidy and be classified as being indigent.

Amendments – Consumers with a property value of more than R400 000 may not be regarded as indigent

#### **Fraud Prevention**

Adopts and plan strategies to eliminate fraud in the entity. No adjustments are being proposed for this policy.



#### **Rates Policy**

Section 3(1) of the local Government Municipal Property Rates Act, 2004 (Act 6 of 2004) and section 62 (1)(f) of the Municipal Finance Management Act (MFMA) determines that a municipality must adopt and implement a rates policy on the levying of rates on rateable properties.

Amendments – Two additional property groups were proposed namely, recreational clubs and vacant land

#### **Budgeting Policy**

This policy will be used to support the municipality's budgetary process, provide guidance for prudent fiscal management, and acquisition of sustainable resources in conjunction with all National Treasury Guidelines, Municipal Finance Management Act and all relevant promulgated laws. No adjustments are being proposed for this policy.

#### **Asset Management Policy**

Asset Management encompasses planning/demand management, acquisitions, use, maintenance, and disposal of assets. The purpose of the Asset Management Policy is to govern the management of assets owned by Umtshezi (both operationally and financially) to ensure that they are managed, controlled, safeguarded and used in an efficient and effective manner in terms of GRAP and Municipal Finance Management Act of 2003. No adjustments are being proposed for this policy.

#### **Supply Chain**

Supply Chain Management Policy reflects and represents the context of a specific government policy that finds expressions within the provisions of the Municipal Finance Management Act of 2003. The principal objectives of the policy are to provide, promote, and implement theoretical guidelines, governing processes and procedures within the supply chain management. No adjustments are being proposed for this policy.



#### **BUDGET ASSUMPTIONS**

When preparing a budget, certain assumptions are usually made. In order to gain a clearer understanding of the figures presented in this draft budget, the following assumptions were made.

#### REVIEWING THE EXTERNAL FACTORS

The economic climate was considered when drafting the budget which is highlighted in the executive summary. The ultimate objective was to obtain resources that could be allocated to prioritized areas or functions in order to ensure that service delivery is effectively achieved.

#### **ASSUMPTIONS USED**

National Treasury had proposed a few guidelines with the intention of trying to curb inflation. Their guideline was 6% of most services. Salaries and wages are estimated to be 2% above CPI as per the collective agreement with SALGA. It was assumed that CPI would increase to 6.5% by June 2011 although it was reported as 3.7% in January and February 2011. This means that salaries and wages would increase by 8.5%. It was also assumed that councilors remuneration would increase by 6%. The following increases were implemented in the draft budget:

DESCRIPTION	2011/12	2012/13	2013/14
Increase in salaries	8.5%	8.5%	8.5%
Councilors remuneration	6%	6%	6%
General Expenses	6%	6%	6%
Electricity Purchases	26.71%	26.71%	26.71%



#### **OVERVIEW OF BUDGET FUNDING**

### FISCAL OVERVIEW 2011/2012 PROJECTED FINANCIAL PERFORMANCE

The Umtshezi municipality continues to strive towards achieving a sound financial profile and a high liquidity level.

The above will be achieved through

- Balanced budgets funded from current year revenue
- The municipality will operate within the constraints of a council approved annual budget
- Improved revenue collection rate
- Striving to maintain a positive cash position

#### **REVENUE COLLECTION**

Taking into account the percentage increase of the rates and services tariffs, the implementation of the block tariff structure should bring considerable relief to indigent consumers, but will inadvertently penalize households with high electricity usage.

The municipality has contracted the services of an external debt collection agency, in order to assist in ensuring that outstanding revenue is collected.

The other strategies that will be implemented in the 2011/2012 financial year will be-:

- Ensure that billing is done timeously and accurately
- Ensure that turn around times on account queries are minimal
- Review of credit control and indigent policies
- Full implementation of the abovementioned policies

#### **COLLECTION RATE**

The collection rate is the cash received by the municipality from consumers expressed as a percentage of the amount billed.

The average monthly collection rate and projections for 2011/2012 is 95%

#### **OPERATING BUDGET**

Operating expenditure is budgeted at R254,151 million and is funded through

- Electricity sales of R155,741,000.00 which has increased by 23%
- Property Rates Charges of R39,625,000 which has increased by 8%
- Refuse Removal charges of R5,535,000 which has increased by 6%
- Rent of Facilities of R778,000
- Interest of R249,000



- Fines of R299,000
- Licenses and permits of R4,589,000
- Grants and transfers of RR29,608,000
- Other Income of R1,511,000

This results in an operating deficit of R16,217,000 which is as a result of depreciation. This is not a cash deficit, meaning the cash flow situation of the municipality is still favorable.

#### **CAPITAL BUDGET**

The capital expenditure for the 2011/2012 budget is estimated at R47,352,175 and is funded by

DBSA R4,500,000
 MIG R10,510.000
 INEP R4,500,000
 NDPG R4,000,000
 CRU R20,000,000
 COUNCIL R3,842,175
 TOTAL R47,352,175



#### **EXPENDITURE AND ALLOCATIONS ON GRANTS PROGRAMMES**

Below is the summary of the grants, both operating and capital, that is allocated to the Municipality as proposed in the Division of Revenue Bill (DORA). The grant received for the Municipal Systems Infrastructure (MSIG) is not included in the operating grants to be received in the budget tables as these funds have already been realized in the year in which the expenditure was incurred. These funds were used to pay for the valuation roll expenses for the implementation of the Municipal Property Rates Act (MPRA). These funds are committed to repay a DBSA loan that was secured for the project.

Below are all the grants that will be received by the Municipality:

	2011/2012	2012/2013	2013/2014
National Grants			
<b>Operating Grants</b>			
FMG	1 450 000	1 500 000	1 750 000
MSIG	790 000	800 000	900 000
Equitable Share	24 820 000	27 550 000	29 367 000
Equitable	1 023 000	1 080 000	1 143 000
Share(Councilor's			
Remuneration)			
Capital Grants			
INEP	4 500 000	0	660 000
INEP (Eskom)			
MIG	10 510 000	12 779 000	13 482 000
NDPG	4 000 000	3 000 000	1 000 000
Allocations in-kind			
NDPG	1 000 000	500 000	446 000
TOTAL	48 093 000	48 009 000	48 748 000
Provisional Grants			
Operating Grants			
Municipal Clinics			
Community Libraries	101 000	106 000	111 000
Museum	362 000	390 000	422 000
Provincialisation of	852 000	894 000	1878000
Libraries			
<b>Capital Grants</b>			



Community Residential Unity Programme	20 000 000	20 000 000	20 000 000
TOTAL	21 315 000	21 390 000	22 411 000

	2011/2012	2012/2013	2013/2014
TOTAL CAPITAL GRANTS	39 010 000	35 779 000	35 142 000
TOTAL OPERATING GRANTS	29 398 000	32 320 000	35 571 000
TOTAL GRANTS IN - KIND	1 000 000	500 000	446 000
TOTAL GRANTS TO BE			
RECEIVED	69 408 000	68 599 000	71 159 000

#### Purpose of conditional grants allocated

#### Finance Management grant (FMG):

Is used to promote and support reforms in the financial management by building capacity in the municipalities to implement the Municipal Finance management Act (MFMA).

#### Municipal Systems Management Grant (MSIG):

Is used to assist municipalities in building in-house capacity to perform their functions and stabilized institution and government systems as required in the Municipal systems act, 2000 and related legislations.

#### Municipal Infrastructure Grant

The grant is used to provide for the new ,rehabilitation and upgrading of municipal infrastructure e.g. Roads.

#### National Electrification Programme grant (INEP)

The grant is used for the installation of bulk infrastructure, rehabilitation and refurbishment of electricity infrastructure in order to improve quality of supply.

#### Neighbourhood Development partnership Grant (NDPG)



It is used to support neighbourhood development projects that provide the community infrastructure and create a platform for other public and private sector development towards improving the quality of life of the residents in the targeted underprivileged neighbourhoods .

#### Museum Subsidy

The purpose of this subsidy is to assist the municipalities in rendering this service.

#### **Community Residential Unity Programme**

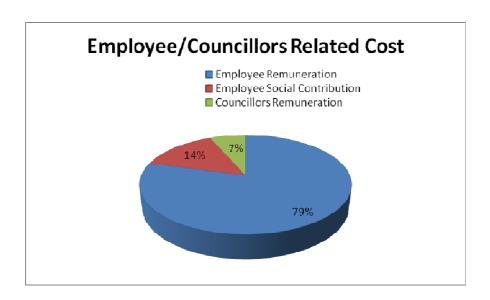
To facilitate the provision of secure, stable rental tenure for the lowest income who are not able to be accommodated in a formal private rental and social housing market.



### COUNCIL OR BOARD MEMBERS ALLOWANCES AND EMPLOYEE BENEFITS

The percentage of employee related costs against the total expenditure budget is 24.24%. In 2010/2011 the percentage was 26% which was below the 35% norm level percentage. The Municipality is striving to ensure that the salaries percentages is always below the benchmark of 35%, This is done to ensure the goal for the municipalities to deliver service to the community but also at the same time to ensure that ,there are no under / over employing of employees.

#### **EMPLOYEE RELATED COST**



The proposed increase of 8.5% is based on CPI which we presume will be 6.5% by June 2011. There is a SALGA agreement that states that salaries should increase by CPI + 2% which will result in an increase of 8.5%. It is estimated that councillors remuneration will increase by 6%.

Summary of Employee and Councillor remuneration	2007/8	2008/9	2009/10	Current Ye	ear 2010/11		Medium Term enditure Fram	
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Councillors (Political Office Bearers plus Other)	A	В	С	D	Е	G	Н	I
Salary Pension Contributions	2,136	2,340	2,545	2,536 390	2,693 270	2,853	3,024	3,206



	298	333	287			286	303	322
Medical Aid Contributions	9	10	10	13	6	6	7	7
Motor vehicle allowance	715	766	689	842	690	731	775	822
Cell phone allowance	141	158	139	170	139	147	156	165
Other benefits or allowances	_	14		13	-	-	_	_
Sub Total - Councillors	3,299	3,621	3,670	3,964	3,797	4,024	4,266	4,522
% increase		9.8%	1.4%	8.0%	(4.2%)	6.0%	6.0%	6.0%
Senior Managers of the Municipality								
Salary	1,541	1,623	1,867	2,025	2,025	2,198	2,384	2,587
Pension Contributions		15	17	_	-	_	-	_
Medical Aid Contributions	1	1	_	-	-	-	-	-
Motor vehicle allowance	322	279	320	347	347	376	408	443
Performance Bonus	_	_	_	256	256	278	301	327
Sub Total - Senior Managers of Municipality	1,864	1,918	2,204	2,628	2,628	2,852	3,094	3,357
% increase	,	2.9%	14.9%	19.3%	_	8.5%	8.5%	8.5%
Other Municipal Staff								
Basic Salaries and Wages	22,594	23,108	28,828	31,158	33,058	35,868	38,917	42,225
Pension Contributions	2,092	2,209	6,080	6,640	4,980	5,403	5,862	6,361
Medical Aid Contributions			_		2,466	2,675	2,916	3,164
Motor vehicle allowance	1,399	1,580	748	811	811	880	893	969
Housing allowance	433	475	255	1,127	1,127	1,223	1,333	1,446
Overtime	1,352	1,270	1,115	1,524	1,524	1,654	1,803	1,956
Performance Bonus	2,620	2,497	_	3,098	2,841	3,083	3,360	3,646
Other benefits or allowances	5,519	3,956	1,365	272	3,671	3,982	4,340	4,708
Sub Total - Other Municipal Staff	36,009	35,095	38,391	44,630	50,478	54,768	59,424	64,475
% increase		(2.5%)	9.4%	16.3%	13.1%	8.5%	8.5%	8.5%
Total Parent Municipality	41,172	40,634	44,265	51,223	56,904	61,644	66,784	72,353
· · · · · · · · · · · · · · · · · · ·	,	(1.3%)	8.9%	15.7%	11.1%	8.3%	8.3%	8.3%
TOTAL SALARY, ALLOWANCES & BENEFITS	41,172	40,634	44,265	51,223	56,904	61,644	66,784	72,353
% increase	,	(1.3%)	8.9%	15.7%	11.1%	8.3%	8.3%	8.3%
TOTAL MANAGERS AND STAFF	37,873	37,013	40,595	47,258	53,106	57,620	62,519	67,832



Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contrib.	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		1.			2.	3.
Councillors						
Speaker	306,361	64,271	142,573			513,205
Chief Whip	-	-	-			_
Executive Mayor	402,864	60,430	173,461			636,754
Deputy Executive Mayor	322,289	48,343	142,573			513,205
Executive Committee Total for all other	166,180	24,927	75,571			266,678
councillors	1,287,431	194,018	612,831			2,094,280
Total Councillors	2,485,125	391,989	1,147,009			4,024,123



KZN234 Umtshezi - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description Ref	-						Budget Year 2011/12	r 2011/12						Medium Teri	Medium Term Revenue and Expenditure Framework	xpenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 Budget Year +2 2012/13 2013/14	3udget Year +2 2013/14
Revenue By Source																
Property rates		2,820	2,820	2,820	2,820	2,820	2,820	2,820	2,820	2,820	2,820	2,820	2,819	33,839	36,546	39,469
Property rates - penalties & collection charges		482	482	482	482	40 040	482	482	40 040	40 040	482	482	482	5,786	5,843	5,902
Service charges - electricity revenue Service charges - water revenue		12,970	0/6,21	0/6,21	0/8,71	0/6,21	0/8,7	12,970	12,970	0/6,21	0/8/2	0/8,71	8/8/3	133,/41	790,181	793,021
Service charges - water revenue													ı I	1	1	ı I
Service charges - refuse revenue		461	461	461	461	461	461	461	461	461	461	461	462	5,535	5,867	6,219
Service charges - other													1	ı	1	l I
Rental of facilities and equipment		65	92	65	92	65	65	65	65	92	92	65	64	778	816	857
Interest eamed - external investments													ı	1	ı	I
Interest eamed - outstanding debtors		21	21	21	21	21	21	21	21	21	21	21	21	249	261	275
Dividends received		1	1	1	1	ı	1	ı	1	1	ı	1	I	1	ı	I
Fines		25	25	25	25	25	25	25	25	25	25	25	25	299	305	311
Licences and permits		382	382	382	382	382	382	382	382	382	382	382	382	4,589	4,818	5,059
Agency services		ı	ı	1	ı	1	1	1	1	1	ı	1	1	1	ı	I
Transfers recognised - operational		2,533	2,533	2,533	2,533	2,533	2,533	2,533	2,533	2,533	2,533	2,533	1,743	29,608	32,320	35,571
Other revenue		09	09	09	09	09	09	09	09	09	09	09	820	1,511	1,586	1,665
Gains on disposal of PPE													ı	I	0	(0)
Total Revenue (excluding capital transfers and contributio	ı₽	19,828	19,828	19,828	19,828	19,828	19,828	19,828	19,828	19,828	19,828	19,828	19,827	237,934	279,926	330,950
Expenditure By Type																
Employee related costs		4,802	4,802	4,802	4,802	4,802	4,802	4,802	4,802	4,802	4,802	4,802	4,802	57,620	62,518	67,832
Remuneration of councillors		335	335	335	335	335	335	332	335	335	335	335	335	4,024	4,266	4,522
Debt impairment		833	833	833	833	833	833	833	833	833	833	833	833	10,000	10,000	10,000
Depreciation & asset impairment		2,641	2,641	2,641	2,641	2,641	2,641	2,641	2,641	2,641	2,641	2,641	2,641	31,686	31,686	31,686
Finance charges		88	88	88	88	88	88	88	88	88	88	88	88	1,050	1,071	1,092
Bulk purchases		10,162	10,162	10,162	10,162	10,162	10,162	10,162	10,162	10,162	10,162	10,162	10,163	121,948	149,996	184,495
Other materials		ı	1	1	1	1	1	1	1	1	ı	1	ı	1	1	I
Contracted services		265	265	265	265	265	265	265	265	265	265	265	265	3,180	3,338	3,504
Transfers and grants		I	I	ı	ı	ı	I	I	ı	ı	I	I	ı	I	I	I
Other expenditure		2,068	2,068	2,068	2,068	2,068	2,068	2,068	2,068	2,068	2,068	2,068	1,893	24,643	25,875	27,168
Loss on disposal of PPE		I	I	l	ı	l	l	l	l	I	I	ı	ı	ı	ı	I
Total Expenditure		21,194	21,194	21,194	21,194	21,194	21,194	21,194	21,194	21,194	21,194	21,194	21,018	254,151	288,750	330,300
Surplus/(Deficit)		(1,366)	(1,366)	(1,366)	(1,366)	(1,366)	(1,366)	(1,366)	(1,366)	(1,366)	(1,366)	(1,366)	(1,191)	(16,217)	(8,824)	020
Transfers recognised - capital		3,251	3,251	3,251	3,251	3,251	3,251	3,251	3,251	3,251	3,251	3,251	3,251	39,010	35,779	35,142
Contributions recognised - capital													Î	ı	ı	I
Contributed assets	4												ı	ı	I	ı
Surplus/(Deficit) after capital transfers & contributions		1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	2,060	22,793	26,955	35,792
Taxation													ı	I	ı	I
Attributable to minorities													I	I	1	I
Share of surplus/ (deficit) of associate	4												ı	ı	ı	I
Surplus/(Deficit)	_	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	2,060	22,793	26,922	35,792
<u>References</u>																

<sup>1.</sup> Surplus (Deficit) must reconcile with Budgeted Financial Performance

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						Budget Year 2011/12	71 /1107 11							Framework	
R thousand	ylul	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash Receipts By Source													-		
Property rates	2,820	2,820	2,820	2,820	2,820	2,820	2,820	2,820	2,820	2,820	2,820	2,820	33,839	36,546	39,469
Property rates - penalties & collection charges	482	482	482	482	482	482	482	482	485	482	482	482	5,786	5,843	5,902
Service charges - electricity revenue	12,978	12,978	12,978	12,978	12,978	12,978	12,978	12,978	12,978	12,978	12,978	12,978	155,741	191,562	235,621
Service charges - water revenue	1	1	1	1	1	1	1	1	1	1	1	1			
Service charges - sanitation revenue	461	461	461	461	461	461	461	461	461	461	461	461	5,535	2,867	6,219
Service charges - refuse revenue	1	1	1	1	1	1	1	1	1	1	1	1			
Service charges - other	1	1	ı	1	1	1	1	1	1	1	1	1			
Rental of facilities and equipment	65	92	65	65	99	99	92	92	65	99	65	8	778	817	828
Interest earned - external investments	1	1	1	1	1	1	1	1	1	1	1	1			
Interest earned - outstanding debtors	21	21	21	21	21	21	21	21	21	21	21	21	249	261	274
Dividends received	ı	ı	ı	1	ı	1	1	1	1	1	ı	ı			
Final	25	25	25	25	25	20	χ,	25	25	Ж	25	К	999	305	311
diamond by a second	22	62 6	C3 C	3 6	000	2 6	2 6	3 8	3 6	3 8	62	3 8	299	900	- 0
Licences and permits	382	382	382	382	382	382	382	382	382	382	382	382	4,589	4,818	cn'c
Agency services	ı	I.	I	1	I	I	I	ı	1	1	l .	1	I	I	
Transfer receipts - operational	2,533	2,533	2,533	2,533	2,533	2,533	2,533	2,533	2,533	2,533	2,533	2,533	30,398	32,320	35,571
Other revenue	09	09	09	09	09	09	09	9	09	09	09	9	721	757	794
Cash Receipts by Source	19,828	19,828	19,828	19,828	19,828	19,828	19,828	19,828	19,828	19,828	19,828	19,828	237,935	279,096	330,078
Other Cash Flows by Source															
Transfer receipts - capital	3.251	3.251	3.251	3.251	3.251	3.251	3.251	3.251	3.251	3.251	3.251	3.251	39.010	35.779	35.142
Contributions recognised - capital & Contributed assets												I			
Short term loons												1 1			
Borrowing long term/refinancing												1			
Increase (decrease) in consumer deposits												1			
Decrease (Increase) in non-current debtors												1			
Decrease (increase) other non-current receivables												1			
Fotal Cash Receipts by Source	23.079	23.079	23.079	23.079	23.079	23.079	23.079	23.079	23.079	23.079	23.079	23.079	276,945	314,875	365.220
-														,	
Cash Payments by Type															
Employee related costs	4,802	4,802	4,802	4,802	4,802	4,802	4,802	4,802	4,802	4,802	4,802	4,802	57,620	62,518	67,832
Remuneration of councillors	335	335	335	335	335	335	335	335	335	335	335	335	4,024	4,265	4,521
Collection costs	258	258	258	258	258	258	528	528	258	258	258	528	3,100	3,255	3,418
Interest paid	88	88	88	88	88	88	88	88	88	88	88	88	1,050	1,071	1,092
Bulk purchases - Electricity	10,162	10,162	10,162	10,162	10,162	10,162	10,162	10,162	10,162	10,162	10,162	10,162	121,948	149,996	184,495
Bulk purchases - Water & Sewer	1	1	1	1	1	1	1	1	1	1	1	1	1	1	'
Other materials	1	1	1	1	1	1	1	1	1	1	1	1	1	1	
Contracted services	265	265	265	265	265	265	265	265	265	265	265	265	3,180	3,338	3,504
Grants and subsidies paid - other municipalities	ı	1	1	1	1	1	1	1	1	1	1	1	1	1	1
Grants and subsidies paid - other												ı	ı	1	1
General expenses	2,068	2,068	2,068	2,068	2,068	2,068	2,068	2,068	2,068	2,068	2,068	2,068	24,818	26,058	27,361
Cash Payments by Type	17,978	17,978	17,978	17,978	17,978	17,978	17,978	17,978	17,978	17,978	17,978	17,978	215,740	250,501	292,223
Other Cash Flows/Payments by Type															
Capital assets	3,946	3,946	3,946	3,946	3,946	3,946	3,946	3,946	3,946	3,946	3,946	3,946	47,352	65,046	51,469
Repayment of borrowing								_				I			
Other Cash Flows/Payments												1			
Total Cash Payments by Type	21,924	21,924	21,924	21,924	21,924	21,924	21,924	21,924	21,924	21,924	21,924	21,925	263,092	315,547	343,692
NET INCREASE/(DECREASE) IN CASH HELD	1,154	1.154	1.154	1,154	1,154	1.154	1,154	1,154	1.154	1.154	1.154	1,154	13,853	(672)	21.52
Cash/cash equivalents at the month/year begin:		1,154	2,309	3,463	4,618	5,772	6,927	8,081	9,235	10,390	11,544	12,699	1	13,853	13,181
	707 7	000		0.53	5 773	0									

Quarterly Projections for Service Delivery Targets and other Performance indicators : 2010/2011 DEPARTMENT - MUNICIPAL MANAGER'S OFFICE

	Ī				-		ŀ		-			
Vote/Indicators	Unit of Measurement	Annual	Revised	Otr Ending; 30 Sept	30 Sept	Otr Ending; 31 Dec	+	Otr Ending; 31 March	31 March Act	Otr Ending; 30 June Proj Act	30 June Act	Explanation of Variance
EPARTMENT - MUNICIPAL MANAGER'S OFFICE ote: Executive and Council												
Mayoral Office from the control of t	Submit quartiery to the Council Made public in July 2010 Tabled in July 2010 Tabled in August 2010 Tabled in August 2010 And story and the August 2011 And story and story and the August 2011 And story and s	4				-				-		
diusiments budget excludions and other related documents suss raised in the Auditor General report constitution on deal budget of community seponds to submissions of community inviso Deleva and Budget Imperentation Plan	February 2011 February 2011 February 2011 February 2011 February 2011 Will be addressed by March 2011 Will be addressed by March 2011 Ellica ran-endments in budget in May 2011 Approve in June 2011											
Municipal Manager stablish register of outstanding issues rogress reporting on the outstanding issues by each spartmental head	Finalise and present to MANCO in January 2011 Tabled in MANCO meeting in March 2011 and May 2011	-						1				
sport to Council on expenditure incurred on stall statenes, Meetings and submissions to the council every ages, allowences and benefits and other important issues (quarter profuser assessment report to Mayor, Marioral Submit in January 2011 Submit in January 2011	Meetings and submissions to the council every quarter Submit in January 2011	4 -		-		-				-		
ranote local economic development to large, medium and nall business owners and other stakeholders	Meetings to take place on a quarterly basis Hold izimbizo as follows: in September 2010,	4		-		-		-		-		
me schedule of key deadlines for budget and IDP process ublic involvement and revision of municipality's rates and	November 2010, January 2011, April 2011 and June 2011 2011	ю «								2 +		
gagement of chamber osting of local sports achievers' function	Fruinc meenings to be ned quarterly  Event takes place in March 2011  Monton a guardout begin	t										
noertake ineerings with traditional councils (Artifakrios)) stabilish area based managers at Weenen and Wembezi and econd a senior person to these area	weet on a quarterly basis Finalise appointments in July 2010	4 -						-		-		
old management meetings at Wembezi and Weenen in order attend querries and concerns of the public in these areas	Meeting to take place on a monthly basis	12		е .		ю .		e -		е .		
sue a newsletter to the public	Publish on a quarterly basis	4		-		-		-		-		
ace advertisement (anticle) in the local news paper in respect municipatity's services rendered and municipal programms unicipal website update regarding municipal plans, strategies of policies)	Publish on a monthly basis Update every quarter Meeting to take place every year in June 2011	2 4 -		e –		o -		e -		e		
onthly budget statements to the Mayor and PT	Tabled every month to the council	12		е		е		e		е		
nnual financial statements to Auditor General Democratidation processes	Submit at the end of August 2010	e		e								
ngages with national and provincial sector departments on sctor specific programmes for allignment with the IDP	Start in September 2010	. 4		y 4								
pact of different service delivery levels on rates and tariffs ational policies, budget plans, and potential price increase of Lik resources.	Inform community in October 2010 Review with dept heads in October 2010											
hanges to the IDP for incorporation into IDP review nnual repot	Review in November 2010 Made public in January 2011					-		-				
influit right to Audious denteral. Provincial reasury and againment of Provincial Local Government and budget and plans for the next 3 years to the Mayor weight fright off annual right in egy that thudget plans and proposed revisions to IDP pproved budget and budget related policies	Submit in January 2011 Submit in March 2011 March public in March 2011 Publish in March 2011 Publish in July 2011			-								
raft SDBIP and annual performance agreements to the Mayor pproved SDBIP to National Treasury	Submit in July 2010 Submit in July 2010											
4 Capital Expenditure Binds Chairs	Puchase blinds Purchase Chairs	1,000		1000								

Vote/Indicators	Unit of Measurement	Annual Target	Revised	Qtr Ending; 30 Sept		Qtr Ending; 31 Dec		Qtr Ending; 31 March	Otr Ending; 30 June	j; 30 June	Explanation of
			5	Proj	Act	Proj Act		Proj Act	Proj	Act	varince
DEPARTMENT: FINANCE											
1. Vote: Finance & Administration											
1.1 Budget and Management Accounts Compilation of financial statements in terms of MFMA Time schedule of key deadlines for 2010/2011 budget Budget Statements Imperentation of the budget Consolidate and prepare proposed 2011/2012 budget Mily year budget statements Adjustment budget for 2010/2011 Budget related policies Draft 2011/2012 budget for 2010/2011 Primary banking account detail to Provincial Treasury and Auditor General Draft 2011/2012 budget to National Treasury Draft 2011/2012 budget to Interest Treasury Draft 2011/2012 budget to Interest Draft 2011/2012 Draft 2011/2012 budget to Interest Order Confection of Credit control, cash management and bank and investment policies Monitor the implementation of credit control, cash management Establish a task team to enhance debt collection process Monitor debt collection and billing process Resolve complaints received on inaccurate accounts Data base clearsing Monitor time in which meter reading occurs Resolve queries resulting from faulty meters Finalse the network finkages between Wembezi and Weenen	Submit to Auditor General in August 2010 Submit in August 2010 Submit reports 2010 Submit reports quarterly to the council Start the process in December 2010 Tabled to the council in January 2011 Tabled at council meeting in March 2011 Forward in April 2011 Forward in April 2011 Forward in April 2011 Forward in April 2011 General in August 2010 Start in July 2010 Start in July 2010 Start in July 2010 Free or a monthly basis to the council Reporting on a monthly basis to the council Complete in July 2010 Free or an amonthly basis	544 55 5 5-55				n nn n n nn		0 0 0 0 0 0 0 0	n nn n n nn		
1.3 Expenditure DoRA reports on all grants received SOM reports in accordance with requlations, policy and	Submit on a monthly basis	12		ю		ო		е	ю		
prodedures Payroll is completed timeously and reviewed for accuracy	Submit on a monthly basis Review within 7 working days after every month end	5 2		ო ო		ღ ღ		e e	ღ ღ		
Payment of creditors on time in terms of Section 65 of MFMA	Number of creditors to be paid on time	100%		100%		100%	10	100%	100%		

Quarterly Projections for Service Delivery Targets and other Performance Indicators: 2010/2011

DEPARTMENT: ENGINEERING - CIVIL

Vote/Indicators	Unit of Measurement	Ward	Annual	Revised Target Otr Ending;	Otr Ending;	30 Sept	30 Sept Gu Ending;	- -	31 March	du Ending;	3	Explanation
			larget	)	Proj	Act	Proj	Act	Proj Act	t Proj	Act	of varince
DEPARTMENT: ENGINEERING - CIVIL												
Vote: Finance & Administration												
Compilation of agenda and review of minutes	Number of agendas and meetings		36		6		6		<b>б</b>	თ		
	Number of repplies to be attended on a											
Enquiries and complaints	monthly basis		12		က		က		က	က		
Draft 2011/2012 budget	Submit in January 2011		-						-			
Draft SDBIP for 2011/2012 budget year	Submit in February 2011		-						-			
Budget related policies	Finalised in February 2011		-						-			
Draft 2010/2011 budget	Tabled at council meeting in March 2011		-						-			
Establish roads maintenance plan	Finalised in September 2010		-		-							
Draft SDBIP for 2011/2012	Tabled at council meeting in March 2011		-						-			
Vote: Road Transport												
MIG Project			7,679,000		2,559,667		2,559,667	2	2,559,663			
			2,679,000									

Quarterly Projections for Service Delivery Targets and other Performance Indicators: 2010/2011

1,500 1,500 1,21, 121, 1,500 350,	Ward Annual Target		Otr Ending; 30 Sept	Otr Ending; 31 Dec	31 Dec	Otr Ending; 31 March	31 March	Otr Ending; 30 June	June	Explanation of
Tr ENGINEERING - ELECTRICAL	B -		Act	Proj	Act	Proj	Act	Proj	Act	variance
Tr. ENGINEERING - ELECT RICAL										
felty         Job 57 upgrade part 1 switch gear protection         All         4,500,000         1,500           t be part 1 switch gear protection         All         363,000         121,           t breakers         Replace circuit breakers         All         363,000         121,           rade for substation         Projection upgrade for substation         All         363,000         121,           Purchase scade system         All         360,000         1,500           projects         Electrification projects         All         4,500,000         1,500           pet light improvement         Undertake street light improvement         All         50,000         350,000           pet light improvement         Purchase tools & Eucliment         All         50,000         1,500										
te part 1 switch gear protection         Sub 57 upgrade part 1 switch gear protection         All         4,500,000         1,500           to be part 1 switch gear protection         Beplace circuit breakers         All         363,000         121,1           rade for substation         Projection upgrade for substation         All         363,000         121,1           projects         Purchase scade system         200,000         121,1           projects         Beartification projects         All         4,500,000         1,500           pet light improvement         Undertake street light improvement         All         350,000         350,000           ment         Purchase tools & Equipment         All         36,000         1,500										
Sub 57 upgrade part 1 switch gear protection   Sub 57 upgrade part 1 switch gear protection   Sub 57 upgrade part 1 switch gear protection   All   4,500,000   1,500     Taripate for substation   Projection upgrade for substation   All   363,000   121,     Purchase scade system   Purchase scade system   All   4,500,000   1,500     Purchase scade system   All   380,000   1,500     Purchase stall Location   All   500,000   1,500     Purchase stall Location   All   500,000   1,500     Purchase stole ight improvement   All   50,000   1,500     Purchase stole ight improvement   100,000   1,500     Purchase stole ight improvement   1,5										
Uncakers         Replace circuit breakers         All         363,000         121,           rade for substation         Projection upgrade for substation         All         283,000         121,           Purchase scade system         200,000         121,           projects         Electrification projects         All         4,500,000         1,500           Purchase street light improvement         Indentate street light improvement         All         550,000         350,000           ment         Purchase stools & Equipment         All         50,000         1,500	4,500,000	1,500,0	00	1,500,000		1,500,000				
rade for substation         Projection upgrade for substation         All         368,3000         121,           Purchases scade system         200,000         1,500         1,500         1,500         1,500           projects         Electrification projects         All         4,500,000         1,500         1,500           pet light improvement         Undertake street light improvement         All         350,000         350,000         350,000           ment ment         Purchase tools & Equipment         10,000         1,00,000	363,000	121,00	0	121,000		121,000				
Purchase scada system         200,000           projects         Electrification projects         All 4,500,000         1,500           Purchase Fault Locator         All 350,000         350,000         350,000           Purchase street light improvement         All 50,000         50,000         350,000           Purchase tools & Equipment         100,000         100,000         100,000         100,000	363,000	121,00	0	121,000		121,000				
projects         Electrification projects         All         4,500,000         1,500           Purchase Fault Locator         All         380,000         380,000           Purchase Statel Locator         All         50,000         380,000           Indeptates street light improvement         All         50,000         50,000           ment         Purchase stools & Equipment         100,000         100,000	200,000			200,000						
Purchase Fault Locator   All 350,000 350,   Purchase Steal It Locator   All 50,000   Box   Purchase stoles Expuriment   All 50,000   Purchase stoles Expuriment   Purchase stoles Expuriment	4,500,000	1,500,0	00	1,500,000		1,500,000				
ht improvement AII 50,000   Purchase tools & Equipment 100,000	350,000	320,00	0							
Purchase tools & Equipment 100,000	20,000			20,000						
	100,000	9	000,001							
10,426,000	10,426,000									

Quarterly Projections for Service Delivery Targets and other Performance Indicators: 2010/2011

DEPARTMENT - CORPORATE SERVICES

		Annual	Revised	Quarter Ending	Quarter Ending	Quarter Ending March	Quarter Ending .lune	
Vote/Indicator	Unit of Measurement	56.5	56.5	Projected Actual	Projected Actual	Projected Actual	Projected Actual	xplanation
DEPARTMENT - CORPORATE SERVICES	SI							
1. Vote: Finance & Administration								
1.1 Administration Compilation of agenda & minutes	Number of agendas and meetings	24						
Enquiries and complaints	Number of responses to be attended on a monthly basis	Ongoing						
Municipal Website upgrade	Upgrade performed on a monthly basis	2 -						
Draft 2011/2012 budget	Submit report by July 2010 Submit in January 2011							
Approved 2011/2012 budget Performance agreements and S D B I P	Published in June 2011 Made public in July 2010							
Implementing media communication								
policy Train staff on customer care and Batho	Finalise in August 2010	-						
Pele principles	Training to take place in August 2010	-						
Appoint customer care liason officer		-						
Establish a strategy to deal with the trucks stopping within the town and the								
surrounding areas.	Finalise in September 2010	-						
Address the issue of parking in town	Finalise in December 2010	-						
Attend issues regarding the taxi rank permits	Finalise in October 2010	-						
Update staffs' career profile	Finalise in January 2011	-						
1.2 Other								
Furniture Foyer	Purchase of furnisher for foyer	10,000		10,000				
Air Conditioner	Purchase aircon for Town Library	30,000			30,000			
Study Tables & Chairs	Purchase study tables & chairs for Town Library	15,000			15,000	000		
Computers X/ & z pinners	Fulchase 7 computers & 2 printers for Town Eibrary Purchase tables & chairs for comoil chambers	80,000		80 000		40,000		
Crockery & Cutlery	Purchase crockery & cutlery & table cloth	10,000		10,000				
Burglar Guards	Purchase burglar guards for Paapkuilsfontein Hall	10,000					10000	
Fans	Purchase tans for Paapkuilstontein Hall	5,000					2000	
Burglar Guards Burglar Guards	Purchase burglar guards for Wembezi C Section Hall Purchase burglar quards for Mimosadale hall	10,000					10000	
	Purchase burglar agards for Cornfiellds hall	10,000					10000	
	Purchase burglar guards for Kwanombamba hall	10,000					10000	
		240,000						

Quarterly Projections for Service Delivery Targets and other Performance Indicators: 2010/2011

DEPARTMENT - PLANNING, ECONOMIC & COMMUNITY SERVICES

		Annual Target	Revised (	Quarter Ending	30	Quarter Ending	ling 31	Quarter Ending	ding 31	Quarter Ending	ding 30	Fynlan
Vote/Indicator	Unit of Measurement		_	Projected Actual		Projected Actual		Projected	Actual	Projected	Actual	Varie
DEPARTMENT - PLANNING, ECONOMIC & COMMUNITY SERVICES												
1. Vote: Finance & Administration												
Administration Draft 2011/2012 budget Draft SDBIP for 2011/2012 budget year Approved 2011/2012 budget	Submit in January 2011 Submit in February 2011 Published in June 2011									-		
2. Vote: Community Services Wembezi INT LED Improvements (Tourism plan) Outdoor tables and chairs (Clinic) Vehicles	Co-ordination of NDPG project Local economic development initiatives Procurement of outdoor tables & chairs Purchase of vehicles from DBSA funding	100% 100% 100% 100%		25% 20% 50% 100%		25% 30% 50%		30%		20%		
3. Vote: Planning and Economic development Draft Integrated Development Plan Final Integrated Development Plan	Approval by April 2011 Approval by June 2011							-		1		٠.
CAPITAL EXPENDITURE Borehole	Borehole	000.05				50.000						
Waterpump	Purchase waterpump	10,000				10,000						
Fencing Weigh Bridge Office	Purchase tencing landfill site Weigh Bridge office	2,831,000				1,415,500		1,415,500				
Tools	Purchase tools	10,000		10,000								
Heavy duty grease gun	Purchase heavy duty grease gun	2,000		2,000								
Kubota Tractor x 1	Purchase tractor	200,000		5		200,000						
Brushcutters x6	Purchase brushcutters	45,000		45,000				0				
Chainsaw x I Tractor x 3	Furchase cnainsaw Purchase tractor for Estcourt	8,000 250,000				250,000		8,000				
Workshop tools	Purchase tools	10,000		10000								
Slashers x2 Gvromower roller × 1	Purchase slashers for Estcourt  Purchase avromower for Estcourt	40,000				25000		40000				
Chainsaw	Purchase chainsaw for Estcourt	8,000						8,000				
Brushcutters Hostel	Purchase brushcutters for Estcourt	70,000		20000				10,000,000		10 000 010		
NOSC Slocks	Orange for Works	4,000,000		000				4,000,000				
Brushcutters	Purchase brushcurtters for Weenen	45.000		20,000				45000				
Gyromower	Purchase gyromower for Weenen	50,000				50,000		!				
Computer Health & Safety equipment	Purchase computer for Parks Admin	5,000		2000								
Office Furniture & Equipment	Purchase office equipment for BCO	15,000		8		15000						
Major Fire Tender	Purchase tanker pumper	500,000		000		200000						
l ordies x 5 Life Hammer x 5		1,000		1000								
Fire Extinguishers x 5	Purchase fire extuinguishers for fire	1,975	_	1975	_	_			_		_	_

_																		
		8000			5000										10000	10000		
								20000	2000	2000			20000					
								Cu										
00						0000					2000	8					2000	
25000						100					20	200					20	
0	0		0	0			0							0				
25000	2000		15000	1200			700							17000				
50,000	20,000	8,000	15,000	12,000	5,000	10,000	200	220,000	2,000	7,000	5,000	20,000	20,000	17,000	10,000	10,000	5,000	28 734 675
														. <u>r</u> .				~
											linic			Purchase ground marking machine for Wembezi				
fire			tus				Б			tware	pment for c		Office	machine f			ket screen for Estcourt	
drums for	for fire		hing apara	detector	light	oses	suring whe		l camera	outer & soft	ure & equi	n for clinic	or Tourism	nd marking		ccer nets	et screen fo	
Purchase foam drums for fire	Purchase tools for fire		Purchase breathing aparatus	chase gas c	Purchase floodlight	chase fire h	Purchase measuring wheel		Purchase digital camera	Purchase computer & software	Purchase furniture & equipment for clinic	Purchase aircon for clinic	Tourism Plan for Tourism Office	chase groun		Purchase of soccer nets	Purchase crick	
Purc	Purc		Purc	Purc	Purc	Purc	Purc		Purc	Purc	Purc	Purc	Tour	Purc		Purc	Purc	
			2					tt.	ısh		¥			nine	C Section			
ns x 5		ch	3 reathing aparatus x 5	tor x 1	-		wheel	essure Tea	Digital camera with flash	& Software	. Equipmer	er x 2	an	ırking macl	of field in	ts	.eeu	
Foam Drums x 5	Tools	Akron Brar	Breathing a	Gas Detector x 1	Floodlight x 1	Fire hoses	Measuring	Hydrant Pressure Test	Digital cam	Computer & Software	Furniture & Equipment	Airconition	Tourism Plan	Ground marking machine	Refrassing of field in C Section	Soccer Nets	Cricket Screen	
_																		

KZN234 Umtshezi - Supporting Table SA33 Contracts having future budgetary implications	Sol	tracts naving	ruture budge	aary implicati	ons									
Description	Bef	Preceding Years	Current Year 2010/11	2011/12 Mediun	2011/12 Medium Term Revenue & Expenditure Framework	e & Expenditure	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Total Contract Value
R thousand	ε,	Total	Original Budget	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +1 Budget Year +2 2012/13 2013/14	Estimate							
Parent Municipality: Revenue Obligation By Contract	7													
Community Residential Units		24,255	7,500	20,000	20,000	20,000	21,000	22,050	23,153	24,310	25,526	26,802	28,142	262,737
Contract 2 Contract 3 etc														1 1
Total Operating Revenue Implication		24,255	7,500	20,000	20,000	20,000	21,000	22,050	23,153	24,310	25,526	26,802	28,142	262,737
Expenditure Obligation By Contract	7													
Contract 1														ı
Contract 2 Contract 3 etc														1 1
Total Operating Expenditure Implication		1	1	1	1	ı	1	1	1	1	1	1	1	1
Capital Expenditure Obligation By Contract	7													
Community Residential Units		24,255	7,500	20,000	20,000	20,000	21,000	22,050	23,153	24,310	25,526	26,802	28,142	262,737
Contract 2														ı
Contract 3 etc														ı
Total Capital Expenditure Implication		24,255	7,500	20,000	20,000	20,000	21,000	22,050	23,153	24,310	25,526	26,802	28,142	262,737
Total Parent Expenditure Implication		24,255	7,500	20,000	20,000	20,000	21,000	22,050	23,153	24,310	25,526	26,802	28,142	262,737
Entities: Revenue Obligation By Contract	2													
Contract 1														ı
Contract 2 Contract 3 etc														1 1
Total Operating Revenue Implication		1	1	1	1	ı	1	1	1	1	ı	1	1	1
Expenditure Obligation By Contract	7													
Contract 1 Contract 2														1 1
Contract 3 etc														1
Total Operating Expenditure Implication		1	1	1	ı	I	ı	ļ	ı	ı	1	1	ı	ı
Capital Expenditure Obligation By Contract	7													
Contract 1 Contract 2														1 1 1
Total Capital Expenditure Implication		1	I	1	1	1	1	1	1	1	1	1	1	1
Total Entity Expenditure Implication		1	1	1	1	1	1	1	1	1	1	1	1	ı

References

1. Total implication for all preceding years to be summed and total stated in Preceding Years' column

2. List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)

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#### **CAPITAL EXPENDITURE**

Capital expenditure plays a very important role to the Municipality as its increases service delivery to the community through infrastructure.

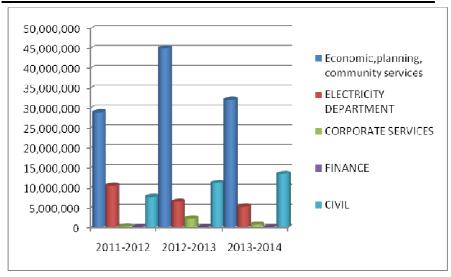
The Municipality will create a programme which will create jobs in the rural communities by employing rural communities where the roads are being rehabilitated.

The total Capital expenditure is estimated to be R\_47 352 175, and it is apportioned amongst the six Departments.

#### The Expenditure per Department is as follows:

Corporate Services	R 242 500
Finance	R 50 000
Civil	R 7 679 000
PECS	R 28 954 675
Electricity	R 10 426 000

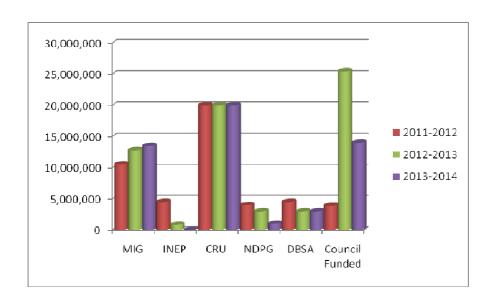
#### CAPITAL ESTIMATES FOR 2011/2012 - 2012/2013 - 2013/2014





#### The capital expenditure will be funded as follows:

MIG	R 10 510 000
NDPG	R 4 000 000
INEP	R 4 500 000
CRU	R 20 000 000
DBSA	R 4 500 000
Council funding	R 3 842 175



# > Repairs and Maintenance

Some of the funds have been utilised to repair and maintain the assets of the municipality.



Description	2007/8	2008/9	2009/1 0	Current Year 2010/11		2011/12 Medium Term Revenue & Expenditure Framework		
R thousand	Audite d Outco me	Audite d Outco me	Audite d Outco me	Original Budget	Adjusted Budget	Budge t Year 2011/1 2	Budge t Year +1 2012/1 3	Budge t Year +2 2013/1 4
Repairs and maintenance expenditure by Asset Class/Sub-class								-
-								
Infrastructure	3,512	4,620	5,681	3,362	4,060	5,575	5,854	6,147
Infrastructure - Road transport	801	237	3,573	1,084	2,212	2,515	2,641	2,773
Roads, Pavements & Bridges	801	237	3,573	1,084	2,212	2,515	2,641	2,773
Infrastructure - Electricity	2,711	4,383	2,108	754	1,679	3,060	3,213	3,374
Generation	_			_				
Transmission & Reticulation	2,711	4,383	2,108	754	1,679	3,060	3,213	3,374
Infrastructure - Other	-	-	_	1,524	169	-	-	_
Waste Management				203	169	-	-	-
Other				1,322	-			
Community	185	355	876	807	330	675	709	744
Parks & gardens	-	237	336	_	L	296	311	326
Sportsfields & stadia	62	118	112	1		45	47	50
Swimming pools	_		54	_		32	34	35
Community halls			-				-	-
Libraries			-			5	5	6
Recreational facilities	_		_				-	-
Fire, safety & emergency				2	3	35	37	39
Security and policing				1		203	213	224
Buses							_	_
Clinics				1	_	_	_	_
Museums & Art Galleries				6	11	7	7	8
Cemeteries						52	55	57
Other	123		374	797	316	_	_	_
Other assets	2,464	948	664	7	87	350	368	386
General vehicles	616					100	105	110
Specialised vehicles							-	-
Plant & equipment							-	-
Computers - hardware/equipment							_	_



	4.470	500	100		50	100	405	110
Furniture and other office equipment	1,479	533	189	2	53	100	105	110
Abattoirs							-	-
Markets	370	415	_		-	-	-	-
Civic Land and Buildings				5	34	150	158	165
Other Buildings	_	_					-	-
Other Land							-	-
Surplus Assets - (Investment or Inventory)							-	-
Other			476				_	-
Total Repairs and Maintenance Expenditure	6,161	5,923	7,221	4,177	4,476	6,600	6,930	7,277

#### > Capital projects

Kwezi hostel is one of our ongoing projects whereby funds have been allocated. The funds were removed from the previous financial years and allocated to the following years which is why the project is an ongoing project. The design has been completed, therefore, it will continue in the next financial year.

➤ The Parking Lot has commenced but we are facing challenges with the funding of the project. It was not clear if it should be funded internally or externally. It is resolved that the project will be done internally. The completion of the project is expected in the 2011/2012 financial year.

#### Conclusion

The expenditure on the assets on the assets and project of the municipality will assist in achieving our vision and mission.



# DETAILED CAPITAL BUDGET FUNDING 2010-2011 UMTSHEZI MUNICIPALITY

		2011-2012	2012-2013	2013-2014
DEPARTMENT		R	R	R
Economic, planning, community services				
REFUSE SERVICES				
WEMBEZI				
Rear-end compactor with winch			850000	
Tractors x1			150000	150000
Trailers x1			100000	
Shelters for tractors - Ehlathini workshop are	ea		100000	0
		0		150000
WEENEN				
Tractor			0	0
Trailer			0	0
Tranci			O	v
ESTCOURT / WEMBEZI				
Skip loader (replace NE 9810)			2000000	
TLB			600000	
Tipper truck			400000	
Rear-end compactor with winch x2			2000000	
Borehole	CNL	50000		
Water pump	CNL	10000		
Fencing - Landfill site	MIG	2831000		
Trenches	CNL	2031000	2500000	0
	CNL		50000	0
Installation - Electricity landfill site		50000	50000	
weigh bridge office		50000		
weigh bridge		0		
Tools	CNL	10000		
Heavy duty grease gun(replacement)	CNL	2000		
High pressure washer(replacememnt)	CNL		2000	
<u>TOTAL</u>		2,953,000	9974000	0
Parks & Verges				
WEMBEZI				
Tractor x1	CNL		275,000	250,000
Slashers (tractor) x2	CNL	40,000		0
Kubota Tractor x1	CNL	200,000		0
brushcutters x6	CNL	45,000		
Chainsaws x1	CNL	8,000		
Children's playground - C & VQ Section	CNL		0	60000
Combi- court - resurfacing	CNL		40,000	
Slasher with box x1	CNL		110000	0
TOTAL		293,000	748,000	310,000
ESTCOURT				
Tractor x3	CNL	250,000		200,000
Parks office and workshop extension			100,000	
Workshop tools	CNL	10,000		
Slashers x2	CNL	40,000	40,000	
Kubota Tractor			200,000	200,000
Gyromower roller x1	CNL	25,000	25,000	
Gyromower box x1				
Chainsaw	CNL	8,000	)	
Playground equipment ( upgrade and new e	quipment)			
Brushcutters	CNL	70,000	)	
HOSTEL	CRU	20,000,000	20,000,000	20,000,000
NDPG grant	NDPG	4,000,000	3000000	1000000
_	CNL	0		
Marking machine				

WEENEN Trooter	CNL		250000	
Tractor Slasher	CNL	20,000	250000	
Brushcutters	CNL	45,000		
Gyromower	CNL	50,000		
Renovation of building -( painting toilets,roof,d				
Sports field development (kwanobamba)	CNL	115,000	050 000	250000
TOTAL		115,000	250,000	250,000
Parks & Recreation				
Parks admin				
Estcourt				
Computer	CNL	5,000	20,000	
Digital camera	CNL		2,000	
Health and safety equipment( Building control		6000		
Office furniture and Equipment( building control		15,000		
Kubota tractor	CNL	0	100,000	
Roller mowers 1.2m	CNL CNL	0	100,000	00.000
Playground equipment TOTAL	CINL	26,000	222,000	80,200 <b>80,200</b>
TOTAL		20,000	222,000	00,200
WEMBEZI	01"	•	075 000	ē
Slashers(tractor) x2	CNL	0	275,000	0
Kubota tractor Trailer for tractor	CNL CNL	0	220000 0	0 E0 000
Chainsaw	CNL	0	9,000	50,000 0
Children's playground C and VQ Sections	CNL	0	9,000	60,000
TOTAL	OINE	0	504,000	110,000
Weenen				
1x Slasher	CNL		400000	
1x Park (Kwanobamba)	CNL		275000	
Gyromower	CNL	0	0	55,000
<u>TOTAL</u>		0	675000	55000
FIRE				
Major fire tender(terminator tanker pumper)	CNL	500,000	2,500,000	
Torches x5	CNL	5,000	=,000,000	
Life Hammer x1	CNL	1,000		
Fire extinguishers x5	CNL	1,975		
Foam Drums x20	CNL	50,000		
Soccer table x1	CNL			15000
TV set with DVD for Lectures	CNL	0		
Tools	CNL	20,000	30,000	
Akron branch	CNL	8,000		8,000
uniforms	CNL			
Breathing appaatus x5	CNL	15,000	30,000	10,000
Gas Detector 1x	CNL	12,000	0	40,000
Flood light x1	CNL	5,000	E0 000	
Fire Hoses	CNL CNL	10,000 700	50,000	
Measuring wheel Laptop	CNL	0		
Hydrant pressure test	CNL	220,000		
Digital camera with Flash	CNL	2,000		
Compure and Software	CNL	7,000	0	20,000
TOTAL	0.12	857,675	2,610,000	93,000
CLINICS Extension New Clinic	CNII			
Extension New Clinic	CNL	5 000		E000
Extension New Clinic Furniture & Equipment	CNL	5,000 20,000		5000
Extension New Clinic		5,000 20,000 <b>25,000</b>	0	5000 5,000

LOCAL ECONOMIC DEVELOPMENT LED - Canning factory & market Tourism plan	CNL CNL	20,000	900,000 450,000	1,000,000
TOTAL		20,000	1,350,000	1,000,000
SPORTS FEILDS WEMBEZI Ground marking machine x1 Concrete fencing- C section soccer field Regrassing of feild and drainage - C Section Soccer nets	CNL CNL CNL	17,000 10,000 10,000	18,700 250,000	0
TOTAL		37,000	268,700	0
Forderville Upgrade field and fencing TOTAL		0	0	0
ESTCOURT				
Lambert park - improvements facilities  Zamphumpu hostel(drainag-sports feild) - after  Sports Equioment (soccer and netball poles)  Cricket Screen	hostel complte	5,000	500000 110000 143000	40000 130000
TOTAL	ONL	5,000	753,000	170,000
Aerodrome Runaway tarring Palisade fencing TOTAL		0	660,000 660,000 <b>1,320,000</b>	600,000 600,000 <b>1,200,000</b>
CEMETERIES WEENEN				
New cemetry- Kwanobamba (land) New cemetry- EIA assessment TOTAL	CNL CNL		500,000 100,000 <b>600,000</b>	0
Wembezi Establishment of cementary TOTAL	CNL		100,000 <b>100,000</b>	0
clinics clinics park homes	CNL		20000	
construction of water proof covering as waiting	ar CNL		60000	
additional male and female toilet block medical equipment Glucometer and Haemoglol Tv and DVD for waiting room Oil heater	CNL DII CNL CNL CNL		300000 6000 6000 600	
fridge	CNL		3000	
Estcourt Development of new cemetry TOTAL	CNL	0 0	395,600	126,400 <b>126,400</b>

SWIMMING POOLS				
ESTCOURT				
Bert tucker swimming pool painting			0	50000
Bert tucker swimming pool filtration plant repai		100,000	50,000	
Hilldene swimming pool fence replacement (P	haCNL	120,000	0	50,000
bert tucker swimming pool resurfacing hilldene swimming pool painting			90,000 50,000	
Hilldene swimming pool filtration plant repairs			0	80,000
TOTAL	-	220,000	190,000	130,000
	=			
ESTCOURT				
New cementary - EAI assessment	CNL			
Hostel Redevelopment / CRU Programme	-	•		
TOTAL	=	0	0	0
WEMBEZI				
Interchange / LED Project	NDPG		12400	7,000,000
TOTAL		0	12,400	7,000,000
Hildene swimming pool	CNL			
Parking lot- Estcourt	CNL			
TOTAL PLANNING, ECONOMIC AND COM	JUNITY SERVICES	28,954,675	45,047,700	32,079,600
TOTAL I LANGING, LOOKOMIO AND COM	MOINT OF HAIOEC	20,334,013	43,047,700	02,013,000
ELECTRICITY DEPARTMENT				
Replace transfomer cables and switch	DBSA	0	500000	300000
Sub 57 upgrade part 1 switchgear protection	DBSA	4,500,000	3000000	3000000
Replace circuit breakers Street lights Wembezi A+C Rensburg drift & M	CNL as CNI	363,000 0	330000 363000	330000 363000
Protection upgrade for substation	CNL	363,000	363000	363000
Scada system	CNL	200,000	500000	500000
Electrification projects	INEP	4,500,000	851000	0
Fault locator	CNL	350,000	0	0
Undertake street light improvement	CNL	50,000	100000	50000
Tools and equipment	CNL	100,000	200000	0
Western side TOTAL	Province	10,426,000	300000 <b>6,507,000</b>	300000 <b>5,206,000</b>
<del></del>	=	10,120,000	3,501,500	3,233,333
TOTAL ELECTRICITY SERVICES		10,426,000	6,507,000	5,206,000
MUNICIPAL MANAGER	CNII	1.000		
Blinds Chairs	CNL CNL	1,000 1,500		
Furniture and Equipment	CNL	0	5,000	10,000
Filling carbnets	CNL	0	-,	-,
TOTAL	-	2,500	5,000	10,000
TOTAL MUNICIPAL MANAGER		2,500	5,000	10,000
TOTAL MONICIPAL MANAGER		2,500	5,000	10,000
CORPORATE SERVICES				
ADMIN				
Replacement of airconditioners- MM, MM PA,N	1A CNL		100000	
Laptop				
paint main building			200000	
Furniture - Foyer	-	10000	20005	
TOTAL	=	10000	300000	
MUNICIPAL BUILDINGS				
Paint Municipal Building Offices			200000	
Recarpet Main Buildings	CNL	0		300000
TOTAL	- -	0	200000	300000
	•			

TOWN LIBRARY				
Air conditioner	CNL	30000	50,000	
Study tables and chairs	CNL	15000	10,000	
Computers x7 and 2 printers	CNL	40000		10,000
<u>TOTAL</u>		85000	60000	10000
COUNCIL				
Council tables & chairs	CNL	80000		
cladding	CNL			
Crockery & cutlery & table cloth		10000		
TOTAL		90000		
TOWN HALL OFFICES	0.11		.====	
Computer & Printer - Senior Caretaker	CNL		15000	
hall chairs			80000	
Refurbish Town Hall	CNL		0	
TOTAL		0	95000	
COLITA HALL				
Security fencing(concrete)	CNL		170000	
Repainting	CNL	0	20,000	
Upgrade parking area	CNL	0		30,000
Install fans	CNL	0		5000
TOTAL		0	190000	35000
FORDERVILLE HALL				
Refurbish Hall	CNL	0	100,000	0
Hall chairs	CNL	0	10,000	80000
Curtaining	CNL		50,000	
Upgrade parking area	CNL	0	50,000	
Upgrade kitchen	CNL	0	30,000	
Upgrade outdoor cooking	CNL	0	0	50,000
Install fans	CNL	0	0	5,000
TOTAL		0	240000	135000
FORDERVILLE LIBRARY				
Air conditioner	CNL	0	30,000	0
Chair x 24	CNL	0	5,000	0
Music center	CNL	0	1,000	0
TOTAL		0	36000	0
PAAPKUILSFONTEIN HALL				
Burglar Guards (windows)	CNL	10000	0	20,000
Fans	CNL	5000	1,000	
Increase toilet facilities	CNL	0	20,000	
Install kitchen	CNL	0	0	
Install security fencing & gates	CNL	0	0	30,000
TOTAL		15000	21000	50,000
FORT DURNFORD MUSEUM				
Re-tatching of huts	CNL	0	50,000	0
Office desks & chairs	CNL	0	3,000	0
office carpert & curtains	CNL	0	3,000	0
Air conditioner	CNL	0	5,000	0
Microwave	CNL	0	1,000	0
New signage	CNL	0	0	2,000
TOTAL		0	62,000	2000

PROTECTION SERVICES				
Robot -(Gerry's Motors)	CNL	0	200,000	
Refurbish traffic offices	CNL		200000	
TOTAL		0	400000	0
WENDER				
WEMBEZI WEMBEZI LIBRARY				
Polisher	CNL	0	3000	
Security Lights	CNL	ŭ	5000	5000
Tables& chairs	CNL		2000	0
Counter Chairs x 4	CNL	0	2000	0
Painting	CNL	0	30,000	0
Fitted office cuboards	CNL	0	0	10,000
TOTAL		0	42000	15000
WEMBEZI COMMUNITY HALL				
Refurbish Hall roof	CNL		77,200	
Curtaining	CNL		10,000	
Upgrade kitchen	CNL		0	20,000
Install fans	CNL		v	5000
Chairs	CNL	0	20,000	0
TOTAL	CINL	0	107,200	25000
TOTAL			107,200	23000
WEMBEZI COMMUNITY HALL-C SECTION				
Burglar guards(windows)	CNL	10000	0	20,000
Tar parking			100000	
<u>TOTAL</u>		10000	100000	20,000
MIMOSADALE COMMUNITY HALL				
	CNL	10000	0	20,000
Burglar guards (windows)	CNL	10000	100000	20,000
Tar parking		0		E000
Tables	CNL	0	0	5000
Install fans	CNL	0	0	10000
Upgrade parking area	CNL	0	0	10000
TOTAL		10000	100000	45,000
CORNFIELDS COMMUNITY HALL	ONII	40000	0	00000
Burglar guards (windows)	CNL	10000	100000	20000
Tar parking	CNL	0	100000	0
Table	CNL	0	10000	0
Install ceiling fans	CNL	0	0	5000
TOTAL		10000	110000	25000
KWANOBAMBA COMMUNITY				
Burglar guards (windows)	CNL	10000	50000	20000
Tar parking	CNL	0	100000	
Tables	CNL	0	20000	0
Install ceiling fans	CNL	0	0	5000
TOTAL		10000	170000	25000
WEENEN COMMINITY HALL				
WEENEN COMMUNITY HALL	CNI		0	0
Hall (Major repairs)	CNL		0	0
TOTAL		0		
Estcourt MUSEUM				
Re- thatching of huts		0		
		0		

WEENEN MUSEUM				
Painting & repairs	CNL		0	0
Rapair Ox wagon	CNL	0		
New signage	CNL	0	2000	2000
Visitors chairs	CNL	0	0	2000
<u>TOTAL</u>	_	0	2000	4000
	_			
WEENEN LIBRARY				
Repair floor	CNL		0	0
Computer & printer	CNL		0	0
General library furniture	CNL		15000	0
<u>TOTAL</u>	_	0	15000	0
	_			

TOTAL CORPORATE SERVICES		240,000	2,250,200	691,000
FINANCE		I		
FURNITURE AND OFFICE EQUIPMENT	CNL		7000	0
Software	CNL	20,000	50,000	0
Computers x 5	CNL	30,000	100	0
<u>TOTAL</u>		50,000	57100	0
TOTAL FINANCE		50,000	57,100	0
CIVIL		l		
Roller	CNL		450000	
Roller Trailler	CNL		300000	
Truck 6m3	CNL			
Concrete /Asphalt roller	CNL	0		
1000 Diesel trailer with pump & meter	CNL	0		
Tar Road - slurry to existing road	CNL			
New tarred road 1 km - estcourt	CNL			
Gravel road - neqw road 50km - including lo	w wa CNL			
EPWP PROGRAMME	CNL		150000	
Grader	DBSA			
TLB	DBSA			
Tipper Trucks	DBSA			
Roller Trailers	DBSA			
MIG project	MIG	7,679,000	10279000	13482000
		7,679,000	11,179,000	13,482,000
TOTAL CIVIL		7,679,000	11,179,000	13,482,000

47,352,175	65,046,000	51,468,600
10,510,000	12,779,000	13,482,000
4,500,000	851,000	0
20,000,000	20,000,000	20,000,000
4,000,000	3,000,000	1,000,000
4,500,000	3,000,000	3,000,000
3,842,175	25,416,000	13,986,600
47,352,175	65,046,000	51,468,600
	10,510,000 4,500,000 20,000,000 4,000,000 4,500,000 3,842,175	10,510,000 12,779,000 4,500,000 851,000 20,000,000 20,000,000 4,000,000 3,000,000 4,500,000 3,000,000 3,842,175 25,416,000

#### LEGISLATION COMPLIANCE STATUS

The Municipality has complied with all the legislative requirements expected of a Medium capacity municipality, but have had many challenges.

#### 1. Municipal Finance Management Act

There have been some challenges regarding the full compliance of all sections of the MFMA. Some of these included reporting of information within the timelines stipulated in the MFMA. The main reason for this was the constraints of the financial system that is used by the Municipality and capacity constraints. Other important areas and their status is as follows:

- Budget The budget was compiled in accordance with the Chapter
   4 of the MFMA and the municipal budget and reporting regulations.
- Annual Report The annual report was compiled in accordance with Section 121 of the MFMA and the guidelines issued by National Treasury. This was submitted for audit and approved by Full Council in January 2011.
- Audit Report The annual financial statements were issued timeously to the Auditor General and the Municipality received an unqualified audit opinion for the third consecutive year.
- Audit Committee The Municipality has an active audit committee that has assisted the Municipality greatly and has added value.
- In-Year Reporting In year reports were submitted to the mayor, accounting officer, full council and treasury. The timing, sometimes, did not follow the timelines stated in the MFMA due to the constraints of the financial system.
- Service Delivery and Implementation Plan This was produced timeously according to requirements in the MFMA.

#### 2. Municipal Property Rates Act (MPRA)

The implementation of the MPRA has been a huge challenge for the Municipality. Although the Municipality had met the implementation deadline for medium capacity municipalities, the implementation of the act and the valuation of properties was met with huge resistance from the community. The Municipality had engaged in extensive community awareness programmes, but the community was opposed to the new valuation of their properties. Through repeated meetings and communication with all stakeholders and the community, consumers paid the rates levied and the number of appeals were reduced to under fifty. The Municipal Property Valuators had assisted the Municipality greatly in trying to resolve many of the complaints from the communities.

#### 3. Municipal Systems Act and Municipal Structures Act

These acts have been adhered to and there are no serious challenges.



# 4. Generally Recognised Accounting Practice (GRAP)

The Municipality had converted to a GRAP compliant set of annual financial statements from 01 July 2008 and made use of the transitional provisions available for the 2009/2010 financial year. Full Grap compliance is expected in the current financial year. Continuing training is required for staff on the Grap standards.



# **DETAILED BUDGET 2011/2012**

Account No	Description	BUDGET YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Draft 2011/2012 Budget
	EXPENDITURE EMPLOYEE/COUNCI				
	EMPLOYEE SALARI	3,097,036.00		3,097,036.00	3,360,284
1010010	ANNUAL BONUS	1,127,211.00		1,127,211.00	1,223,024
1011010	HOUSING SUBSIDY	, , ,		0.00	0
1013005	LEAVE PAY PROVISION		2,500,000.00	2,500,000.00	2,712,500
1013010	LABOUR SECURITY			0.00	0
	OFFICE ALLOWANC			0.00	0
-	OTHER ALLOWANCE	23,119.00		23,119.00	25,084
	PERFORMANCE BON	256,000.00		256,000.00	277,760
	REDEMPTION OF L	250,828.00		250,828.00	272,148
	RELIEF PAYMENT			0.00	0
	SALARIES & WAGE	33,183,457.00	1,900,000.00		38,065,551
	STANDBY & OVERT	1,524,326.00		1,524,326.00	
1016310	VEHICLE ALLOWAN SUB-TOTAL EMPLO	1,157,919.00	4 400 000 00	1,157,919.00	1,256,342
-	SUB-TOTAL EMPLO	40,619,896.00	4,400,000.00	45,019,896.00	48,846,587.00
	EMPLOYEE SOCIAL				
1031810	GROUP LIFE INSU	193,613.00	38,000.00	231,613.00	251,300
1031910	INDUSTRIAL COUNCIL LEVY	21,550.00		21,550.00	23,382
	INSURANCE UNEMP	388,207.00		388,207.00	421,205
	MEDICAL AID SCH	1,785,885.00	680,000.00	2,465,885.00	2,675,485
1033910	PENSION FUNDS	4,249,742.00			
	SUB-TOTAL SOCIA	6,638,997.00	1,448,000.00	8,086,997.00	8,774,392.00

**REMUNERATION OF** 

		BUDGET			Draft 2011/2012
	•	/EAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
	CELL PHONE ALLO	138,786.00		138,786.00	147,113
	HOUSING ALLOWAN			0.00	0
	MEDICAL AID SCH	6,000.00		6,000.00	6,360
	PENSION CONTRIB	270,000.00		270,000.00	286,200
	PERSONAL FACILI			0.00	0
	SALARIES - MEMB	2,859,500.00	-167,000.00	2,692,500.00	2,854,050
	SALARY - MAYOR			0.00	0
1055710	TRAVEL ALLOWANC	690,000.00		690,000.00	731,400
	SUB- TOTAL COUN	3,964,286.00	-167,000.00	3,797,286.00	4,025,123.16
-					
	TOTAL EMPLOYEE/	51,223,179.00	5,681,000.00	56,904,179.00	61,646,102.16
	GENERAL EXPENDI				
	ADMINISTRATION				
	ADVERTISEMENTS	149,790.00	100,000.00	249,790.00	150,130
	AUDIT FEES (EXT	1,068,581.00	50,000.00	1,118,581.00	1,185,019
	AUDIT FEES INTE	347,745.00	110,000.00	457,745.00	650,000
	BANK CHARGES	132,107.00	250,000.00	382,107.00	350,000
	BANK OVERDRAFT	70,000.00		70,000.00	73,500
	BAD DEBTS WRITT			0.00	
	BUDGET ROADSHOWS		50,000.00	50,000.00	
	BURSARIES - GRA	20,000.00		20,000.00	20,000
	BURSARIES STAFF	40,000.00		40,000.00	40,000
	CARTAGE	1,500.00		1,500.00	1,575
	CHEMICALS	33,000.00	-10,000.00	23,000.00	25,000
	CHRISTMAS DECOR			0.00	
	CLEANING MATERIAL	14,500.00		14,500.00	50,000
	COMMISION - DEBT COLLECT	ION	7,000,000.00	7,000,000.00	2,500,000

		BUDGET			Draft 2011/2012
Account No	•	YEAR 10/11		REVISED BUDGET	Budget
	COMMISION - PREPAID ELEC		500,000.00	500,000.00	600,000
	COMMUNITY DEVEL	14,000.00		14,000.00	0
	CONSULTANT FEES	1,004,340.00	582,000.00	1,586,340.00	1,500,000
	CO-OPS SUPPORT			0.00	10,000
	DELEGATION FEES			0.00	
	EMERGENCY RELIE			0.00	20,000
	ENTERTAINMENT &	23,400.00	-2,000.00	21,400.00	10,000
	EXCESS / PAYMEN	8,265.00		8,265.00	11,496
	EXCESS / PAYMEN	78,360.00	-50,000.00	28,360.00	50,000
	EXPENDITURE FIN	750,000.00		750,000.00	1,450,000
	EXPENDITURE MUN			0.00	
	FUEL & OIL	841,920.00	40.000.00	841,920.00	950,000
	FERTILIZER & CH	66,955.00	-40,000.00	26,955.00	30,000
	FIELD WORKERS			0.00	22.222
1091565				0.00	30,000
	GERIATRIC CLINI	40.000.00	40,000,00	0.00	
	GRANTS AND DONA	10,000.00	12,000.00	22,000.00	
	GUTTER BRIDGES	40.000.00	10,000,00	0.00	10.000
	HIV/AIDS PROGRA	10,000.00	-10,000.00	0.00	10,000
	IDP PMS	20,000.00		20,000.00	20,000
	INDIGENT BURIAL	70,000.00	50,000,00	70,000.00	000 000
	INDIGENT EXPEND	210,000.00	50,000.00	260,000.00	200,000
	INTERNS	400 400 00	00,000,00	0.00	470.004
	INSURANCE GENER	463,122.00	-36,000.00	427,122.00	476,634
	INSURANCE GENER			0.00	00.000
	INSURANCE VEHIC INVENTORY ITEMS	16 600 00	7,000,00	0.00	20,000
	JUNIOR COUNCIL	16,620.00	-7,000.00	9,620.00	20,000
1092005	JUNION COUNCIL			0.00	

		BUDGET			Draft 2011/2012
Account No		YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
	KEEP UMTSHEZI C	587,000.00	500,000.00	1,087,000.00	500,000
	LEGAL FEES	183,100.00		183,100.00	100,000
	LEVIES/MEMBERSH	20,492.00		20,492.00	50,000
	LEASE ON FIRE E	580,000.00		580,000.00	600,000
	LICENSES	77,631.00		77,631.00	137,533
	LICENCE FEES RE	141,692.00		141,692.00	150,000
	LICENCE & ROADW	9,925.00		9,925.00	10,000
	LOOSE TOOLS			0.00	
	LOST BOOKS			0.00	
	LOSS ON ELECTRI			0.00	
	NDPG FEASIBILITY	3,000,000.00	-3,000,000.00	0.00	1,000,000
	PEST CONTROL	2,348.00		2,348.00	10,000
	POSTAL SERVICES	264,777.00	80,000.00	344,777.00	300,000
	POUND ESTABLISHMENT			0.00	.=
	PRINTING & STAT	367,352.00	160,000.00	527,352.00	450,000
	PROMOTIONS			0.00	
	PUBLICITY	20,300.00		20,300.00	
	PUBLICITY ASSOC			0.00	
	PUBLIC PARTICIP			0.00	
	PURCHASE OF BOO			0.00	
	PURCHASE OF FEE	400 000 00		0.00	000 000
	PURCHASE OF REF	130,000.00		130,000.00	200,000
	REFRESHMENTS	8,490.00		8,490.00	6,000
	REFUSE REMOVAL			0.00	
	Z.M.S. COMMISSI			0.00	
	RELIEF OF RATES	100 000 00	000 000 00	0.00	000 000
	RENT/HIRE - OFF	120,200.00	200,000.00	•	360,000
1095140	RENT - PLANT &	260,811.00		260,811.00	94,000

A a a a sumt No	Description	BUDGET	AD HICTAFAIT	DEVICED DUDGET	Draft 2011/2012
	Description  DENT LIBRARY OVETEN	YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
	RENT - LIBRARY SYSTEM			0.00	20,000
	RECHARGEABLE WO			0.00	
	RECHARGEABLE WO	00 000 00		0.00	00.000
	SPORTS AND RECR	28,200.00	47.000.00	28,200.00	20,000
	SPORT - KWANALOGA GAME	,	-47,000.00	•	173,000
	SKILLS DEVELOPM	312,377.00	150,000.00	•	300,000
	SKILLS DEVELOPM			0.00	
	SOFTWARE MAINTE	733,915.00	-50,000.00	683,915.00	300,000
	STATE HEALTH EX	121,496.00		121,496.00	200,000
	STORES AND MATE			0.00	
	SUBSISTENCE AND	324,508.00	35,000.00	,	100,000
	SUNDRIES	166,330.00	-40,000.00	126,330.00	50,000
	SURVEY & TOWN P			0.00	
	SPECIAL PROGRAM			0.00	
	SMME SUPPORT			0.00	
1095705	TELEPHONE	631,400.00	179,000.00	810,400.00	850,000
1095706	TRAINING(STAFF)	53,000.00		53,000.00	86,678
1095708	TRAVELLING ALLO			0.00	
1095750	TOURISM			0.00	
1095760	TOWN PLANNING SHARED S	ERVICES GRANT	419,000.00	419,000.00	
1096005	UNIFORMS AND PR	154,372.00		154,372.00	200,000
1096010	UPDATING ASSET			0.00	
1096015	WARD COMMITTEES	1,280.00			20,000
1096110	VALUATION ROLL	157,000.00	100,000.00	257,000.00	150,000
	SUB-TOTAL GENER	14,142,201.00	7,235,000.00	21,375,921.00	16,890,565.00
	GENERAL EXPENSE				
1144515	PURCHASE OF ELE	98,242,000.00	-2,000,000.00	96,242,000.00	121,948,238
1144515	FUNCTIASE OF ELE	90,242,000.00	-2,000,000.00	90,242,000.00	121,940,238

Account No	<b>Description</b> PURCHASE OF WAT	BUDGET YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Draft 2011/2012 Budget
	SUB-TOTAL GENER	98,242,000.00	-2,000,000.00	96,242,000.00	121,948,238.20
		<u> </u>	· · · · · · · · · · · · · · · · · · ·	<u> </u>	<u> </u>
	GENERAL EXPENSE			0.00	
1160620	CLEANING SERVIC			0.00	
1160680	CONTRACT SERVIC	23,845.00	-7,000.00	16,845.00	25,000
1162020	LABOUR SECURITY			0.00	
1165420	SECURITY (MONIT	1,775,955.00	1,100,000.00	2,875,955.00	3,155,000
	SUB-TOTAL GENER	1,799,800.00	1,093,000.00	2,892,800.00	3,180,000.00
1183330 1200630	LOSS ON DISPOSA LOSS ON DISPOSA SUB-TOTAL LOSS  COLLECTION COST COLLECTION FEES SUB-TOTAL COLLE  GRANTS & SUBSID SUB-TOTAL GRANT GRANTS & SUBSID SUB-TOTAL GRANT				
1242435	INTEREST EXPENS INTEREST TO INC INTEREST - OTHE INTEREST DBSA (	20,541.00		20,541.00	600,000

		BUDGET			Draft 2011/2012
Account No	-	YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
1242520	INTEREST DBSA (	91,485.00		91,485.00	150,000
1242530	INTEREST WESBAN	250,000.00	150,000.00	400,000.00	300,000
1242810				0.00	
	INTEREST - (D.C			0.00	
	,			0.00	
1243020	`			0.00	
1243030	REDEMPTION - (P			0.00	
	SUB-TOTAL INTER	362,026.00	150,000.00	512,026.00	1,050,000.00
	DEDAID AND MAIN				
1000010	REPAIR AND MAIN	00 500 00	00 000 00	00 500 00	000 000
		93,500.00		The state of the s	300,000
	ELECTRICITY NET	1,570,189.00		1,570,189.00	3,000,000
	FURNITURE & EQU	93,000.00	,	,	100,000
	GROUNDS & FENCE	43,000.00	· ·	•	100,000
		46,260.00	,	,	10,000
	PLANT AND EQUIP	869,000.00	•		250,000
	RAILWAY LINES	75,000.00		75,000.00	120,000
		2,010,500.00		2,010,500.00	2,480,000
	SERVICES CONNEC	405 000 00	00 000 00	0.00	1 10 000
1282210		105,000.00	,	•	140,000
	VEHICLES - R&M	294,900.00	-70,000.00	•	250,000
1282510				0.00	
1282520	WATER & SANITAT	F 000 040 00	704 600 00	0.00	0.750.000.00
	TOTAL REPAIR AN	5,200,349.00	-724,000.00	4,476,349.00	6,750,000.00

	Description INTER-DEPARTMEN	BUDGET YEAR 10/11	ADJUSTMENT		Draft 2011/2012 Budget
1300550	ADMINISTRATION DEPARTMENTAL: E	236,372.00	-236,372.00	0.00	
	DEPARTMENTAL: R	40.000.00	10,000,00	0.00	
	DEPARTMENTAL: R DEPARTMENTAL: S	16,200.00 63,000.00	-16,200.00 -63,000.00	0.00 0.00	
	DEPARTMENTAL: W	102,000.00	-102,000.00	0.00	1,000,000
1001000	TOTAL INTER-DEP	417,572.00		0.00	1,000,000.00
1320960 1322460 1345770 1345775	IMPAIRED LOSS O TOTAL DEPRECIAT  TRANSFER TO AND TRANSFER TO WOR	27,100,000.00 <b>27,100,000.00</b>	0.00 <b>0.00</b>	27,100,000.00 <b>27,100,000.00</b>	31,686,000.00 31,686,000.00
1360675 1360700 1360710 1361000	TRANSFERS TO AN CONTRIBUTIONS TO BAD D CONTRIBUTIONS T CONTRIBUTIONS T CONTRIBUTIONS T CONTRIBUTIONS T CONTRIBUTION TO CONTRIBUTION TO	E 6,000,000.00	0.00	6,000,000.00	10,000,000

		BUDGET			Draft 2011/2012
Account No	Description	YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
	TOTAL TO & FROM	6,000,000.00	0.00	6,000,000.00	10,000,000.00
	SUB-TOTAL EXPEN (GROSS	3)			_
	LESS : AMOUNTS				
1401010	LESS : AMOUNTS				
1401110	LESS : AMOUNTS				
1401210	LESS: AMOUNTS CHARGED	-2,836,427.00	2,000,000.00	-836,427.00	0
1401290	LESS: AMOUNTS CHARGED	-110,628.00		-110,628.00	0
1401610	LESS: AMOUNTS CHARGED	-671,261.00		-671,261.00	0
1401910	LESS : AMOUNTS				0
	TOTAL AMOUNTS C	-3,618,316.00	2,000,000.00	-1,618,316.00	0.00
	TOTAL EXPENDITURE (NET	200,868,811.00	13,017,428.00	213,884,959.00	254,150,905.36
	OPERATING INCOME PROPERTY RATES	57,189,000.00	0.00	57,189,000.00	61,764,120
2031010	PROPERTY RATES -				
	SUB-TOTAL PROPE -	57,189,000.00	0.00	57,189,000.00	61,764,120.00
2041010	PEN. IMPOSED & PEN. IMPOSED & SUB-TOTAL PEN.	5,357,000.00 <b>5,357,000.00</b>			5,785,560 <b>5,785,560.00</b>
	SERVICE CHARGES REFUSE REMOVAL REFUSE REMOVAL	5,222,000.00		5,222,000.00 0.00	5,535,320

		BUDGET			Draft 2011/2012
<b>Account No</b>	Description	YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
2051610	SALE OF ELECTRI -	105,270,629.00	-19,500,000.00	85,770,629.00	105,497,874
2051620	SALE OF ELECTRI	2,975,349.00	10,623,000.00	13,598,349.00	16,725,969
2051630	SALE OF ELECTRI	792,019.00	600,000.00	1,392,019.00	1,712,183
2051640	SALE OF ELECTRI -	17,744,496.00	8,113,722.00	25,858,218.00	31,805,608
2051660	SALE OF WATER U			0.00	0
2051670	SALE OF WATER -			0.00	0
	SALE OF WATER -			0.00	0
	SANITATION CHAR			0.00	0
	SEWERAGE CHARGE			0.00	0
2051710	TANKER SERVICES			0.00	0
	SUB-TOTAL SERVI -1	132,004,493.00	-163,278.00	131,841,215.00	161,276,954.00
	OPERATING GRANT				
	DEPARTMENT OF H	2,134,000.00		2,134,000.00	
	EQUITABLE SHARE -	20,791,000.00		20,791,000.00	24,820,000
_	GRANT : FREE BA			0.00	
	GRANT : FREE BA			0.00	
	GRANT : R293 AL			0.00	
	GRANT : ADDITIO			0.00	
	FINANCE MANAGEM	1,200,000.00		1,200,000.00	1,450,000
	MUSEUM	194,000.00		194,000.00	362,000
-	NDPG - GRANT IN KIND	3,000,000.00	-3,000,000.00	0.00	1,000,000
	NAT ELECTRIFICA			0.00	
	GRANT COUNCILLO	778,000.00		778,000.00	1,023,000
	PROVINCIALISATION OF LIB	-		0.00	852,000
	COMMUNITY LIBRARY SERV	ICES		0.00	101,000
	GRANT FREE BASI			0.00	
2122030	GRANT: MSIG	750,000.00		750,000.00	790,000

		BUDGET			Draft 2011/2012
Account No	Description	YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
2122040	GRANT INCOME FR	7,088,000.00	-7,088,000.00	0.00	
	SUB-TOTAL OPERA -	35,935,000.00	-10,088,000.00	25,847,000.00	30,398,000.00
	CAPITAL GRANTS				
2140001	GRANT MIG FUNDS	8,739,000.00	0.00	8,739,000.00	10,510,000
	GRANT - FMG		350,000.00	350,000.00	
2141010	INEP - GRANT	660,000.00	0.00	660,000.00	4,500,000
2142010	NATIONAL GOVERN			0.00	
2143000	COMMUNITY RESIDENTIAL U	7,500,000.00	-7,500,000.00	0.00	20,000,000
2143010	PROVINCIAL GOVE				
2143015	NEIGHBOURHOOD DEVELOP	12,000,000.00	0.00	12,000,000.00	4,000,000
	SUB-TOTAL CAPIT	28,899,000.00	-7,150,000.00	21,749,000.00	39,010,000.00
	FINES				
2170810	FINES - GENERAL	4,135.00	0.00	4,135.00	4,218
2170860	FINES - TRAFFIC	288,600.00	0.00	288,600.00	294,372
2171110	RATES - PENALTI			0.00	
	SUB-TOTAL FINES	292,735.00	0.00	292,735.00	298,590.00
	INTEREST EARNED				
2200610	CURRENT AND GEN				
2201110	INVESTMENTS				
2202010	LOANS - EXTERNA				
	SUB-TOTAL INTER				
	INTEREST EARNED				
2221110	INTEREST SUNDRY	5,000.00	0.00	5,000.00	5,250

### **DETAILED BUDGET 2011/2012**

		BUDGET			Draft 2011/2012
<b>Account No</b>	Description	YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
2221910	LATE PAYMENT	232,232.00	0.00	232,232.00	243,844
2221980	LOANS - INTERNA				
	SUB-TOTAL INTER	237,232.00	0.00	237,232.00	249,094.00
	RENT FACILITIES				_
				0.00	
2250010	RENT - ACTIVITI			0.00	0
2250050	RENT - CROCKERY			0.00	0
2250090	RENT - GOLF CLU			0.00	0
2250110	RENT - HALL		10,000.00	10,000.00	10,600
2250140	RENT - I.A. LIB			0.00	0
2250190	RENT - NURSERY			0.00	0
2250210	RENT - OTHER	430,000.00		430,000.00	455,800
2250310	RENT - PLAY CEN			0.00	0
2250340	RENT - PROJECTI			0.00	0
2250600	RENT - STAFF HO	109,820.00	-109,000.00	820.00	869
	RENT - STAFF PA			0.00	0
2250620	RENT - SPORT FI			0.00	0
	SUB-TOTAL RENT	539,820.00	-99,000.00	440,820.00	467,269.00

LICENSES AND PE SUB-TOTAL LICEN

GAIN ON DISPOSA 2334560 PROFIT ON THE S SUB-TOTAL GAIN

OTHER INCOME

		BUDGET			Draft 2011/2012
Account No	•	YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
	ADMINISTRATION	1,675.00		1,675.00	1,759
	ADMINISTRATION	33,072.00	-33,000.00	72.00	76
	ADMISSION FEES	6,982.00		6,982.00	7,331
	AGRICULTURAL LE	3,000.00		3,000.00	3,150
	ASST.TO OTHER T			0.00	0
	BATH HIRE	2,687.00	-2,687.00	0.00	0
	BUILDING PLANS	24,652.00	100,000.00	124,652.00	130,885
	BUILDING PLANS			0.00	0
	BURIAL FEES	50,000.00	30,000.00	80,000.00	84,000
	CARAVAN PARK FE			0.00	0
	CASHIERS - SURP	2,000.00	-2,000.00	0.00	0
	CLEARANCE CERTI	5,000.00	10,000.00	15,000.00	15,750
	CONNECTION FEES	10,000.00	130,000.00	140,000.00	147,000
	CONTRIBUTION EX	520,980.00	-520,980.00	0.00	0
	DEPT. RENT COUN			0.00	0
	DEPT. RENT BORO			0.00	0
	DEPT. RENT FINA			0.00	0
	DEPT. RENT MUNI			0.00	0
	DEPT. RENT NURS			0.00	0
	DEPT. RENT PARK			0.00	0
	DEPT. RENT STOR			0.00	0
	DEPT. RENT WORK			0.00	0
	DEPT. RENT TRAF			0.00	0
	DISCOUNT RECEIV	3,000.00	-3,000.00	0.00	0
	DISCONNECTION/R	10,000.00	20,000.00	30,000.00	31,500
	DOG LICENSES			0.00	0
	DOG PERMITS			0.00	0
	INCOME FROM FURROWS	0.00	48,000.00	48,000.00	50,400

		BUDG				Draft 2011/2012
Account No	=	YEAR	10/11	ADJUSTMENT	REVISED BUDGET	Budget
2360400	ENCROACHMENTS &		20,000.00		20,000.00	21,000
	FEES CAPITAL WO				0.00	0
	FIRE BRIGADE FE				0.00	0
	FUMIGATION FEES				0.00	0
	GUTTER BRIDGES				0.00	0
	LEAGEL FEES REC				0.00	0
	LICENCES : APPLICATIO DR		2,493,697.00		2,493,697.00	
	LICENCES: DUPLICATES		7,000.00	10,000.00	17,000.00	17,850
	LICENCES : APPLICATION L		696,493.00		696,493.00	731,318
	LICENCES : LEAR				0.00	0
	LICENCES : LICENCE RENEV		714,530.00	50,000.00	764,530.00	802,757
	LICENCES: ROAD WORTH		386,900.00	-300,000.00	86,900.00	91,245
	LICENCES : VEHICLE REGIS		44,820.00	20,000.00	64,820.00	68,061
	LICENCES : SUSPENSIONS		10,000.00	-9,000.00	1,000.00	1,050
	LICENCES : SPEC	-			0.00	0
	LICENCES : TEMPORARY PE	•	231,059.00		231,059.00	242,612
	LICENCES : FITNESS CERT		8,878.00	-8,878.00		0
	LICENCES : INSTRUCTORS		10,623.00	4,000.00	14,623.00	_
	LICENCES : INFO				0.00	0
	LOST BOOKS				0.00	0
	METER TESTING F				0.00	0
	NIGHT SOIL REMO		00 000 00	F0 000 00	0.00	70.500
	PROFIT RECHARGE		20,000.00	50,000.00	70,000.00	
	RECHARGEABLE WO				0.00	0
	RE-INSPECTION F		c 770 00	10,000,00	0.00	00.011
	REPAIR TO INSTA REZONING FEES		6,772.00	16,000.00		23,911
	REFUSE DISPOSA				0.00	0
2301320	NEFUSE DISPUSA				0.00	0

		BUDGET			Draft 2011/2012
Account No	•	YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
	REMOVAL DEAD AN			0.00	0
	REMOVAL GARDEN			0.00	0
	SALE OF LAND	50,000.00		50,000.00	52,500
	SALE OF PHOTOCO		4,000.00	4,000.00	4,200
	SALE OF PLAQUES		600.00	600.00	630
	SALE OF PREMIX			0.00	0
	SALE OF VALUATI			0.00	0
	SEARCH FEES		. ===	0.00	0
	SECTIONAL TITLE		1,500.00	1,500.00	1,575
	SIGN DISPLAY FE		20,000.00	20,000.00	21,000
	SITE INSPECTION			0.00	0
	SKILLS LEVY		66,000.00	66,000.00	69,300
	SPECIAL CONSENT	5 000 00	5 000 00	0.00	0
	STAFF HOUSING R	5,000.00	-5,000.00	0.00	0
	SUBSCRIPTIONS	40,000,00	005 000 00	0.00	0
	SUNDRY INCOME	10,000.00	265,000.00	275,000.00	288,750
	TENDER DEPOSITS	1 000 00	1 500 00	0.00	0
	TRADE LICENSES	1,080.00		2,600.00	2,730
	VALUATION CERTI	100.00		100.00	105
	VEHICLE REGISTR			0.00	0
	ADMIN. FEES: 23			0.00	0
	ADMIN. FEES: 11			0.00	0
	ADMIN. FEES: 28			0.00	0
	ADMIN. FEES: 10			0.00	0
	ADMIN. FEES: 59			0.00	0
	ADMIN. FEES: 10 ADMIN. FEES: 25			0.00	0
				0.00	0
2368007	ADMIN. FEES: 80			0.00	0

### **DETAILED BUDGET 2011/2012**

A N -	December	BUDGET	AD HIOTMENT	DEVICED BUDGET	Draft 2011/2012
Account No	•	YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
	ADMIN. FEES: 50			0.00	0
2368009	ADMIN. FEES: 13			0.00	0
2368010	ADMIN. FEES: IN			0.00	0
2368011	DIFFERENTIAL RE			0.00	0
2368012	RATES INCOME			0.00	0
	SUB-TOTAL OTHER INCOME	5,390,000.0	00 -37,925.0	5,352,075.00	5,619,681.00
	DIVIDENDS RECEI				
2390980	DIVIDENDS				
	SUB-TOTAL DIVID				
	SUB-TOTAL OPERATING INC	OME			
	LESS : INCOME F				
2452490	INCENTIVE CONSU				
2452495	INCOME FOREGONE	-25,857,000.0	0.0	-25,857,000.00	-27,925,560
	SUB-TOTAL INCOM	-25,857,000.0	0.0	00 -25,857,000.00	-27,925,560.00
	TOTAL DIRECT OPERATING	239,987,280.0	00 -17,538,203.0	222,449,077.00	276,943,708.00

INTERNAL TRANSF SUB-TOTAL INTER TOTAL OPERATING -1

STATEMENT OF FI OPERATING SURPL

			BUDGET			Draft 2011/2012
Account N	No Description		YEAR 10/11	ADJUSTMENT	REVISED BUDGET	Budget
30100	01 TOTAL OPERATING	EXPENI	200,868,811.00	13,017,428.00	213,884,959.00	254,150,905.36
30100	02 TOTAL OPERATING	INCOM	239,987,280.00	-17,538,203.00	222,449,077.00	276,943,708.00
	TOTAL OPERATING	SURPL	-39,118,469.00	30,555,631.00	-8,564,118.00	-22,792,802.64

# **QUALITY CERTIFICATE**

I, Ms P.N. Njoko, the Municipal Manager of uMtshezi Municipality, hereby certify that the draft 2011/12 annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft 2011/12 annual budget and the supporting documentation are consistent with the Integrated Development Plan of the municipality.

Name: Ms P.N. Njoko
Municipal Manager of uMtshezi Municipality, KZ234
<b>1 0</b>
Signature:
Date:

